



Saint Louis Public Schools

Our City. Our School. Our Future.



2021—2022 BUDGET BOOK

July 1, 2021—June 30, 2022

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Superintendent of Schools



September 29, 2021

Board of Education and Citizens of the City of St. Louis Saint
Louis Public Schools
801 N. 11th Street, St. Louis, MO 63101

Dear Board of Education and Citizens,

We are pleased to present the District's annual operating budget for the fiscal year July 1, 2021 through June 30, 2022. The total general operating budget (GOB) is \$287,000,000. The total budget for all funds is \$395,468,937. We have come a long way and, despite the challenges of educating in a pandemic, we are presenting a balanced budget. In addition, we are also the recipient of federal funding designed to support pandemic recovery.

District administrators and the Board of Education for the City of St. Louis have held several public discussions about the federal CARES Act (2020) and the Elementary and Secondary Emergency Relief (ESSER I, II and III). These new funding streams were created to provide support to schools struggling with costly decisions in providing quality education during the pandemic. The second year of the pandemic promises to be just as challenging as Covid-19 variants continue to stress traditional education practices and supports. Fortunately, these federal funds will support the recovery.

In 2020-2021, CARES Act and, eventually, early ESSER funds were used to realize pandemic-related goals of one-to-one technology distribution and virtual education. We continue to focus on the five Pillars of the District's Transformation Plan 3.0, 1.) Excellent Schools, 2.) Fairness and Equity, 3.) Culturally Responsive Learning Environments, 4.) Reading and Succeeding and, 5.) Community Partnerships.

In May 2021, the District issued the first of two community surveys on how best to allocate ESSER III funds, which are to be spent over the next three years. Approximately 70 percent of the 2,900 respondents agreed that direct student supports including technology and access, social-emotional learning, reading supports and plans for reversing learning loss, were among the chief priorities for fund allocations.

We will continue to approach this challenging work with transparency and with great care and concern for the needs of our students, community, and employees. Thank you for your continued support.

Respectfully,

Kelvin R. Adams, Ph.D.
Superintendent of Schools
Saint Louis Public Schools

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Saint Louis Public Schools

VISION, MISSION AND CORE BELIEFS

VISION

Saint Louis Public Schools is the district of choice for families in the St. Louis region that provided an excellent education and is nationally recognized as a leader in student achievement and teacher quality.

MISSION

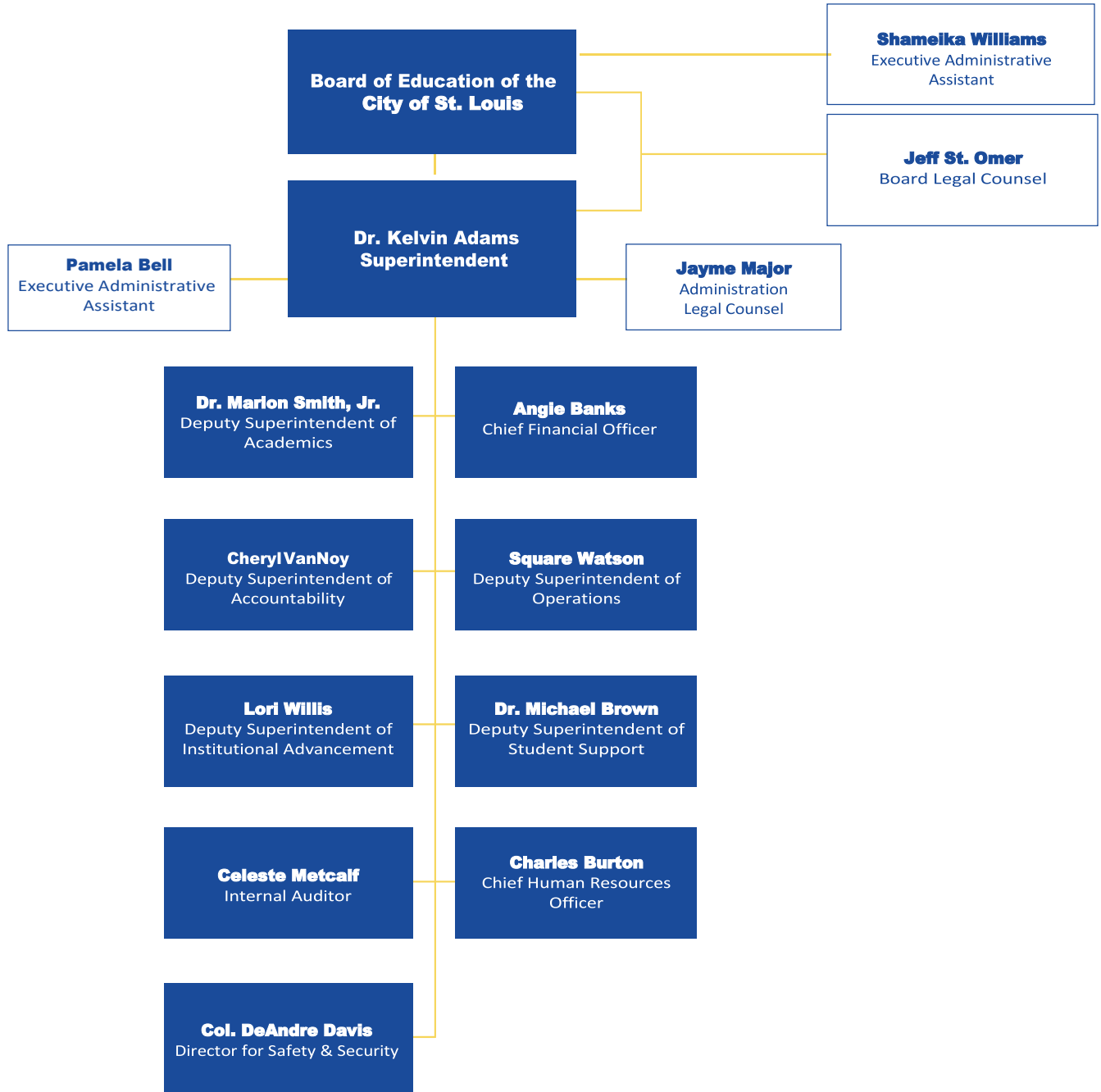
We will provide a quality education for all students and enable them to realize their full intellectual potential.

CORE BELIEFS

- All children can learn, regardless of their socioeconomic status, race, or gender
- The African American achievement Gap can be eliminated
- Parents must be included in the education process
- Competent, caring, properly supported teachers are essential to student learning
- The community must be involved in encouraging high achievement for all children
- The Saint Louis Public Schools are obligated to help students overcome any obstacles that may hinder their learning by forming partnerships with the entire community



ORGANIZATION CHART



DISTRICT OVERVIEW

Saint Louis Public Schools (SLPS) is the one of the largest school districts in the region and the state, serving nearly 20,000 students in pre-kindergarten through grade 12. SLPS is governed by the seven-member elected Board of Education of the City of St. Louis.

SLPS was originally organized in 1833. In 1838, the District opened its first school, and in 1853, the District opened the first co-educational high school west of the Mississippi River.

Among its historic accomplishments, SLPS is known for two of the nation’s firsts: the first successful public kindergarten in the United States was opened by Susan Blow in 1873, and the first high school for African American students west of the Mississippi River—Charles Sumner High School—opened in 1875.

Students in SLPS have many options. They may select their neighborhood school or apply for a variety of magnet and choice schools with special themes or curricula. Additionally, the District offers a program for refugees and other newcomers to the United States, a virtual school program for students who excel in a non-traditional schooling environment, schools for medically fragile students and the Fresh Start program for students ages 17-20 who seek to earn a high school diploma.



The Our City. Our Schoos. Our Future

HISTORY OF GOVERNANCE: SLPS has been governed by the seven-member elected Board of Education of the City of St. Louis since July 1, 2019. An appointed Special Administrative Board governed the District from June 15, 2007 to June 30, 2019.

DISTRICT ACCREDITATION: On January 10, 2017, after noting improvements in leadership stability; assessment; data collection; federal compliance; curriculum alignment, instruction and professional development; and financial management, the State Board of Education voted unanimously to restore the District to full accreditation status.

EARLY CHILDHOOD PROGRAM: The SLPS Early Childhood Education (ECE) Program is a tuition-free, full-day program for children of City of St. Louis residents between the ages of 3-5 years old. In the 2020-2021 school year, the District served over 1,400 students, providing a quality early childhood education taught by certified teachers at no cost to resident families. Improved educational outcomes and kindergarten readiness are the focus of ECE. Instructional outcomes and facilities for the pre-kindergarten experience follow licensing guidelines and best practices/policies issued by the State of Missouri.



2018 SLPS Educator of the Year and Missouri Regional Teacher of the Year Albert Sanders reads to his pre-kindergarten class at Adams Elementary School.

SPECIAL EDUCATION PROGRAM: Local school districts are responsible for ensuring a Free Appropriate Public Education (FAPE) for students requiring special education services. Special education services were federally mandated in 1975 by the passage of the Education for All Handicapped Children Act. This legislation was later modified and became the Individuals with Disabilities Education Act (IDEA). IDEA requires states to provide services for children with special education needs as a condition of receiving federal funds. The SLPS budget for Special Education is a combination of state, local and federal funds and is used to serve the needs of approximately 3,100 students between the ages of 3-21. At all grade levels there is a range of services for special education and guidance services. In addition, the District operates alternative programs for students with specialized needs.



The ESOL/Bilingual/Migrant program hosts an annual Back to School Festival for families.

ENGLISH AS A SECOND LANGUAGE: The ESOL/Bilingual/Migrant program provides services to English language learners (ELLs) and their families so that ELL students can achieve academically to their highest ability. Program teachers provide English language and academic content instruction to ELL students in kindergarten through grade 12. In the 2020-2021 school year, there were more than 2,400 ELL students districtwide from 61 countries speaking 50 languages. There are 18 schools in the district that have a high percentage of ELLs.

These schools are referred to as ESOL centers. There are nine elementary school ESOL centers, four middle school ESOL centers, three high school ESOL centers and two newcomer ESOL centers for the District’s newest ELL students.



Gateway STEM High School's Chibale Anwisyw won a 2019 FIRST Dean's List Award, one of only 10 awarded worldwide, for his work in the FIRST Robotics Competition.

MAGNET AND CHOICE SCHOOLS: Within the District's elementary, middle and high schools, there are magnet and choice schools. In addition to a basic curriculum, magnet and choice schools offer a specific focus, making it possible to match a student's unique needs or interests with a compatible teaching method and/or emphasis. Offerings include gifted education, STEM, visual and performing arts, bioscience, entrepreneurship and international studies. The District operates 14 magnet elementary schools, six magnet and choice middle schools and 8 magnet and choice high schools. Magnet high schools have entrance requirements.

CAREER AND TECHNICAL EDUCATION: Career and Technical Education (CTE) provides students with the academic and technical skills, knowledge and training necessary to succeed in future careers and to become lifelong learners. In total, about 12.5 million high school and college students are enrolled in CTE across the nation. CTE prepares these learners for the world of work by introducing them to workplace competencies, and makes academic content accessible to students by providing it in a hands-on context. CTE at SLPS includes more than 30 programs within various technical subject areas. Programs are required to have a current, industry-based curriculum supported by a sequence of courses, an applicable technical skills assessment, student organization affiliation, and a transition agreement to post-secondary education training.

DUAL ENROLLMENT: The District partners with local higher education institutions, including St. Louis Community College at Forest Park, Harris-Stowe State University, the University of Missouri St. Louis and Ranken Technical College to provide dual-enrollment programs. Participating students are enrolled in both high school classes and college courses. Students attend classes on campus and are still allowed to participate in their high school extra-curricular activities. Students who successfully complete the dual-enrollment program at STLCC at Forest Park (Early College Academy) graduate with a high school diploma, as well as an Associate's Degree General Transfer. Students who successfully complete the other programs graduate with a high school diploma and college credits.



Student-ambassadors from the Jumpstart program with our partner Harris-Stowe State University in 2018.

BUDGETARY OVERVIEW

Statement of Missouri Statute

Revised Statutes of Missouri (RSMO) Section 67.010. Political subdivisions to prepare annual budget – contents – expenditures not to exceed revenues, establishes the legal basis for budget development for public school districts in the State of Missouri. The following are the legal requirements as outlined in the Statute.

1. Each political subdivision of this state, as defined in section 70.120, except those required to prepare an annual budget by chapter 50 and section 165.191, shall prepare an annual budget. The annual budget shall present a complete financial plan for the ensuing budget year, and shall include at least the following information:

- 1 A budget message describing the important features of the budget and major changes from the preceding year;
- 2 Estimated revenues to be received from all sources for the budget year, with a comparative statement of actual or estimated revenues for the two years next preceding, itemized by year, fund, and source;
- 3 Proposed expenditures for each department, office, commission, and other classification for the budget year, together with a comparative statement of actual or estimated expenditures for the two years next preceding, itemized by year, fund, activity, and object;
- 4 The amount required for the payment of interest, amortization, and redemption charges on the debt of the political subdivision;
- 5 A general budget summary.

2. In no event shall the total proposed expenditures from any fund exceed the estimated revenues to be received plus any unencumbered balance or less and deficit estimated for the beginning of the budget year. Provided, that nothing herein shall be construed as requiring any political subdivision to use any cash balance as current revenue or to change from a cash basis of financing its expenditures.

FUNDS AND FUND TYPES

The annual budget for Saint Louis Public Schools is prepared and organized on the basis of funds. A fund is an independent fiscal and accounting entity that is comprised of its own assets, liabilities, fund balance, revenues, and expenditures. In accordance with Chapter 165, RSMO, school districts in Missouri are required to budget and account for monies under the framework of four funds: (1) Incidental Fund, (2) Teachers Fund, (3) Debt Service Fund, and (4) Capital Projects Fund. Under the guidelines set forth by the Missouri Department of Elementary and Secondary (DESE) in the Missouri Accounting Manual, Saint Louis Public Schools establishes the annual budget based on the following fund type structures: Governmental, Proprietary, and Fiduciary.

GOVERNMENTAL FUND TYPES

Governmental funds are those through which most governmental functions typically are financed. The acquisition, use, and balances of the government's expendable financial resources and the related current liabilities, except those accounted for in Proprietary Funds, are accounted for through governmental funds. The following is a list of the major governmental fund types and descriptions for the funds that are budgeted on an annual basis:

General Fund (Incidental Fund) – a fund used to account for all financial resources except those required to be accounted for in another fund. This fund accounts for transactions involving local taxes; Foundation Program payments such as Basic Formula, Transportation, Early Childhood Special Education, along with various other transactions associated with federal projects.

Special Revenue Fund (Teachers Fund) – a special revenue fund used to account for financial resources and expenditures for certified employees involved in administration and instruction. It includes revenues restricted by the State of Missouri and taxes allocated to the fund based on the District's tax levy to be used for the payment of teachers' salaries, related benefits, and tuition for students.

Capital Projects Fund – a fund used to account for all facility acquisition, construction, lease purchase principal and interest payments and other capital outlay expenditures. Expenses in this fund shall be capitalized.

Debt Service – a fund used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs.

The other governmental funds of the District are considered non-major. These funds are special revenue and permanent funds that include grant and other resources that are restricted to a particular purpose.

PROPRIETARY FUND TYPES

Proprietary funds are used to account for ongoing organizations and activities, which are similar to those often found in the private sector. An Internal Service Fund is used to account for costs of the District's limited self-insurance program and to account for the activities of the SLPS Health Benefits Trust. The SLPS Health Benefits Trust accumulates resources for the payment of health and welfare benefits primarily on behalf of and for the benefit of the District's employees, retirees and their dependents.

FIDUCIARY FUND TYPES

Fiduciary funds are used to account for transactions related to amounts received in an agency capacity on behalf of individuals, private organizations, and other governmental units. The District has no equity interest in this fund. The District's agency fund is used to account for monies placed in escrow that represent the District's retirement contribution to the Public School Retirement System of the City of Saint Louis.

BASIS OF ACCOUNTING AND FINANCIAL REPORTING

Annual budgets for the activities of the major funds (General Fund, Special Revenue Fund, Capital Projects, and Debt Service Fund) are prepared on an accrual basis of accounting, a basis consistent with generally accepted accounting principles (GAAP). The basis of accounting for the District's basic financial statements varies and depends on the report type and reporting period during the fiscal year. The basic financial statements consist of government-wide statements, which includes a statement of net position and a statement of activities and fund financial statements, which provides a more detailed level of financial information for the major funds. Government-wide financial statements are presented on an accrual basis. However, during the fiscal year, the fund financial statements are presented on a cash basis and on a modified accrual basis at the end of the fiscal year.

Under the accrual basis of accounting, revenues are recorded when earned and expenses are recorded when the liability is incurred. It is important to note that property tax revenues and other governmental fund financial resources are recognized under the "susceptible to accrual" concept. Property taxes are the largest revenue source for the District, and they are recognized in the year for which levied. The District generally considers property taxes available if they are due before year-end and are collected within 60 days after year-end. Additionally, grants are similar, and recognized when all eligibility requirements imposed by the grantor have been met. Grant revenues are recognized when reimbursable expenditures are made, except in the School Lunchroom Fund where revenue recognized based on the number of children served. Charges for services and miscellaneous revenues are recorded as revenues when received in cash because they are generally not measurable until received. Investment earnings are recorded as earned since they are measurable and available.

BUDGET DOCUMENT AND PROCESS

The budget is the official historical record and financial planning document for the District. It is prepared annually and in accordance with local, state, and federal mandates, statutes, and policies. The budget provides information on the academic and operational initiatives and priorities. It also conveys the District's financial strategy to the governing body, administration, staff, community, and other stakeholders. The annual budget is prepared and approved prior to the beginning of the fiscal year, which begins on July 1. The annual budget is adjusted throughout the fiscal year through formal approvals and budgetary adjustments. These activities enable the District's administration to make changes to the budget to help meet the needs of its students and enhance their educational experience.

The budget process is cyclical and ongoing in nature with activities performed throughout the entire fiscal year (July 1 to June 30). The budgeting process is comprised of five major phases: (1) Planning, (2) Preparation, (3) Adoption, (4) Implementation, and (5) Evaluation. The focus of the budgeting process is to align the District's financial and human resources with academic and operational plans, and to ensure that the District meets the statutory obligations and requirements for approving and adopting the annual budget.



Budget Planning (OCTOBER – FEBRUARY)

The Budget Planning phase is initiated with the establishment of the budget calendar. The budget calendar establishes the annual process and provides a schedule for all activities required for developing the annual budget. The budget calendar is prepared and distributed by October.

A major component of the annual planning process is the review of the District's long-term financial modeling tool. The District recognizes the necessity of prudent management of its finances in order to ensure its long-term viability for students and communities. As a result, the District is committed to a long-term financial planning approach. The staff in the Finance Division frequently reports on the District's five-year financial outlook which takes into consideration various enrollment and financial scenarios that may affect local, state, and federal resources. The information derived from these scenarios gives District leaders and the Board of Education relevant financial data for long-term strategic planning. This information may also influence decisions regarding the District's current and future priorities and initiatives.

Budget Preparation (MARCH – APRIL)

Through strategic planning, the District establishes annual priorities and initiatives for the upcoming year. In the Finance Division, the staff analyzes projected revenue estimates determined by long-term forecasting to allocate resources to support the District's strategic plans. Appropriation levels are determined for schools and central office divisions and departments to support anticipated expenditures.

District staff positions are funded from the general and grant operating budgets. Most positions allocated to school locations are funded from the General Operating Budget (GOB), and are determined based on a human resources allocation model. This staffing model is designed to ensure the dual aim of ensuring equity in the distribution of District resources and compliance with the Missouri Department of Elementary and Secondary Education standards. The staffing model uses the mid-point average between the Minimum and Desirable Pupil-Teacher-Ratios (PTRs). Grant funded positions at the school level are allocated based on program requirements, specific school needs, and District initiatives. Positions allocated at the central office level are primarily funded by General Operating Budget, and are determined based on human resource needs and District initiatives. Other central office positions are funded from grant resources.

Building principals and central office leaders meet annually with the Human Resources and Finance Division staff to clarify human resource allocations, address staffing concerns, and request additional resources. Additional requests beyond the initial allocations may be allocated based on needs assessments administered by school and central office administrators. All needs assessment-based allocations require approval from the Superintendent. The full-time equivalent (FTE) count of budgeted personnel is presented in detail as part of the annual budget. Pursuant to Missouri State Law, the proposed annual budget must be balanced, meaning the approved estimated expenditures for each fund cannot exceed the estimated available revenues to be received plus any unencumbered balances or less any deficits estimated for the beginning of the budget year.

The finance staff prepares and distributes electronic budget development workbooks to building principals and central office leaders. The budget development workbooks assist leaders with aligning academic and operational plans with resources, and provides guidance on how to allocate discretionary resources to the various budgetary line items. Budget development workbooks are submitted for review and approval by the Superintendent and executive leadership staff. The finance staff compiles and reviews the budget development workbooks for quality control checks. All budgets are then aggregated by the various account code segments including (but not limited to) fund, location, function, and object code.

Community engagement and involvement of internal and external stakeholders is essential during the preparation phase of the budget process. The priorities and initiatives of the District are discussed openly, and a preliminary budget is presented to the Board of Education for consideration by March. The preliminary budget is published for public display, and public forums are held for stakeholders. During the public forum, the District solicits feedback and input from stakeholders. Stakeholders are also encouraged to provide feedback through electronic forums established by the District. The Board of Education reviews the preliminary annual budget, and

may conduct additional special meetings and forums as needed to clarify and address questions concerning the proposed budget. Prior to the final approval and adoption, the Board of Education may recommend additional adjustments to the preliminary budget.

Budget Adoption (MAY – JUNE)

In May, the Superintendent presents the final budget for the ensuing year to the Board of Education for approval. After the final annual budget is approved by the Board of Education, the final budget is adopted through the required legal process. The adoption of the annual budget occurs on or before June 30.

Budget Implementation (JULY – JUNE)

Passage of the motion to adopt the annual budget authorizes the approved revenues and expenditures. Budgets and staffing data for schools and central office locations are loaded into the enterprise resource planning (ERP) system for use during the fiscal year.

Budget Evaluation (JULY – JUNE)

Throughout the fiscal year, staff allocations are evaluated, and adjustments are made based on staffing needs, compliance, and equity concerns. In September, school staff allocations are reviewed to address staffing concerns influenced by differences in projected versus actual student enrollment and changes in instructional and support staff. Budgets may be revised to reflect the approved staffing adjustments.

Budgetary reports, including a budget versus actual report are made available to assist school and central office leaders with ongoing monitoring of location resources. Additionally, staff in the Finance Division monitors and adjusts budgets to ensure compliance with statutory and local policies. During the fiscal year, the Board of Education will approve budget adjustments in accordance to policy and statute. Occasionally, there may be significant adjustments that will require a budget amendment. In this instance, the Superintendent will present an amended budget to the Board of Education for formal approval and adoption of the amended budget in accordance with the legal requirements as established by statute.

BUDGETARY CONTROLS

The District administration is responsible for establishing and maintaining an internal control structure designed to ensure that the District's assets are protected from loss, theft, and misuse. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. Budgetary control is established at the administration level and supports the assurances outlined above. Additionally, the budgetary controls are established to ensure compliance with legal provision embodied in the annual appropriated budget approved and adopted by the Board of Education.

The level of budgetary control (the level at which expenditures cannot exceed the appropriated

budget) is established at the fund level within each fund group. The District uses an encumbrance accounting system to facilitate budgetary control. The ERP system modules and features are designed to assist the administration with reviewing and performing the necessary budgetary checks that help control and prevent expenditures from exceeding budgeted amounts. Budgetary reports are used to assist the administration with performing budgetary control activities. Based on the District's policy, the District may budget more expenditures than revenues, provided that sufficient unrestricted fund balance is available to cover such expenditures.

BUDGET ADOPTION

The 2021-2022 Annual Budget for Saint Louis Public Schools (SLPS) was adopted on April 13, 2021 by the Board of Education of the City of St. Louis. The District's Board of Education, which consists of seven members elected by the citizens of Saint Louis City returned to governance on July 1, 2019. As the governing body of Saint Louis Public Schools, the Board of Education has assumed all governing responsibilities including the approval of the preliminary budget and the adoption of the annual budget.

STRATEGIC PLANNING AND BUDGETING

Saint Louis Public Schools is committed to long-range strategic and financial planning. The District uses financial and staffing modeling tools to promote multi-year planning for the allocation of budgeted resources. The planning tools inform and support the strategic plans for the District. The District recently concluded its second year of planning and evaluation of work performed under Transformation Plan 3.0, the District's strategic plan. Throughout FY2022, the District will continue to examine and align its activities with the five pillars that will allow the District to operate at a higher level, develop an inclusive environment for students and staff, and relentlessly use data to accomplish our goals. The five pillars are as follows:

- The District supports a system of excellent schools.
- The District advances fairness and equity across its system.
- The District cultivates teachers and leaders who foster effective, culturally responsive learning environments.
- All students learn to read and succeed.
- Community partnerships and resources support the District's Transformation Plan.

The Transformation Plan has significantly influenced the development of the annual budget. Beginning in FY2015-2016, the finance staff was charged with managing the Budget Alignment Project developed under Transformation Plan 2.0. The Budget Alignment Project was established to support Goal: 1.2, SLPS will be financially sound and have a 10% unrestricted funds balance by 2019. The project focused on increasing awareness of the budget cycle, timeliness, and improving the activities associated with the budget process including, but not limited to, enhancing activities associated with budget planning, development, monitoring, and evaluation.

At the conclusion of FY2021, the District anticipates that the estimated unrestricted fund balance will be approximately 36% as defined by the Department of Elementary and Secondary Education (DESE). Additionally, the District remains financially stable and continues to increase awareness of the budget cycle and budgetary processes. During the planning and preparation of the annual budget, deliberate efforts were taken to ensure that the academic and operational plans and budgets align with the Transformation Plan 3.0. Leaders and other budgets managers were asked to evaluate academic and operating plans to ensure alignment with the five pillars in the strategic plan. Specifically, as new budgetary items are presented and renewed, leaders and budget managers are required to identify how these items align with the five pillars. As a result, the annual budget includes initiatives and programs that align with at least one of the five pillars in the strategic plan.

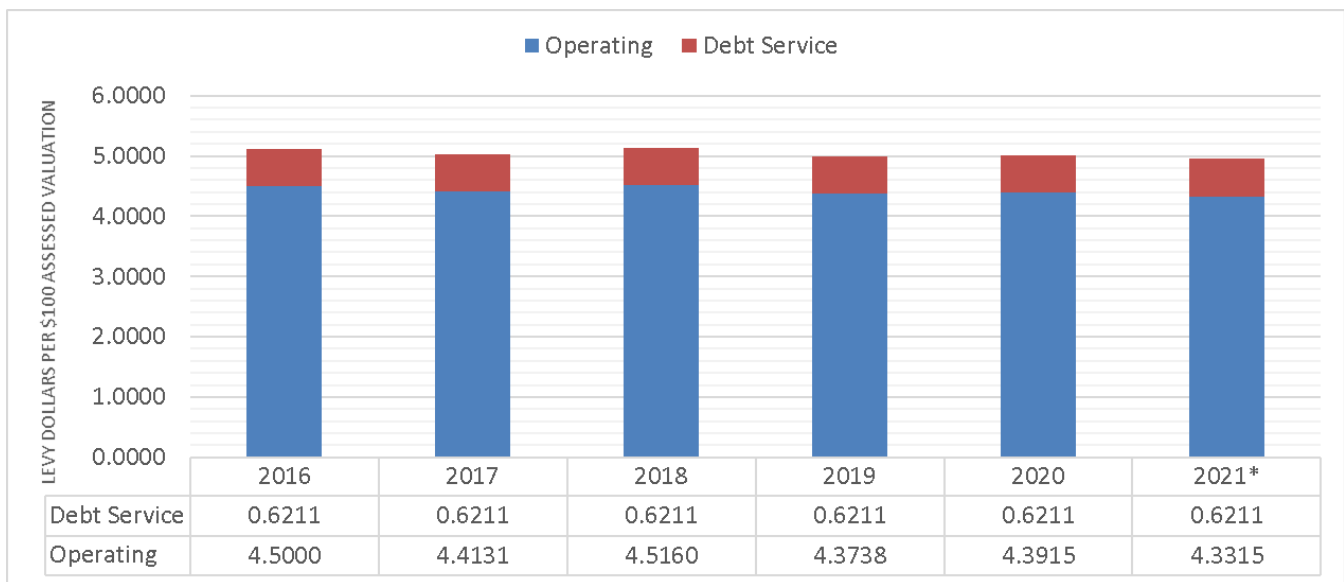
ACCOUNTING STRUCTURE

The Missouri Department of Elementary and Secondary Education (DESE) introduced a new accounting structure that became effective on July 1, 2018. Since the change to the new accounting structure, DESE has released an updated accounting manual that became effective on July 1, 2019. The guidelines for the latest account structure are found in the Missouri Financial Accounting Manual. The Manual provides an overview and detail information on how the account code should be structured for school districts and charter schools in Missouri. According to DESE, the overall account code structure is designed to standardize account coding across the state. It also creates a common accounting language used to support the controlling, recording, accumulating, and reporting of the financial activities for school districts and charter schools throughout the state. The account structure includes the following segments: fund type, function code, object code, location code, sources of funds, project code, and dollar amount.

Prior to and throughout fiscal year 2018-2019, the Saint Louis Public Schools finance staff made significant efforts to align the District's accounting structure with the account structure as presented in the DESE Financial Accounting Manual. All financial accounts included on the reports and documents in the FY2021-2022 Budget Book are based on the accounting structure as outlined in the DESE Financial Accounting Manual.

TAX LEVY

Proposition 1: On April 5, 2016, voters overwhelmingly approved Proposition 1, the first operating tax levy increase to support SLPS in 25 years. Proposition 1 funds will be used to continue offering early childhood education, expand character and alternative education options, improve safety and security equipment and personnel, and offer competitive salaries to teachers and staff. The additional \$0.75 per \$100 of assessed valuation of tangible real and property taxes will generate an estimated \$28 million per year for SLPS and charter schools in St. Louis City. The operating tax rate supports general school operations while the debt rate supports the principal and debt payments on outstanding bonds. The chart below shows the operating and debt tax rates for FY2021-22 and the previous five years. The District's Administration will prepare and present the annual 2021 Tax Levy to the Board of Education for approval prior to September 30, 2021 and in accordance with local statute.



DEBT LIMITATION, CAPACITY, SCHEDULES

The total principal amount of general obligation indebtedness in the District cannot exceed 15% of the value of taxable tangible property in the District according to the last completed assessment for state and county purposes at the time such bonds are approved by the voters. Based on \$4,717,555,572 net assessed valuation as of January 1, 2021 as adjusted through September 3, 2021, the current legal debt limit of the District is approximately \$707,633,336, excluding state assessed railroad and utility valuation and the District's available Debt Service Fund Balance. The total outstanding general obligation indebtedness of the District is \$182,778,695, resulting in legal debt margin of the District of approximately \$524,854,641.

Saint Louis Public Schools Summary of All Outstanding Debt as of September 7, 2021

| Date of Issue | Description | Original Par Amount | Principal Outstanding | First Call Date | First Call Price |
|---------------------------------|---|-----------------------|-----------------------|-----------------|------------------|
| <i>General Obligation Bonds</i> | | | | | |
| December 21, 2010 | Taxable General Obligation QSCBs, Series 2010A | \$ 56,644,000 | \$ 56,644,000 | Non-Callable | NA |
| October 4, 2011 | Taxable General Obligation QZABs, Series 2011A | 35,000,000 | 35,000,000 | Non-Callable | NA |
| November 27, 2012 | General Obligation Ref Bonds, Series 2012 | 33,749,695 | 25,639,695 | 4/1/2022 | 100% |
| February 12, 2013 | General Obligation Ref Bonds, Series 2013A | 14,620,000 | 3,625,000 | 4/1/2022 | 100% |
| December 28, 2017 | General Obligation Refunding Bonds, Series 2017 | 61,945,000 | 61,870,000 | 4/1/2026 | 100% |
| | Total | <u>\$ 201,958,695</u> | <u>\$ 182,778,695</u> | | |

Debt information and charts provided by Stifel

NET DEBT SERVICE

St. Louis Public Schools
All Outstanding Debt
As of September 7, 2021

| Date | Principal | Coupon | Interest | Total Debt Service | QSCBs Credit | QZABs Credit @ 4.58% | Net Debt Service | Annual Net D/S |
|------------|----------------|--------|---------------|--------------------|-----------------|----------------------|------------------|----------------|
| 10/01/2021 | | | 4,375,650.00 | 4,375,650 | (1,608,239.60) | (801,500) | 1,965,910.40 | 1,965,910.40 |
| 04/01/2022 | 18,299,694.80 | ** % | 6,615,955.20 | 24,915,650 | (1,608,239.60) | (801,500) | 22,505,910.40 | |
| 10/01/2022 | | | 4,003,300.00 | 4,003,300 | (1,523,489.60) | (801,500) | 1,678,310.40 | 24,184,220.80 |
| 04/01/2023 | 20,250,000.00 | ** % | 4,003,300.00 | 24,253,300 | (1,523,489.60) | (801,500) | 21,928,310.40 | |
| 10/01/2023 | | | 3,571,300.00 | 3,571,300 | (1,438,289.60) | (801,500) | 1,331,510.40 | 23,259,820.80 |
| 04/01/2024 | 20,525,000.00 | ** % | 3,571,300.00 | 24,096,300 | (1,438,289.60) | (801,500) | 21,856,510.40 | |
| 10/01/2024 | | | 3,131,550.00 | 3,131,550 | (1,353,089.60) | (801,500) | 976,960.40 | 22,833,470.80 |
| 04/01/2025 | 20,885,000.00 | ** % | 3,131,550.00 | 24,016,550 | (1,353,089.60) | (801,500) | 21,861,960.40 | |
| 10/01/2025 | | | 2,535,350.00 | 2,535,350 | (870,289.60) | (801,500) | 863,560.40 | 22,725,520.80 |
| 04/01/2026 | 21,729,000.00 | ** % | 2,535,350.00 | 24,264,350 | (870,289.60) | (801,500) | 22,592,560.40 | |
| 10/01/2026 | | | 1,949,525.00 | 1,949,525 | (488,480.00) | (801,500) | 659,545.00 | 23,252,105.40 |
| 04/01/2027 | 22,085,000.00 | ** % | 1,949,525.00 | 24,034,525 | (488,480.00) | (801,500) | 22,744,545.00 | |
| 10/01/2027 | | | 1,379,950.00 | 1,379,950 | (241,400.00) | (605,705) | 532,845.00 | 23,277,390.00 |
| 04/01/2028 | 22,350,000.00 | ** % | 1,379,950.00 | 23,729,950 | (241,400.00) | (605,705) | 22,882,845.00 | |
| 10/01/2028 | | | 780,350.00 | 780,350 | | (288,540) | 491,810.00 | 23,374,655.00 |
| 04/01/2029 | 22,165,000.00 | ** % | 780,350.00 | 22,945,350 | | (288,540) | 22,656,810.00 | |
| 10/01/2029 | | | 289,800.00 | 289,800 | | | 289,800.00 | 22,946,610.00 |
| 04/01/2030 | 14,490,000.00 | 4.000% | 289,800.00 | 14,779,800 | | | 14,779,800.00 | 14,779,800.00 |
| | 182,778,694.80 | | 46,273,855.20 | 229,052,550 | (15,046,556.00) | (11,406,490) | 202,599,504.00 | 202,599,504.00 |

BOND MATURITY TABLE

St. Louis Public Schools
All Outstanding Debt
As of September 7, 2021

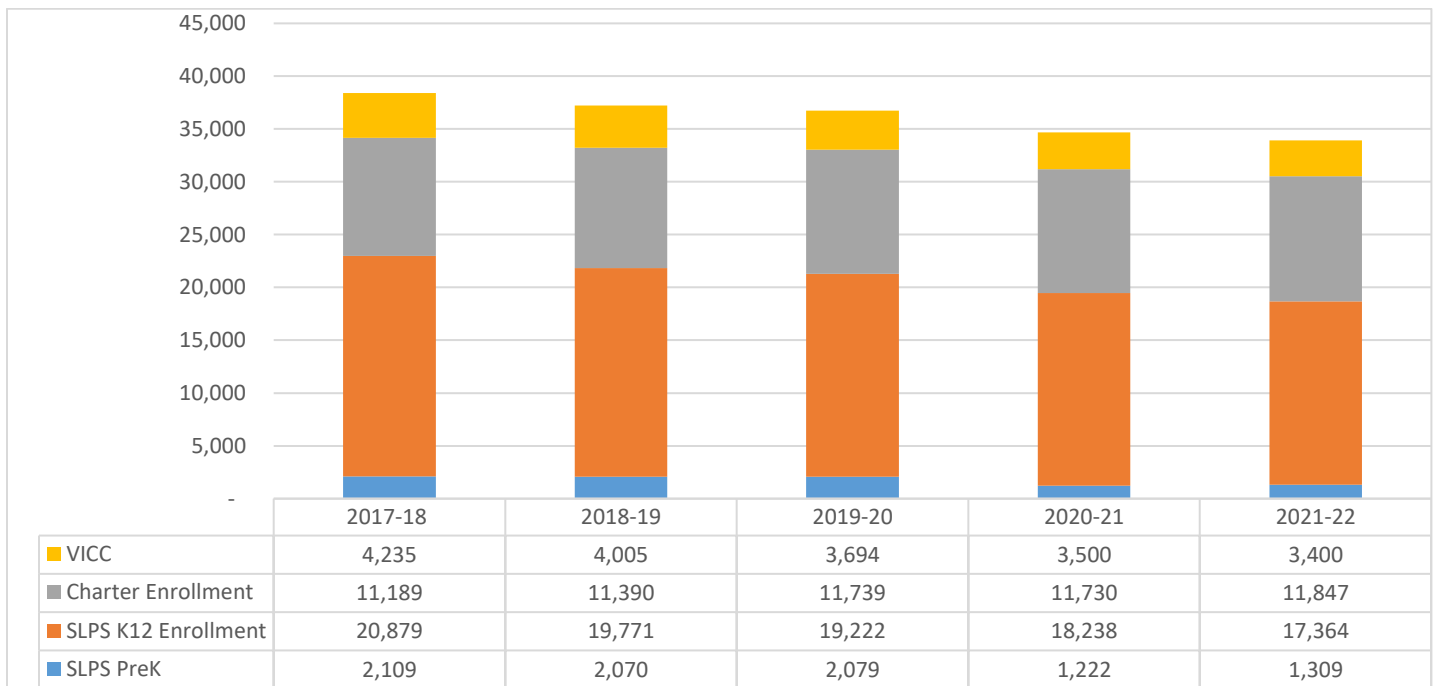
| Maturity Date | Series 2010 QSCBs | 2011A Taxable GO QZABs | 2012 GO Refunding Bonds | 2013 TE GO Ref Bonds | 2017 GO Refunding Bonds | Total |
|---------------|-------------------|------------------------|-------------------------|----------------------|-------------------------|----------------|
| 04/01/2022 | 3,000,000 | | 6,719,694.80 | 1,785,000 | 6,795,000 | 18,299,694.80 |
| 04/01/2023 | 3,000,000 | | 9,285,000.00 | 1,840,000 | 6,125,000 | 20,250,000.00 |
| 04/01/2024 | 3,000,000 | | 9,635,000.00 | | 7,890,000 | 20,525,000.00 |
| 04/01/2025 | 17,000,000 | | | | 3,885,000 | 20,885,000.00 |
| 04/01/2026 | 13,444,000 | | | | 8,285,000 | 21,729,000.00 |
| 04/01/2027 | 8,700,000 | 8,550,000 | | | 4,835,000 | 22,085,000.00 |
| 04/01/2028 | 8,500,000 | 13,850,000 | | | | 22,350,000.00 |
| 04/01/2029 | | 12,600,000 | | | 9,565,000 | 22,165,000.00 |
| 04/01/2030 | | | | | 14,490,000 | 14,490,000.00 |
| | 56,644,000 | 35,000,000 | 25,639,694.80 | 3,625,000 | 61,870,000 | 182,778,694.80 |

REVENUE SOURCES AND ASSUMPTIONS

Saint Louis Public Schools has four sources of revenues: local, county, state, and federal. The largest components of local revenues are derived from taxes on commercial and residential property and a sales tax applied to transactions during the fiscal year. County revenues are primarily taxes from railroad and utility properties assessed by the state. State funding is based on state legislative appropriations determined through a finance system defined in statute along with state funded grants. Federal funds are appropriated by the U. S. Congress, usually for a specific purpose. The district groups related revenue funds into fund categories for reporting purposes. Each fund category may include one or more sources of revenues. The five revenue fund categories include the following: General Operating Budget (GOB), State and Federal Grants, Food Service, Local Grants and Debt Service.

Student enrollment and attendance are significant drivers for most sources of revenue. The District uses the Cohort Survival Method to project enrollment. The 2021-2022 Budget was prepared and based on September 2020 enrollment projections. Kindergarten through grade twelve student enrollment is anticipated to be slightly under 17,500 representing a nearly five percent decline in FY2022 from the prior year. Pre-kindergarten enrollment will push total district enrollment to approximately 18,600.

STUDENT ENROLLMENT FY2017-18 THROUGH FY2021-22 (PROJECTED)



The St. Louis City Department of Health imposed a stay-at-home order in March 2020 due to the COVID-19 pandemic. All District schools were closed to in-class student learning, ultimately for the remainder of the fiscal year, and a new era of virtual instruction ensued. Families were provided three student learning options for the 2020-2021 school year: home based virtual instruction led by St. Louis Public School teachers, school based virtual instruction at newly created Instructional Support Centers (ISCs), and self-guided online learning on the Edmentum platform. Lower than anticipated student enrollment and in-person instruction for the 2020-2021 school year confirmed the challenges cited by many families during the pandemic driven virtual environment. 100% in-person instruction is planned for FY2021-2022.

Local and county revenues are largely driven by property and sales taxes. Property taxes are approximately 65% of the revenue budget and were estimated to increase by 0.5%. Sales taxes, another significant revenue source at 10%, was estimated to decline by 3%. Other local revenues include local grants, reimbursements, fees and miscellaneous payments including the sale of school buildings. Overall, local and county revenues were estimated to increase by about \$14 million or 1.7% as compared to FY2021. The District has lost significant tax revenue over the years due to tax incentive financed (TIF) projects, many of which run for twenty years. Some recent successful TIF projects are ended resulting with payments in lieu of taxes (PILOT) adding to the district's coffers.

State revenues have declined considerably over the years and consist primarily of Basic Formula, transportation, early childhood special education and funds for extremely high need special education students. Like all revenues, these funds are driven by student enrollment. State budgets were heavily impacted by the pandemic requiring state funding reductions at the end of FY2020 and the beginning of FY2021. Fortunately, Basic Formula funding rebounded to full funding for FY2021 at year-end and is anticipated for FY2022.

Federal revenues show the most growth on an annual comparative basis. These are mostly entitlement grants, food service, and Medicaid. Elementary and Secondary Emergency Relief Funds (ESSER I) funds were provided to combat the challenges created by the COVID-19 pandemic. The District received an allocation of more than \$10.7 million for District students and another \$3.2 million for the non-public school students within the City of St. Louis. The allocation was received in May 2020 and was spent on eligible expenses by June 30, 2021. Two additional federal stimulus relief appropriations were announced for the district: \$46 million in Coronavirus Response and Relief Supplemental Appropriations (ESSER II) and \$103.3 million in American Rescue Plan Act Funds (ESSER III). These funds must be expended by September 2023 and September 2024, respectively.

EXPENDITURE USES AND ASSUMPTIONS

The expenditure budget for FY2022 was developed with student needs as the highest priority and in collaboration with school and District leadership. Expenditures are also grouped into related funds: General Operating Budget (GOB), Expansion, State and Federal Grants, Food Service, Local Grants and Debt Service. Each fund within the fund grouping is further divided into object categories for reporting purposes including salaries, benefits, purchased services, supplies and material, capital outlay and debt.

Payroll expenditures, salaries and benefits, encompass over 64% of total expenditures, while non-payroll expenditures are just under 36%. The District employees nearly 4,000 full-time, part-time and substitute staff. Approximately 48% are certified teachers. Below is a chart of budgeted full-time staff by category for FY2022 as compared to FY2021:

| Staffing Category | FY 2021 | FY 2022 | % Change |
|------------------------------|-------------|-------------|-------------|
| Certified Administrator | 175 | 162 | -8.0% |
| Certified Teachers | 1792 | 1828 | 2.0% |
| Certified Support Staff | 438 | 355 | -23.4% |
| Non-Certified Administrators | 81 | 92 | 12.0% |
| Secretary and Clerical | 146 | 154 | 5.2% |
| Professional and Technical | 86 | 81 | -6.2% |
| Teacher Aide | 492 | 475 | -3.6% |
| Custodial and Maintenance | 253 | 413 | 38.7% |
| Safety Officers | 138 | 142 | 2.8% |
| Support Staff | 151 | 141 | -7.1% |
| Total | 3752 | 3843 | 2.4% |

The major expenditure categories for non-payroll expenditures include purchased services, supplies and materials, capital outlay and debt. The Administration helps to control expenditure costs by evaluating existing programs and contracts. The District leverages buying power for the procurement of goods and services by participating in cooperative purchasing organizations and competitive procurement processes including the solicitation of quotes, Invitation for Bids (IFB), and Requests for Proposals (RFP). Additionally, the District may negotiate contracts with vendors and take advantage of contracts for commodities that have been negotiated for schools and other non-profit government agencies.

Many of the typical expenditures budgeted for FY2022 will be enhanced with additional COVID-19 funding. Shifts in spending priorities to best address student needs will include more focus on unfinished learning, social and emotional well-being, and updating to 21st century classrooms. Balancing an unprecedented level of investment and fiscal responsibility will be a major challenge for all districts.

THE DISTRICT BUDGET

The FY2022 District Budget consists of twelve different funds that are grouped into five categories: 1) General Operating Budget (GOB), 2) Federal, 3) Food Service, 4) Trust and 5) Debt Service. Additional fund groupings are often made for reporting or convenience purposes. The operating budget includes all fund categories except Debt Service. The operating funds are used in the daily operations of the District. The grant funds include Federal, Food Service and Trust. The graphic below identifies the various funds, fund numbers, categories, and groupings used to properly align the District funds with the Department of Elementary and Secondary Education (DESE). The chart highlights the funds and terminology generally used for monthly Board reporting.

| SLPS Funds | General | Teachers | Debt | Capital |
|---------------------|---------|----------|------|---------|
| GOB | 110 | 210 | | 410 |
| Federal | 150 | 250 | | 450 |
| Food Service | 140 | | | 440 |
| Trust | 160 | 260 | | 460 |
| Debt Service | | | 310 | |

The General Operating Budget is approximately 73% of the total budget and is the least restrictive of all funds. The GOB provides resources to support the various initiatives outlined in the Transformation Plan 3.0. and is intended to support the District’s academic and operational plans to ensure that students receive the best educational experience. GOB supports the required daily operations of the District that are not funded by local, state or federal grants. The District receives nearly 100 Federal, Food Service and Trust grants representing 20% of the total budget. The District’s largest grants are provided through federal program sources and include, but are not limited to, Title grants, the Individuals with Disabilities Education Act (IDEA) grant for Special Education, the Early Childhood Special Education (ECSE) grant, CARES (Coronavirus Aid Relief and Economic Security) and funds provided under the Food and Nutrition Services programs. Trust grant funds are gifts, contributions, and donations used to fund specific programs and schools. The Debt Service fund is reserved to pay the principal, interest, and fees on the District’s outstanding general obligation bonds.

The following table compares the FY2022 budget to the previous two fiscal year expenditures by fund.

Budget by Fund Comparison (All Funds)

| Fund | Fund Description | FY2021 | | | % Change |
|------|----------------------------|-----------------------|-----------------------|-----------------------|----------|
| | | FY2020 Actuals | Projected Actuals | FY2022 Adopted | |
| 110 | GOB (General) | \$ 122,529,276 | \$ 122,695,232 | \$ 130,912,772 | 6.7% |
| 210 | GOB (Teachers) | \$ 150,727,281 | \$ 156,286,043 | \$ 151,266,457 | -3.2% |
| 410 | GOB (Capital) | \$ 6,896,762 | \$ 4,361,902 | \$ 4,820,770 | 10.5% |
| | GOB Total | \$ 280,153,319 | \$ 283,343,178 | \$ 287,000,000 | |
| 160 | Local Trust (General) | \$ 1,061,148 | \$ 1,564,183 | \$ 5,525,399 | 253.2% |
| 260 | Local Trust (Teachers) | \$ 1,683,552 | \$ 1,274,886 | \$ 3,467,924 | 172.0% |
| 460 | Local Trust (Capital) | \$ 12,324 | \$ 23,190 | \$ 776,677 | 3249.2% |
| | Local Grants Total | \$ 2,757,024 | \$ 2,862,259 | \$ 9,770,000 | |
| 150 | Grants Fund (General) | \$ 23,116,661 | \$ 27,780,700 | \$ 41,616,489 | 49.8% |
| 250 | Grants Fund (Teachers) | \$ 17,203,740 | \$ 17,732,548 | \$ 15,141,653 | -14.6% |
| 450 | Grants Fund (Capital) | \$ 988,947 | \$ 1,864,750 | \$ 1,112,560 | -40.3% |
| | Federal Trust Total | \$ 41,309,348 | \$ 47,377,998 | \$ 57,870,701 | |
| 140 | Food Service (General) | \$ 14,830,986 | \$ 9,398,236 | \$ 16,255,026 | 73.0% |
| 240 | Food Service (Teachers) | \$ 99,813 | \$ (0) | | -100.0% |
| 440 | Food Service (Capital) | \$ 1,694 | | | |
| | Food Service Total | \$ 14,932,493 | \$ 9,398,236 | \$ 16,255,026 | |
| 310 | Debt Service | \$ 56,057,214 | \$ 30,730,013 | \$ 24,573,210 | -20.0% |
| | Debt Total | \$ 56,057,214 | \$ 30,730,013 | \$ 24,573,210 | |

THREE YEAR BUDGET VS ACTUAL COMPARISON

| LOCATION CODE & NAME | BUDGET CATEGORIES | ACTUALS | PROJECTED | PROPOSED |
|---------------------------------------|--------------------------|------------------|------------------|------------------|
| | | 2019-2020 | 2020-2021 | 2021-2022 |
| 1015 Griscom Alternative High | General Operating Budget | 577,017 | 569,027 | 604,317 |
| | State & Federal Grants | 80,275 | 85,870 | 68,511 |
| | Total | 657,292 | 654,897 | 672,829 |
| 1100 Clyde Miller Career Academy High | General Operating Budget | 4,703,547 | 4,755,272 | 4,721,394 |
| | State & Federal Grants | 214,597 | 264,145 | 237,933 |
| | Total | 4,918,144 | 5,019,417 | 4,959,327 |
| 1220 Gateway STEM High | General Operating Budget | 8,992,545 | 8,977,537 | 9,142,805 |
| | Local Grants | 80,178 | 81,669 | 73,684 |
| | State & Federal Grants | 489,907 | 457,441 | 534,579 |
| Total | 9,562,630 | 9,516,646 | 9,751,068 | |
| 1222 Nottingham CAJT High | General Operating Budget | 2,820,820 | 2,693,998 | 2,757,885 |
| | Local Grants | 8,241 | 7,131 | 24,225 |
| | State & Federal Grants | 147,235 | 211,520 | 158,214 |
| Total | 2,976,295 | 2,912,649 | 2,940,323 | |
| 1250 Beaumont High | General Operating Budget | 977,330 | 837,866 | 609,745 |
| | State & Federal Grants | 311,627 | 632,104 | 364,474 |
| | Total | 1,288,957 | 1,469,969 | 974,219 |
| 1440 Cleveland NJROTC High | General Operating Budget | 2,172,229 | 2,026,387 | 314,085 |
| | State & Federal Grants | 152,722 | 129,796 | |
| | Total | 2,324,951 | 2,156,184 | 314,085 |
| 1500 Carnahan High | General Operating Budget | 2,814,735 | 2,790,268 | 2,824,871 |
| | State & Federal Grants | 395,944 | 567,287 | 587,410 |
| | Total | 3,210,679 | 3,357,555 | 3,412,282 |
| 1510 Coll Schl of Med | General Operating Budget | 1,873,085 | 2,014,391 | 1,883,031 |
| | Local Grants | 82,938 | 84,626 | 86,676 |
| | Total | 1,956,024 | 2,099,017 | 1,969,706 |
| 1540 N.W. Transport & Law High | General Operating Budget | 3,022,447 | 2,927,122 | 119,582 |
| | State & Federal Grants | 288,011 | 383,331 | |
| | Local Grants | 82,616 | 84,270 | |
| Total | 3,393,073 | 3,394,723 | 119,582 | |
| 1560 Metro Academic Classic High | General Operating Budget | 2,649,610 | 2,811,513 | 2,714,592 |
| | Local Grants | 7,043 | - | |
| | Total | 2,656,653 | 2,811,513 | 2,714,592 |
| 1570 McKinley CJA High | General Operating Budget | 4,316,714 | 4,417,361 | 4,488,292 |
| | Local Grants | 80,761 | 78,872 | 4,095 |
| | Total | 4,397,476 | 4,496,233 | 4,492,387 |
| 1680 Roosevelt High | General Operating Budget | 4,262,036 | 3,891,082 | 4,053,028 |
| | Local Grants | 40,889 | 65,729 | 54,966 |
| | State & Federal Grants | 532,027 | 662,837 | 641,885 |
| Total | 4,834,952 | 4,619,648 | 4,749,879 | |
| 1730 Soldan IS High | General Operating Budget | 4,221,160 | 4,427,331 | 4,011,850 |
| | Local Grants | - | 1,397 | 7,500 |
| | State & Federal Grants | 251,739 | 283,880 | 255,461 |
| Total | 4,472,898 | 4,712,609 | 4,274,811 | |
| 1800 Sumner High | General Operating Budget | 2,376,904 | 2,331,568 | 2,362,169 |
| | Local Grants | 34,318 | 32,053 | 30,064 |
| | State & Federal Grants | 383,605 | 438,242 | 467,279 |
| Total | 2,794,827 | 2,801,863 | 2,859,511 | |
| 1830 Vashon High | General Operating Budget | 3,860,747 | 4,078,019 | 3,914,215 |
| | Local Grants | 36,298 | 35,667 | 29,970 |
| | State & Federal Grants | 445,104 | 705,242 | 793,757 |
| Total | 4,342,149 | 4,818,927 | 4,737,943 | |
| 1860 Central VPA High | General Operating Budget | 3,618,066 | 3,392,521 | 3,088,946 |

| LOCATION CODE & NAME | BUDGET CATEGORIES | ACTUALS | PROJECTED | PROPOSED |
|----------------------------|--------------------------|------------------|------------------|------------------|
| | | 2019-2020 | 2020-2021 | 2021-2022 |
| | Local Grants | 85,233 | 90,112 | 93,014 |
| | State & Federal Grants | 152,577 | 212,392 | 177,015 |
| | Total | 3,855,876 | 3,695,024 | 3,358,975 |
| 2080 Yeatman Middle | General Operating Budget | 2,030,019 | 2,151,809 | 2,294,702 |
| | State & Federal Grants | 382,389 | 628,285 | 590,330 |
| | Total | 2,412,408 | 2,780,094 | 2,885,032 |
| 3050 Busch AAA Middle | General Operating Budget | 2,874,528 | 2,949,045 | 2,990,657 |
| | Local Grants | - | 1,496 | 4,095 |
| | State & Federal Grants | 185,268 | 326,440 | 197,235 |
| | Total | 3,059,795 | 3,276,981 | 3,191,987 |
| 3070 Carr Lane VPA Middle | General Operating Budget | 3,466,115 | 3,467,525 | 3,532,246 |
| | Local Grants | 5,537 | 497 | |
| | State & Federal Grants | 352,392 | 800,350 | 593,575 |
| | Total | 3,824,043 | 4,268,372 | 4,125,821 |
| 3130 McKinley CJA Middle | General Operating Budget | 15,315 | 32,576 | 55,890 |
| | Local Grants | - | 1,170 | 4,095 |
| | Total | 15,315 | 33,746 | 59,985 |
| 3140 Fanning Middle | General Operating Budget | 1,493,676 | 1,490,436 | 186,668 |
| | State & Federal Grants | 367,470 | 429,953 | |
| | Total | 1,861,146 | 1,920,388 | 186,668 |
| 3230 Gateway Middle | General Operating Budget | 3,997,720 | 3,937,072 | 4,132,688 |
| | Local Grants | - | 497 | 1,800 |
| | State & Federal Grants | 303,367 | 339,541 | 283,891 |
| | Total | 4,301,087 | 4,277,110 | 4,418,378 |
| 3250 AESM Middle | General Operating Budget | 2,430,223 | 2,368,525 | 2,381,396 |
| | State & Federal Grants | 119,576 | 212,274 | 199,539 |
| | Total | 2,549,799 | 2,580,799 | 2,580,935 |
| 3260 Long Middle | General Operating Budget | 2,094,933 | 2,160,703 | 2,148,028 |
| | Local Grants | - | 2,150 | |
| | State & Federal Grants | 170,813 | 174,131 | 162,843 |
| | Total | 2,265,745 | 2,336,985 | 2,310,871 |
| 3390 Compton Drew Middle | General Operating Budget | 3,466,151 | 3,676,959 | 3,729,637 |
| | State & Federal Grants | 217,140 | 234,072 | 268,058 |
| | Total | 3,683,291 | 3,911,030 | 3,997,694 |
| 4000 Adams Elementary | General Operating Budget | 1,785,784 | 1,814,013 | 1,559,080 |
| | Local Grants | 13,135 | 497 | 125,185 |
| | State & Federal Grants | 488,278 | 698,967 | 267,849 |
| | Food Service | 3,225 | - | |
| | Total | 2,290,422 | 2,513,477 | 1,952,114 |
| 4060 Ashland Elementary | General Operating Budget | 1,865,344 | 1,922,397 | 1,625,834 |
| | Local Grants | - | 1,186 | 139,863 |
| | State & Federal Grants | 230,972 | 364,414 | 352,719 |
| | Total | 2,096,317 | 2,287,996 | 2,118,416 |
| 4180 Bryan Hill Elementary | General Operating Budget | 1,505,711 | 1,540,877 | 1,355,766 |
| | Local Grants | - | - | 231,683 |
| | State & Federal Grants | 114,278 | 196,325 | 82,688 |
| | Food Service | 4,913 | - | |
| | Total | 1,624,901 | 1,737,202 | 1,670,137 |
| 4200 Buder Elementary | General Operating Budget | 3,175,705 | 3,354,613 | 3,041,136 |
| | Local Grants | 26,103 | 1,634 | 263,978 |
| | State & Federal Grants | 424,736 | 463,921 | 460,438 |
| | Food Service | 3,583 | - | |
| | Total | 3,630,128 | 3,820,169 | 3,765,551 |
| 4250 Ames VPA Elementary | General Operating Budget | 2,238,714 | 2,403,077 | 2,336,147 |

| LOCATION CODE & NAME | BUDGET CATEGORIES | ACTUALS 2019-2020 | PROJECTED 2020-2021 | PROPOSED 2021-2022 |
|-----------------------------------|--------------------------|----------------------|------------------------|-----------------------|
| | Local Grants | - | - | 118,222 |
| | State & Federal Grants | 178,741 | 155,632 | 129,915 |
| | Food Service | 3,623 | - | |
| | Total | 2,421,078 | 2,558,708 | 2,584,285 |
| 4360 Clay Elementary | General Operating Budget | 1,414,731 | 1,362,783 | 154,301 |
| | State & Federal Grants | 301,905 | 218,575 | |
| | Food Service | 1,518 | 3 | |
| | Total | 1,718,154 | 1,581,361 | 154,301 |
| 4400 Pamoja @ Cole Elementary | General Operating Budget | 2,184,709 | 2,440,024 | 2,142,768 |
| | Local Grants | - | - | 114,661 |
| | State & Federal Grants | 418,263 | 479,269 | 425,022 |
| | Food Service | 770 | - | |
| | Total | 2,603,741 | 2,919,293 | 2,682,451 |
| 4420 Columbia Elementary | General Operating Budget | 1,688,624 | 1,632,501 | 1,366,151 |
| | State & Federal Grants | 269,476 | 289,486 | 264,674 |
| | Food Service | 3,440 | - | |
| | Total | 1,961,540 | 1,921,987 | 1,630,825 |
| 4470 Dewey Int'L Study Elementary | General Operating Budget | 3,016,962 | 3,054,207 | 2,846,957 |
| | State & Federal Grants | 346,314 | 446,549 | 308,988 |
| | Food Service | 1,570 | - | |
| | Total | 3,364,846 | 3,500,755 | 3,155,946 |
| 4480 Dunbar Elementary | General Operating Budget | 1,146,453 | 1,141,003 | 128,146 |
| | State & Federal Grants | 417,108 | 405,608 | |
| | Food Service | 3,062 | - | |
| | Total | 1,566,623 | 1,546,611 | 128,146 |
| 4580 Farragut Elementary | General Operating Budget | 1,249,777 | 1,090,568 | 276,110 |
| | State & Federal Grants | 383,947 | 351,539 | |
| | Food Service | 3,403 | - | |
| | Total | 1,637,126 | 1,442,107 | 276,110 |
| 4630 Ford Elementary | General Operating Budget | 1,571,914 | 1,375,272 | 220,935 |
| | State & Federal Grants | 265,102 | 260,527 | |
| | Food Service | 3,619 | - | |
| | Total | 1,840,635 | 1,635,799 | 220,935 |
| 4660 Froebel Elementary | General Operating Budget | 1,487,123 | 1,502,273 | 1,290,120 |
| | Local Grants | - | 54,910 | 627,500 |
| | State & Federal Grants | 215,003 | 227,522 | 212,185 |
| | Food Service | 3,695 | - | |
| | Total | 1,705,820 | 1,784,705 | 2,129,805 |
| 4730 Gateway Elementary | General Operating Budget | 3,439,662 | 3,678,593 | 3,324,248 |
| | Local Grants | 4,116 | 497 | 1,800 |
| | State & Federal Grants | 436,080 | 543,038 | 445,097 |
| | Food Service | 2,553 | - | |
| | Total | 3,882,411 | 4,222,129 | 3,771,146 |
| 4780 Hamilton Elementary | General Operating Budget | 1,985,118 | 1,994,071 | 1,941,953 |
| | Local Grants | - | - | 115,317 |
| | State & Federal Grants | 451,169 | 469,338 | 426,466 |
| | Food Service | 2,159 | - | |
| | Total | 2,438,446 | 2,463,409 | 2,483,735 |
| 4880 Henry Elementary | General Operating Budget | 2,130,346 | 2,088,944 | 1,973,302 |
| | Local Grants | 17,917 | 10,098 | 136,699 |
| | State & Federal Grants | 275,089 | 234,013 | 257,707 |
| | Food Service | 5,017 | - | |
| | Total | 2,428,369 | 2,333,055 | 2,367,708 |
| 4890 Hickey Elementary | General Operating Budget | 1,478,738 | 1,653,777 | 1,512,242 |

| LOCATION CODE & NAME | BUDGET CATEGORIES | ACTUALS 2019-2020 | PROJECTED 2020-2021 | PROPOSED 2021-2022 |
|-------------------------------------|--------------------------|----------------------|------------------------|-----------------------|
| | Local Grants | - | 491 | 1,800 |
| | State & Federal Grants | 225,060 | 259,372 | 263,925 |
| | Food Service | 1,661 | - | |
| | Total | 1,705,459 | 1,913,640 | 1,777,966 |
| 4900 Herzog Elementary | General Operating Budget | 1,820,724 | 2,043,604 | 1,905,664 |
| | Local Grants | | | 118,282 |
| | State & Federal Grants | 309,262 | 212,356 | 269,863 |
| | Food Service | 3,417 | - | |
| | Total | 2,133,403 | 2,255,961 | 2,293,808 |
| 4920 Hodgen Elementary | General Operating Budget | 2,088,957 | 2,269,260 | 2,012,570 |
| | Local Grants | 400 | - | 124,189 |
| | State & Federal Grants | 347,383 | 369,041 | 359,878 |
| | Food Service | 2,236 | - | |
| | Total | 2,438,976 | 2,638,300 | 2,496,636 |
| 4960 Humbolt Elementary | General Operating Budget | 1,687,238 | 1,735,515 | 1,598,276 |
| | State & Federal Grants | 112,356 | 106,042 | 98,784 |
| | Food Service | 1,758 | - | |
| | Total | 1,801,352 | 1,841,556 | 1,697,059 |
| 4970 New American Prep Elementary | General Operating Budget | 2,198,597 | 2,017,182 | 2,073,800 |
| | State & Federal Grants | 145,797 | 218,779 | 118,540 |
| | Food Service | 3,000 | - | |
| | Total | 2,347,395 | 2,235,960 | 2,192,340 |
| 4990 AESM @ Carver Elementary | General Operating Budget | 1,397,051 | 1,262,875 | 1,189,377 |
| | Local Grants | | | 220,499 |
| | State & Federal Grants | 239,196 | 306,848 | 277,676 |
| | Food Service | 5,200 | - | |
| | Total | 1,641,447 | 1,569,723 | 1,687,552 |
| 5020 Jefferson Elementary | General Operating Budget | 1,313,792 | 1,124,993 | 1,327,974 |
| | Local Grants | | | 140,767 |
| | State & Federal Grants | 253,093 | 416,354 | 227,980 |
| | Total | 1,566,885 | 1,541,347 | 1,696,721 |
| 5030 Classical Junior Academy | General Operating Budget | 2,514,220 | 2,544,672 | 2,487,172 |
| | Food Service | 3,019 | - | |
| | Total | 2,517,239 | 2,544,672 | 2,487,172 |
| 5060 Laclede Elementary | General Operating Budget | 1,501,595 | 1,286,547 | 1,419,128 |
| | Local Grants | 1,877 | 19,874 | 149,453 |
| | State & Federal Grants | 192,711 | 209,333 | 216,121 |
| | Food Service | 1,754 | - | |
| | Total | 1,697,937 | 1,515,754 | 1,784,702 |
| 5100 Lexington Elementary | General Operating Budget | 2,121,993 | 2,119,857 | 1,999,986 |
| | Local Grants | | | 136,677 |
| | State & Federal Grants | 451,147 | 521,945 | 415,485 |
| | Food Service | 3,343 | - | |
| | Total | 2,576,482 | 2,641,802 | 2,552,148 |
| 5180 Lyon Acad Basic Inst @ Blow El | General Operating Budget | 2,250,933 | 2,321,101 | 2,344,276 |
| | Local Grants | 13,793 | 497 | |
| | State & Federal Grants | 303,383 | 368,650 | 297,756 |
| | Food Service | 3,479 | - | |
| | Total | 2,571,588 | 2,690,248 | 2,642,032 |
| 5240 Mallinckrodt Elementary | General Operating Budget | 1,974,619 | 2,145,831 | 2,068,717 |
| | Local Grants | - | 1,859 | 2,000 |
| | State & Federal Grants | - | 84,615 | |
| | Food Service | 3,273 | - | |
| | Total | 1,977,892 | 2,232,305 | 2,070,717 |

| LOCATION CODE & NAME | BUDGET CATEGORIES | ACTUALS 2019-2020 | PROJECTED 2020-2021 | PROPOSED 2021-2022 |
|---------------------------------|--------------------------|----------------------|------------------------|-----------------------|
| 5260 Mann Elementary | General Operating Budget | 2,398,406 | 2,616,273 | 2,549,247 |
| | State & Federal Grants | 263,714 | 258,988 | 164,639 |
| | Food Service | 3,569 | - | |
| | Total | 2,665,689 | 2,875,261 | 2,713,887 |
| 5340 Mason Elementary | General Operating Budget | 3,450,572 | 3,247,988 | 3,310,264 |
| | Local Grants | 51,575 | - | 125,778 |
| | State & Federal Grants | 448,836 | 794,442 | 470,647 |
| | Food Service | 1,050 | - | |
| | Total | 3,952,033 | 4,042,430 | 3,906,689 |
| 5500 Meramec Elementary | General Operating Budget | 1,589,295 | 1,646,552 | 1,590,769 |
| | Local Grants | 1,843 | 1,109 | |
| | State & Federal Grants | 414,455 | 505,086 | 479,498 |
| | Food Service | 3,131 | - | |
| | Total | 2,008,724 | 2,152,747 | 2,070,267 |
| 5520 Gateway Michael Elementary | General Operating Budget | 1,407,735 | 1,375,964 | 1,402,723 |
| | Local Grants | 17,540 | 11,368 | 22,725 |
| | State & Federal Grants | 404,673 | 497,766 | 469,993 |
| | Food Service | | | |
| | Total | 1,829,948 | 1,885,098 | 1,895,440 |
| 5560 Monroe Elementary | General Operating Budget | 1,951,712 | 1,987,820 | 1,882,550 |
| | Local Grants | | | 162,704 |
| | State & Federal Grants | 447,979 | 503,047 | 125,126 |
| | Food Service | 654 | - | |
| | Total | 2,400,345 | 2,490,867 | 2,170,379 |
| 5590 Mullanphy Elementary | General Operating Budget | 4,225,331 | 4,699,587 | 4,249,055 |
| | Local Grants | 4,348 | 497 | 115,219 |
| | State & Federal Grants | 558,220 | 579,185 | 479,332 |
| | Food Service | 265 | - | |
| | Total | 4,788,163 | 5,279,269 | 4,843,607 |
| 5600 Oak Hill Elementary | General Operating Budget | 1,751,170 | 2,013,961 | 1,903,969 |
| | Local Grants | 5,343 | 497 | 132,595 |
| | State & Federal Grants | 244,159 | 250,870 | 117,942 |
| | Food Service | 1,647 | - | |
| | Total | 2,002,320 | 2,265,328 | 2,154,506 |
| 5610 Earl Nance Sr Elementary | General Operating Budget | 1,787,282 | 2,030,989 | 1,888,587 |
| | State & Federal Grants | 763,692 | 876,916 | 860,659 |
| | Food Service | 1,777 | - | |
| | Total | 2,552,751 | 2,907,905 | 2,749,245 |
| 5620 Peabody Elementary | General Operating Budget | 1,592,386 | 1,685,246 | 1,606,193 |
| | Local Grants | | | 142,421 |
| | State & Federal Grants | 639,195 | 718,754 | 705,802 |
| | Food Service | 2,574 | - | |
| | Total | 2,234,155 | 2,404,000 | 2,454,416 |
| 5780 Shaw VPA Elementary | General Operating Budget | 2,912,744 | 2,921,607 | 2,867,888 |
| | State & Federal Grants | 383,550 | 281,167 | 298,114 |
| | Food Service | 3,712 | - | |
| | Total | 3,300,006 | 3,202,774 | 3,166,002 |
| 5800 Shenandoah Elementary | General Operating Budget | 1,485,000 | 1,358,602 | 1,329,019 |
| | Local Grants | | | 114,102 |
| | State & Federal Grants | 280,861 | 362,419 | 379,144 |
| | Food Service | 3,255 | - | |
| | Total | 1,769,115 | 1,721,021 | 1,822,265 |
| 5860 Sigel Elementary | General Operating Budget | 1,739,467 | 1,976,271 | 1,824,899 |
| | Local Grants | | | 114,102 |
| | State & Federal Grants | 346,261 | 244,388 | 225,117 |

| LOCATION CODE & NAME | | BUDGET CATEGORIES | ACTUALS 2019-2020 | PROJECTED 2020-2021 | PROPOSED 2021-2022 |
|-------------------------------------|--------------------------|-------------------|----------------------|------------------------|-----------------------|
| | Total | | 2,085,728 | 2,220,659 | 2,164,118 |
| 5930 Stix Early Childhood | General Operating Budget | | 3,888,720 | 3,820,527 | 3,750,068 |
| | Local Grants | | 76,746 | 96,217 | 395,473 |
| | State & Federal Grants | | 435,427 | 608,253 | 484,722 |
| | Food Service | | 1,438 | - | |
| | Total | | 4,402,332 | 4,524,998 | 4,630,263 |
| 5960 Walbridge Elementary | General Operating Budget | | 1,542,510 | 1,587,416 | 1,533,759 |
| | Local Grants | | | | 105,506 |
| | State & Federal Grants | | 109,920 | 105,898 | 108,961 |
| | Food Service | | 3,369 | - | |
| | Total | | 1,655,799 | 1,693,314 | 1,748,226 |
| 5970 Woerner Elementary | General Operating Budget | | 3,585,636 | 3,773,574 | 3,575,972 |
| | Local Grants | | 8,004 | - | |
| | State & Federal Grants | | 227,733 | 327,419 | 212,705 |
| | Total | | 3,821,373 | 4,100,993 | 3,788,676 |
| 6010 Wash Montessori Elementary | General Operating Budget | | 2,463,445 | 2,266,586 | 2,114,267 |
| | Local Grants | | 15,511 | 496 | |
| | State & Federal Grants | | 361,774 | 378,409 | 383,826 |
| | Food Service | | 4,150 | - | |
| | Total | | 2,844,880 | 2,645,492 | 2,498,093 |
| 6030 Wilkinson Early Childhood | General Operating Budget | | 2,677,099 | 2,670,111 | 2,653,228 |
| | Local Grants | | - | 3,329 | 6,095 |
| | State & Federal Grants | | 224,497 | 361,038 | 250,460 |
| | Food Service | | 136 | 650 | |
| | Total | | 2,901,732 | 3,035,128 | 2,909,783 |
| 6120 Woodward Elementary | General Operating Budget | | 2,236,635 | 2,329,063 | 2,219,667 |
| | State & Federal Grants | | 292,881 | 270,610 | 147,876 |
| | Food Service | | 2,148 | - | |
| | Total | | 2,531,664 | 2,599,673 | 2,367,543 |
| 6790 Innovative Concept Alternative | General Operating Budget | | 1,203,355 | 1,095,100 | 1,236,766 |
| | State & Federal Grants | | (40) | - | |
| | Total | | 1,203,315 | 1,095,100 | 1,236,766 |
| 6920 NCNA @ Roosevelt Alternative | General Operating Budget | | 1,024,469 | 1,126,178 | 1,077,829 |
| | Total | | 1,024,469 | 1,126,178 | 1,077,829 |
| 6980 Fresh Start Alternative | General Operating Budget | | 594,125 | 596,059 | 548,663 |
| | Total | | 594,125 | 596,059 | 548,663 |
| 6990 Therapeutic School Alternative | General Operating Budget | | 1,531,790 | 1,663,857 | 1,435,014 |
| | Local Grants | | | | 20,000 |
| | State & Federal Grants | | 744,015 | 747,421 | 815,583 |
| | Total | | 2,275,805 | 2,411,278 | 2,270,597 |
| 8000 Board Of Education | General Operating Budget | | 2,310,947 | 2,488,233 | 2,672,945 |
| | Total | | 2,310,947 | 2,488,233 | 2,672,945 |
| 8020 Chief Academic Offc | General Operating Budget | | 2,758,591 | 3,727,363 | 3,203,494 |
| | Local Grants | | | | |
| | State & Federal Grants | | 75,842 | 71,543 | 100,000 |
| | Total | | 2,834,434 | 3,798,906 | 3,303,494 |
| 8030 Dept Supt Operations | General Operating Budget | | 355,652 | 466,741 | 474,037 |
| | Total | | 355,652 | 466,741 | 474,037 |
| 8100 Superint. Of Schools | General Operating Budget | | 818,994 | 794,453 | 957,875 |
| | Total | | 818,994 | 794,453 | 957,875 |
| 8110 Deputy Superint. | General Operating Budget | | 174,322 | 175,646 | 154,856 |
| | Total | | 174,322 | 175,646 | 154,856 |
| 8120 Pub Info & Comm Out | General Operating Budget | | 843,181 | 891,466 | 899,409 |
| | Total | | 843,181 | 891,466 | 899,409 |

| LOCATION CODE & NAME | BUDGET CATEGORIES | ACTUALS 2019-2020 | PROJECTED 2020-2021 | PROPOSED 2021-2022 |
|-------------------------------|--------------------------|----------------------|------------------------|-----------------------|
| 8140 State & Federal Prg | State & Federal Grants | 236,372 | 234,623 | 236,936 |
| | Total | 236,372 | 234,623 | 236,936 |
| 8150 Elementary Schools | General Operating Budget | 833 | - | - |
| | Total | 833 | - | - |
| 8160 Education Officer-Hs | General Operating Budget | 246,723 | 283,601 | 319,000 |
| | State & Federal Grants | - | 48 | - |
| | Total | 246,723 | 283,649 | 319,000 |
| 8190 Innovative Studies | General Operating Budget | - | 2,426 | - |
| | State & Federal Grants | 673,035 | 967,672 | - |
| | Total | 673,035 | 970,098 | - |
| 8220 Assoc Super-Ms/Sec | General Operating Budget | 261,945 | 270,852 | 253,006 |
| | State & Federal Grants | 201,935 | 467,818 | 539,696 |
| | Total | 463,880 | 738,670 | 792,702 |
| 8240 Professional Development | General Operating Budget | 394,571 | 319,735 | 85,828 |
| | Local Grants | 214,451 | 290,420 | 278,500 |
| | State & Federal Grants | 362,567 | 425,683 | 400,101 |
| | Total | 971,589 | 1,035,838 | 764,428 |
| 8250 Area IV Office | General Operating Budget | 116,493 | 27,654 | - |
| | Local Grants | - | 1,518 | - |
| | Total | 116,493 | 29,173 | - |
| 8260 Vocat/Tech Educ. | General Operating Budget | 166,381 | 260,887 | 542,165 |
| | Local Grants | 4,079 | 500 | 855 |
| | State & Federal Grants | 1,110,584 | 939,945 | 1,328,159 |
| | Total | 1,281,044 | 1,201,333 | 1,871,179 |
| 8270 Community Education | General Operating Budget | 328,785 | 330,722 | 396,318 |
| | Local Grants | 728 | - | - |
| | State & Federal Grants | 217,034 | 183,704 | - |
| | Total | 546,546 | 514,426 | 396,318 |
| 8280 Special Education | General Operating Budget | 10,763,067 | 10,972,564 | 6,188,877 |
| | Local Grants | (304) | 9,708 | 399,000 |
| | State & Federal Grants | 7,146,698 | 4,901,237 | 7,514,005 |
| | Total | 17,909,461 | 15,883,509 | 14,101,881 |
| 8290 Special Services | General Operating Budget | 6,412,021 | 5,674,146 | 6,942,003 |
| | Total | 6,412,021 | 5,674,146 | 6,942,003 |
| 8310 Adult Ed Distr | General Operating Budget | 413,630 | 388,156 | 410,344 |
| | Total | 413,630 | 388,156 | 410,344 |
| 8330 Athletics Coord | General Operating Budget | 1,367,152 | 1,090,263 | 1,661,978 |
| | Local Grants | 24,234 | 9,926 | 160,213 |
| | Total | 1,391,386 | 1,100,188 | 1,822,191 |
| 8350 Career Education | General Operating Budget | 857,009 | 735,930 | 799,297 |
| | Local Grants | 117,716 | 183,998 | 216,325 |
| | State & Federal Grants | 78,520 | 52,891 | - |
| | Total | 1,053,244 | 972,819 | 1,015,622 |
| 8370 Role Model Exp | General Operating Budget | 57,291 | 20,673 | 104,300 |
| | Total | 57,291 | 20,673 | 104,300 |
| 8380 Bilingual/Esl Prg | General Operating Budget | 1,281,601 | 1,343,167 | 1,753,281 |
| | Local Grants | 3,805 | - | - |
| | State & Federal Grants | 422,333 | 404,152 | 267,402 |
| | Total | 1,707,739 | 1,747,318 | 2,020,683 |
| 8400 Early Child Ed | General Operating Budget | 937,556 | 626,191 | 912,512 |
| | Local Grants | 12,509 | 2,079 | 14,598 |
| | State & Federal Grants | 8,192 | 13,264 | 57,000 |
| | Total | 958,256 | 641,533 | 984,110 |
| 8430 Accountabilityoffice | General Operating Budget | 973,562 | 1,002,387 | 1,256,218 |

| LOCATION CODE & NAME | | BUDGET CATEGORIES | ACTUALS 2019-2020 | PROJECTED 2020-2021 | PROPOSED 2021-2022 |
|--------------------------|--------------------------|-------------------|----------------------|------------------------|-----------------------|
| | Total | | 973,562 | 1,002,387 | 1,256,218 |
| 8440 Library Services | General Operating Budget | | 162,877 | 247,868 | 250,000 |
| | Total | | 162,877 | 247,868 | 250,000 |
| 8460 Parent Infant Inter | General Operating Budget | | 375,807 | 326,373 | 395,415 |
| | Total | | 375,807 | 326,373 | 395,415 |
| 8470 Teach / Learn Supp | General Operating Budget | | 2,079,217 | 5,145,721 | 2,977,099 |
| | Local Grants | | 169,686 | 138,459 | 186,305 |
| | Total | | 2,248,903 | 5,284,180 | 3,163,404 |
| 8490 Recruit/Counsel Ctr | General Operating Budget | | 286,789 | 320,430 | 400,709 |
| | Total | | 286,789 | 320,430 | 400,709 |
| 8510 Springboard To Lear | General Operating Budget | | 117,888 | 74,489 | 33,121 |
| | Total | | 117,888 | 74,489 | 33,121 |
| 8800 Std Support Svr | General Operating Budget | | 1,635,560 | 1,623,523 | 2,159,479 |
| | Local Grants | | 116,245 | 114,537 | 9,053 |
| | State & Federal Grants | | 1,223,791 | 789,387 | 856,626 |
| | Total | | 2,975,597 | 2,527,446 | 3,025,158 |
| 9050 Building Comm | General Operating Budget | | 25,184,170 | 22,797,811 | 26,218,532 |
| | State & Federal Grants | | - | - | 9,583,699 |
| | Total | | 25,184,170 | 22,797,811 | 35,802,231 |
| 9060 Food & Nutr Serv | General Operating Budget | | 80 | - | |
| | Food Service | | 14,821,331 | 9,779,471 | 16,255,026 |
| | Total | | 14,821,411 | 9,779,471 | 16,255,026 |
| 9140 Student Record | General Operating Budget | | 271,959 | 256,064 | 332,003 |
| | Local Grants | | - | 5,750 | 72,326 |
| | Total | | 271,959 | 261,814 | 404,329 |
| 9150 Material Management | General Operating Budget | | 384,187 | 382,905 | 395,101 |
| | Total | | 384,187 | 382,905 | 395,101 |
| 9180 Transportation Sup | General Operating Budget | | 18,482,775 | 19,364,088 | 21,504,451 |
| | State & Federal Grants | | 1,693,142 | 942,975 | 1,622,972 |
| | Total | | 20,175,917 | 20,307,063 | 23,127,423 |
| 9190 Garage | General Operating Budget | | 88,662 | 337,274 | 295,000 |
| | Total | | 88,662 | 337,274 | 295,000 |
| 9270 Transport Taxi | General Operating Budget | | 39,483 | 9,424 | 130,000 |
| | Total | | 39,483 | 9,424 | 130,000 |
| 9700 Treasurer | General Operating Budget | | 269,131 | 368,743 | 410,908 |
| | Local Grants | | 56,541 | 102,932 | 252,774 |
| | Total | | 325,673 | 471,675 | 663,682 |
| 9720 Grants Management | General Operating Budget | | 2,791,870 | 2,918,947 | 3,458,954 |
| | Local Grants | | 43,316 | 14,936 | 352,112 |
| | State & Federal Grants | | 3,219,278 | 7,156,577 | 13,285,537 |
| | Total | | 6,054,465 | 10,090,460 | 17,096,603 |
| 9730 Development Officer | General Operating Budget | | 443,620 | 455,249 | 482,543 |
| | Local Grants | | 3,228 | 22,116 | 19,837 |
| | Total | | 446,848 | 477,365 | 502,379 |
| 9750 Treasurer | Debt Service | | 56,057,214 | 30,731,550 | 24,573,210 |
| | State & Federal Grants | | - | 962,989 | - |
| | Total | | 56,057,214 | 31,694,539 | 24,573,210 |
| 9760 Budget,Planning,Dev | General Operating Budget | | 382,567 | 100,920 | 361,323 |
| | Total | | 382,567 | 100,920 | 361,323 |
| 9770 Fiscal Cont Office | General Operating Budget | | 2,447,453 | 2,144,161 | 2,948,347 |
| | State & Federal Grants | | 34,587 | - | |
| | Total | | 2,482,041 | 2,144,161 | 2,948,347 |
| 9780 Fiscal Cont Officer | General Operating Budget | | 733,807 | 822,125 | 883,493 |
| | Total | | 733,807 | 822,125 | 883,493 |

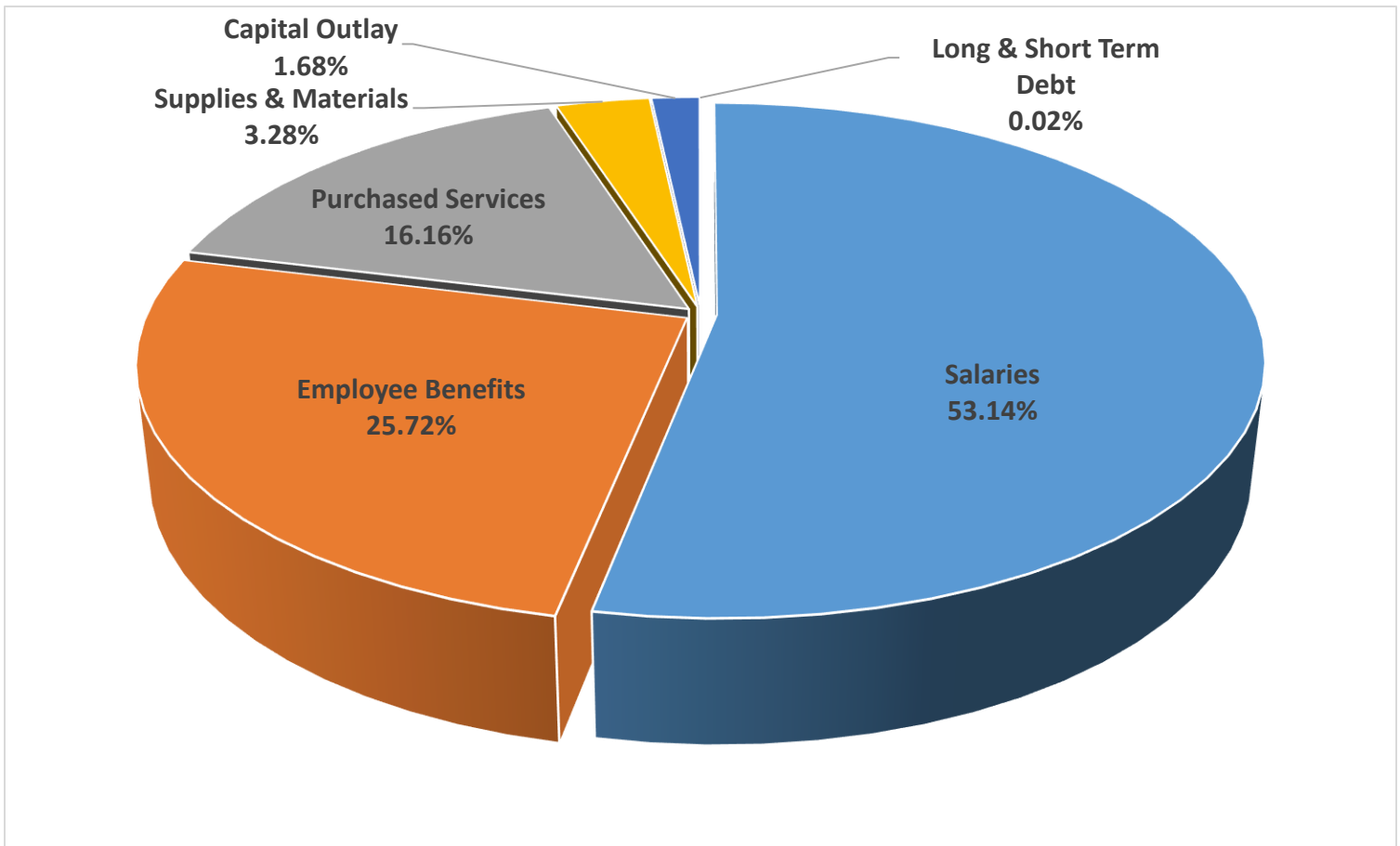
| LOCATION CODE & NAME | BUDGET CATEGORIES | ACTUALS 2019-2020 | PROJECTED 2020-2021 | PROPOSED 2021-2022 |
|--------------------------------|--------------------------|----------------------|------------------------|-----------------------|
| 9790 Payroll | General Operating Budget | 476,245 | 408,829 | 581,542 |
| | Total | 476,245 | 408,829 | 581,542 |
| 9810 Technology Serv Mis | General Operating Budget | 10,105,143 | 7,934,226 | 10,432,666 |
| | Local Grants | 313,647 | 448,191 | 1,254,085 |
| | State & Federal Grants | 1,690,107 | 8,633,250 | 137,000 |
| | Total | 12,108,897 | 17,015,667 | 11,823,750 |
| 9840 Research, Eval, Ass | General Operating Budget | 1,056,440 | 1,067,301 | 1,350,371 |
| | Total | 1,056,440 | 1,067,301 | 1,350,371 |
| 9900 Human Resources | General Operating Budget | 3,197,394 | 3,265,050 | 4,071,338 |
| | Local Grants | 13,995 | 356,842 | 331,842 |
| | State & Federal Grants | 5,726 | 32,497 | 25,000 |
| | Total | 3,217,115 | 3,654,389 | 4,428,180 |
| 9910 St. Louis Plan | General Operating Budget | 1,029,896 | 424,229 | 1,825,737 |
| | Local Grants | 694,918 | 932,833 | 770,000 |
| | State & Federal Grants | 34,469 | 47,752 | 65,790 |
| | Total | 1,759,283 | 1,404,814 | 2,661,527 |
| 0260 Adult Basic Ed & Literacy | General Operating Budget | 10,940 | 37,642 | - |
| | State & Federal Grants | 1,044,235 | 1,050,558 | 1,300,000 |
| | Total | 1,055,175 | 1,088,200 | 1,300,000 |
| 0280 Oak Hill FSC | General Operating Budget | 17,354 | 10,300 | - |
| | Total | 17,354 | 10,300 | - |
| 0420 CEC Walbridge | General Operating Budget | 18,772 | 21,929 | - |
| | Total | 18,772 | 21,929 | - |
| 0450 CEC Yeatman | General Operating Budget | 7,305 | - | - |
| | Total | 7,305 | - | - |
| 0490 CEC Vashon | General Operating Budget | 16,648 | 6,288 | - |
| | Total | 16,648 | 6,288 | - |
| Grand Total | | 397,327,774 | 384,045,536 | 395,468,937 |

GENERAL OPERATING BUDGET (GOB)

The General Operating Budget (GOB) represents the largest fund category of District’s budget. The GOB is separated into three of the primary fund types: 110 (General Fund), 210 (Teachers Fund), and 410 (Capital Fund). These funds are allocated and expended throughout the District at the various sites and central office locations. GOB pays for lower cost items like postage and printing through the larger cost items including salaries and benefits, transportation, and utilities.

| | | |
|--------------------------|----|-------------|
| Salaries | \$ | 152,517,994 |
| Employee Benefits | \$ | 73,802,361 |
| Purchased Services | \$ | 46,392,769 |
| Supplies & Materials | \$ | 9,416,106 |
| Capital Outlay | \$ | 4,820,770 |
| Long and Short Term Debt | \$ | 50,000.00 |

FY 2022 Category Budget Breakdown



GRANT BUDGETS

Student achievement and success is only a dream without funding. Unfortunately, no school district can solely rely on general fund to fully support its programming and other opportunities that are necessary to meet the academic, behavioral, college/career, and social/ emotional needs of our students, teachers, families, and community. Grant funding is essential to K-12 education as this funding stream brings extra dollars directly into the classroom.

To meet those needs and carry forward the objectives of the District's Transformation 3.0 Plan, it is imperative that Federal, State, and Local grant dollars be leveraged for maximum utilization. Depending on the grant, these funds can support efforts in literacy, STEM, technology, curriculum, equipment, materials, or staffing. In a district with a high deprivation rate such as ours, grants become more than just a critical aspect of providing equitable opportunities, they are essential. Leveraging grant opportunities that provide additional funding has been proven to benefit students and districts as a whole. When district funding can be utilized for smaller class sizes and additional instructional supports, the outcomes improve dramatically, especially for minority and low-income students.




The District has a wide range of grants from Federal entitlement grants to local funders supporting a specific initiative that they are passionate about. Our Federal grants make up the biggest portion of our grant dollars. Annually, we receive approximately \$50 million in Federal Grant funding. Some of our major entitlement and competitive programs include, Title I, Title II, Title IV, IDEA, Perkins, Adult Education and Literacy, and Title I – School Improvement. Additionally we also receive funding from Food and Nutrition and Trust Funds.

TITLE I

Title I, Part A (Title I) of the Elementary and Secondary Education Act of 1965 (ESEA) supports reforms and innovations to improve educational opportunities for low achieving students. Title I is designed to provide all children significant opportunity to receive a fair, equitable, and high quality education, and to close educational achievement gaps. To this end, Title I helps local educational agencies (LEAs), and schools meet the educational needs of low-achieving students in schools with high concentrations of students from low-income families. On December 10, 2015, President Obama signed into law the bipartisan Every Student Succeeds Act (ESSA), which reauthorizes the ESEA. The new law allows SEAs and LEAs the opportunity to broaden their definitions of educational excellence, while maintaining critical civil rights for all students. Additionally, the ESSA includes provisions designed to enable SEAs and LEAs to focus on providing students the diverse, integrated curriculum and learning experiences necessary for a well-rounded education.

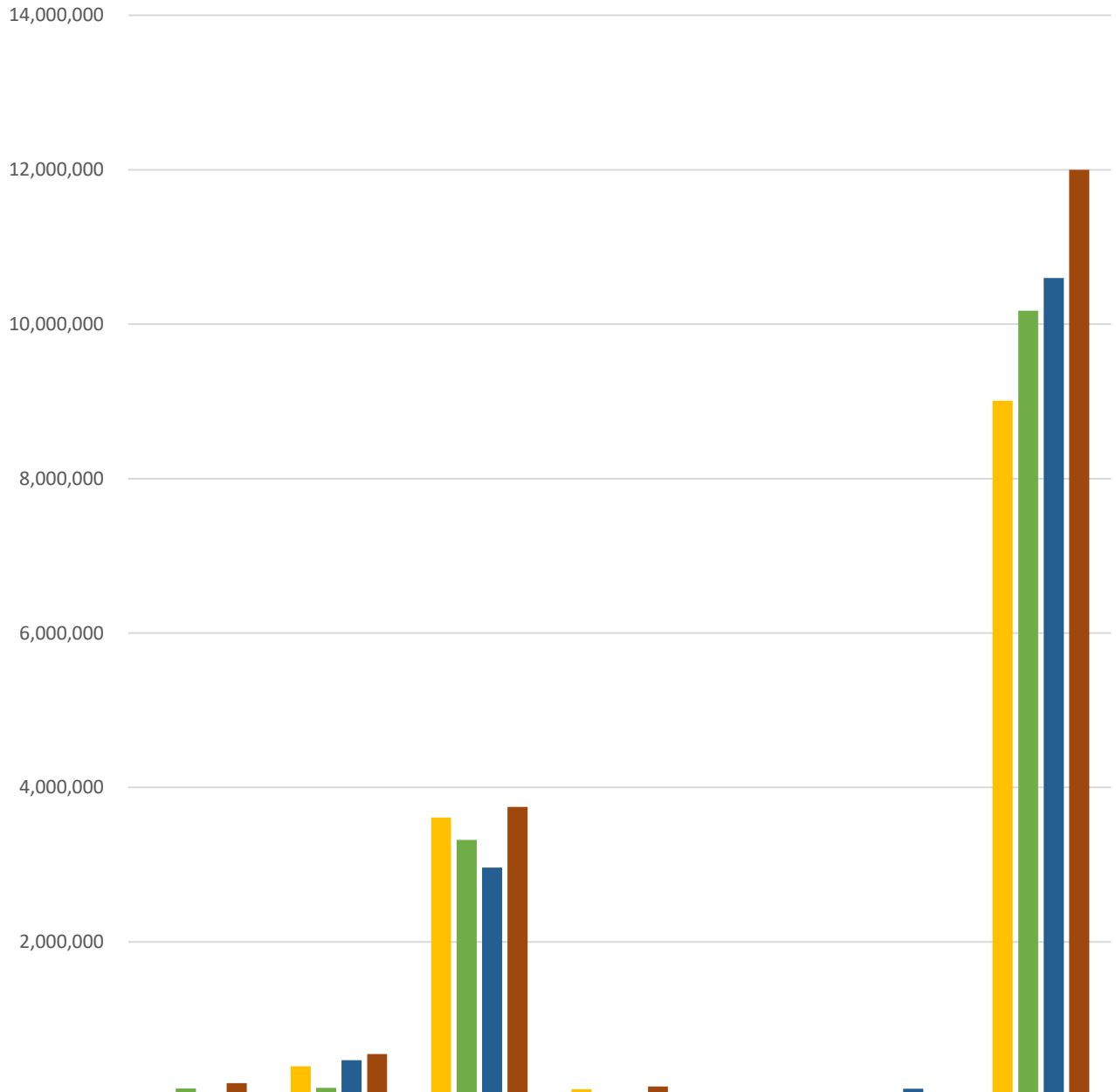
A Title I school wide program, of which St. Louis Public Schools participates, is a comprehensive reform strategy designed to upgrade the entire educational program in a Title I school to improve the achievement of the lowest achieving students.

A school operating a school wide program may use Title I funds for any activity that supports the needs of students in the school as identified through the comprehensive needs assessment and articulated in the school wide plan. In designing and implementing the school wide plan, a school must implement strategies that:

-  Provide opportunities for all children to meet challenging State academic standards.
-  Use methods and instructional strategies that strengthen the academic program in the school, increase the amount and quality of learning time, and help provide an enriched and accelerated curriculum, which may include programs, activities, and courses necessary to provide a well-rounded education; and
-  Address the needs of all students, but particularly those at risk of not meeting challenging State academic standards.

THREE YEAR BUDGET VS ACTUAL COMPARISON

Title I.A Set-A-Sides and Building Level

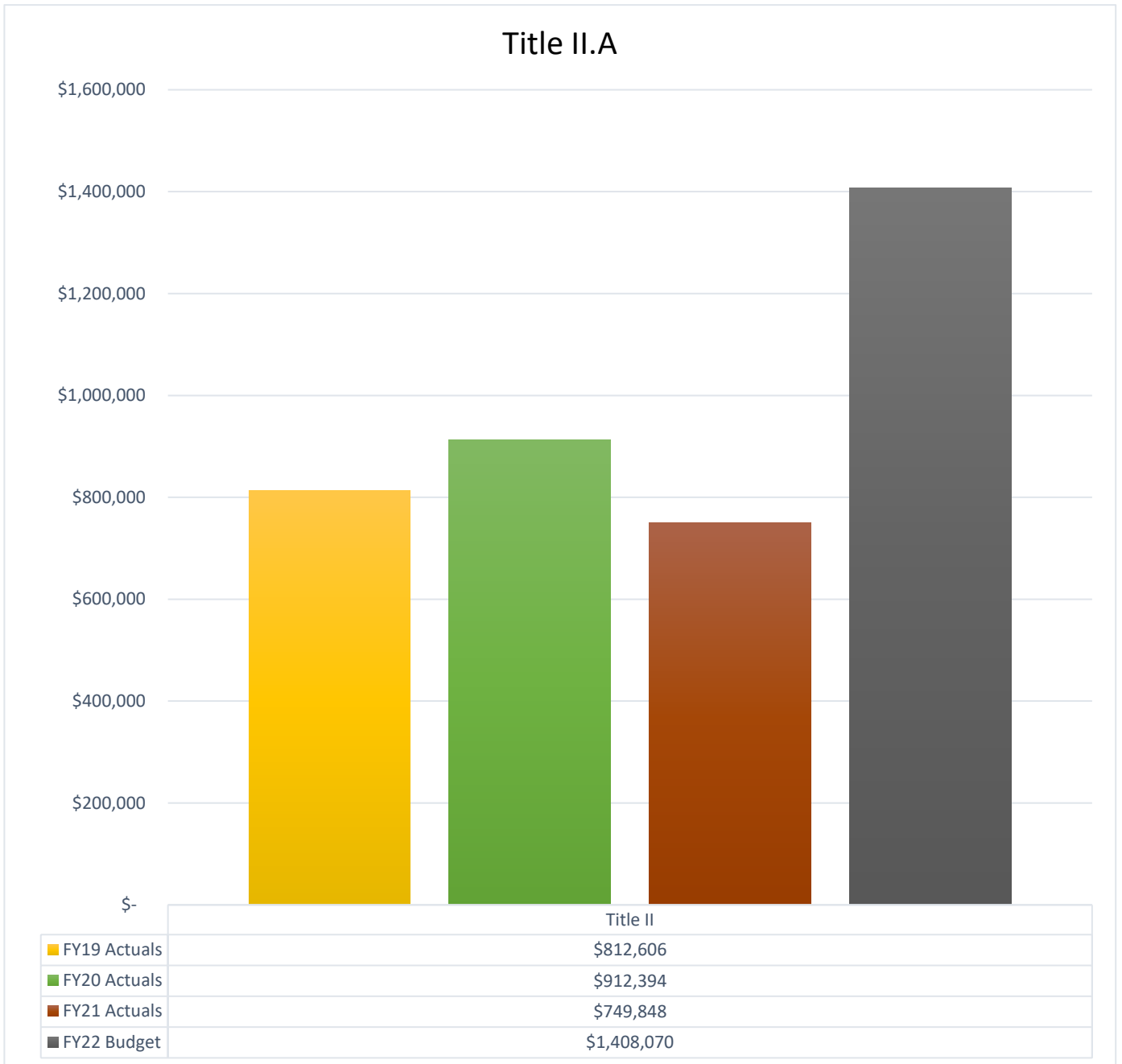


| | Parental Involvement | Homeless | Preschool | Neglected | Foster Care Trans | Delinquent | Title I Buildings |
|--|----------------------|----------|-----------|-----------|-------------------|------------|-------------------|
| ■ FY19 Actuals | 57,021 | 389,610 | 3,612,579 | 92,577 | - | - | 9,009,112 |
| ■ FY20 Actuals | 103,638 | 110,335 | 3,322,678 | 53,972 | - | 35,854 | 10,175,428 |
| ■ FY 21 Actuals | 57,522 | 467,818 | 2,961,181 | - | 7,933 | 100,857 | 10,596,006 |
| ■ FY 22 Budget | 170,000 | 550,000 | 3,750,000 | 130,000 | 50,000 | - | 12,000,000 |

■ FY19 Actuals
 ■ FY20 Actuals
 ■ FY 21 Actuals
 ■ FY 22 Budget

TITLE II

The purpose of this federal grant program is to increase student achievement through comprehensive district initiatives that focus on the preparation, training, recruitment, and retention of effective educators. The goal is to improve the overall effectiveness of all educators, making those activities that focus on educator effectiveness a high priority. After conducting a needs assessment, districts may implement activities that have been based on a review of scientifically based research and address their needs in the areas of professional development, recruitment, preparation, and support.



TITLE IV.A

Title IV, Part A, also known as the Student Support and Academic Enrichment (SSAE) grant program, is a relatively new federal Title grant program under the Every Student Succeeds Act (ESSA). The purpose of this annual program is to improve access to a holistic education. Missouri received approximately \$16 million dollars in the 2019-2020 fiscal year. Title IV, Part A funds are distributed to Local Educational Agencies (LEAs) as a formula grants to LEAs that spent Title I, Part A awards during the prior fiscal year.

Title IV, Part A is for improving student academic achievement through activities and programs in three broad areas:



Well-Rounded Education

STEM, Music, Art, Health Education, Physical Education, Computer Science, CTE, Social Emotional learning, dropout prevention, and more



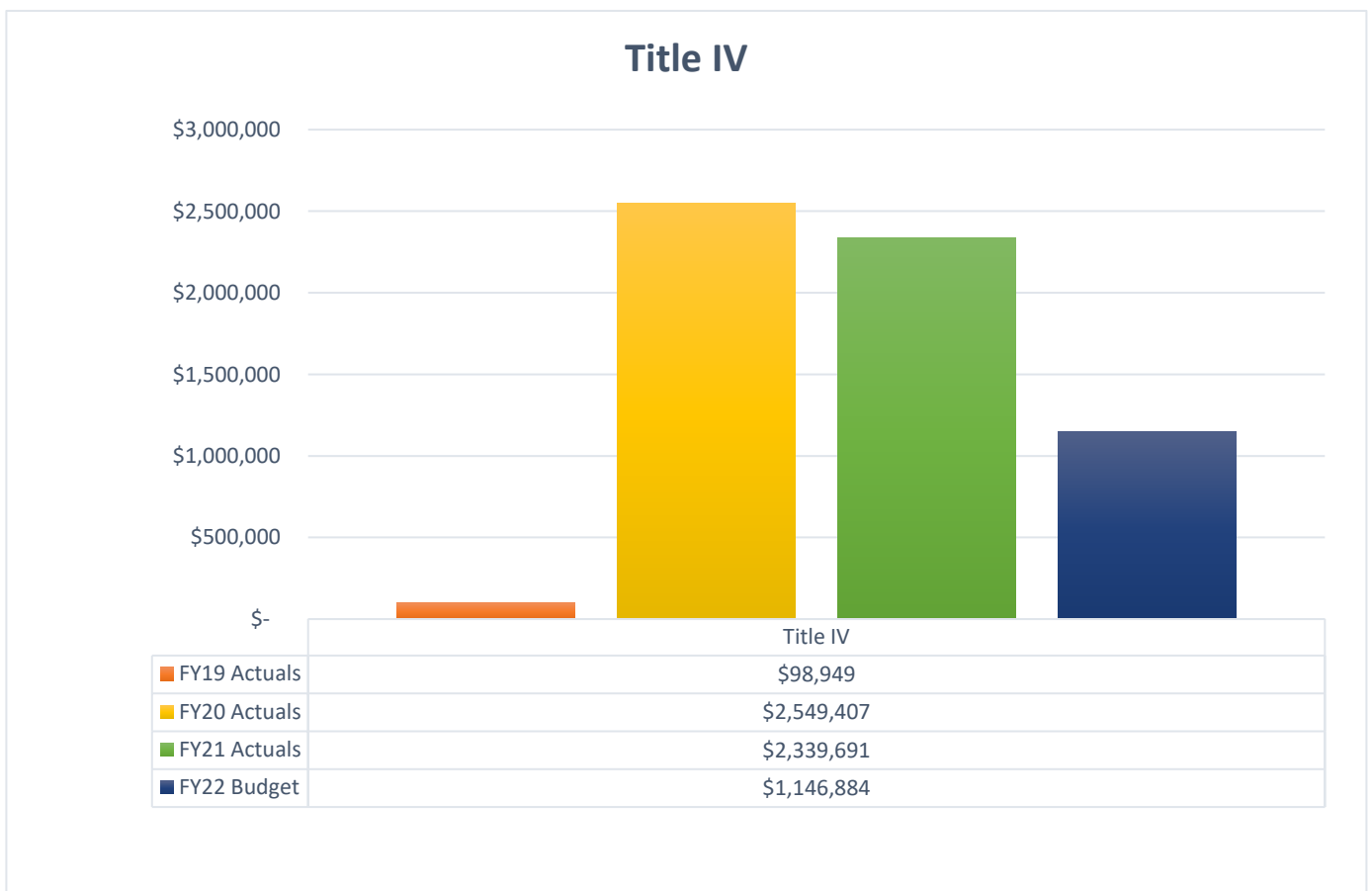
Safe and Healthy Students

Mental health services, violence prevention, counseling, trauma-informed practice, school climate and safety initiatives, integrated supports for students and families, and more



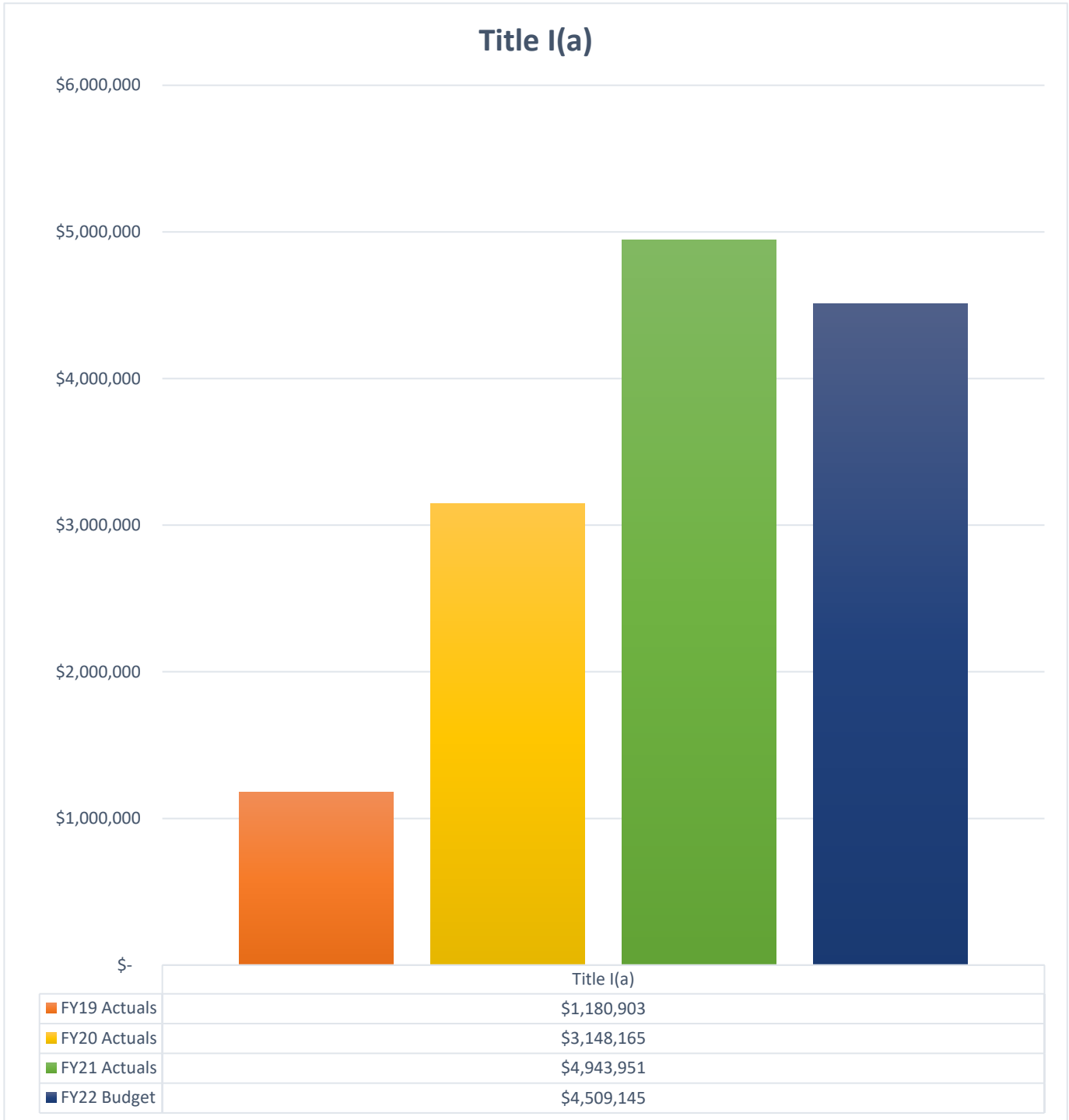
Effective Use of Technology

Instructional support, specialized professional development, blended and personalized learning, securing open and free resources, infrastructure and digital devices and more.



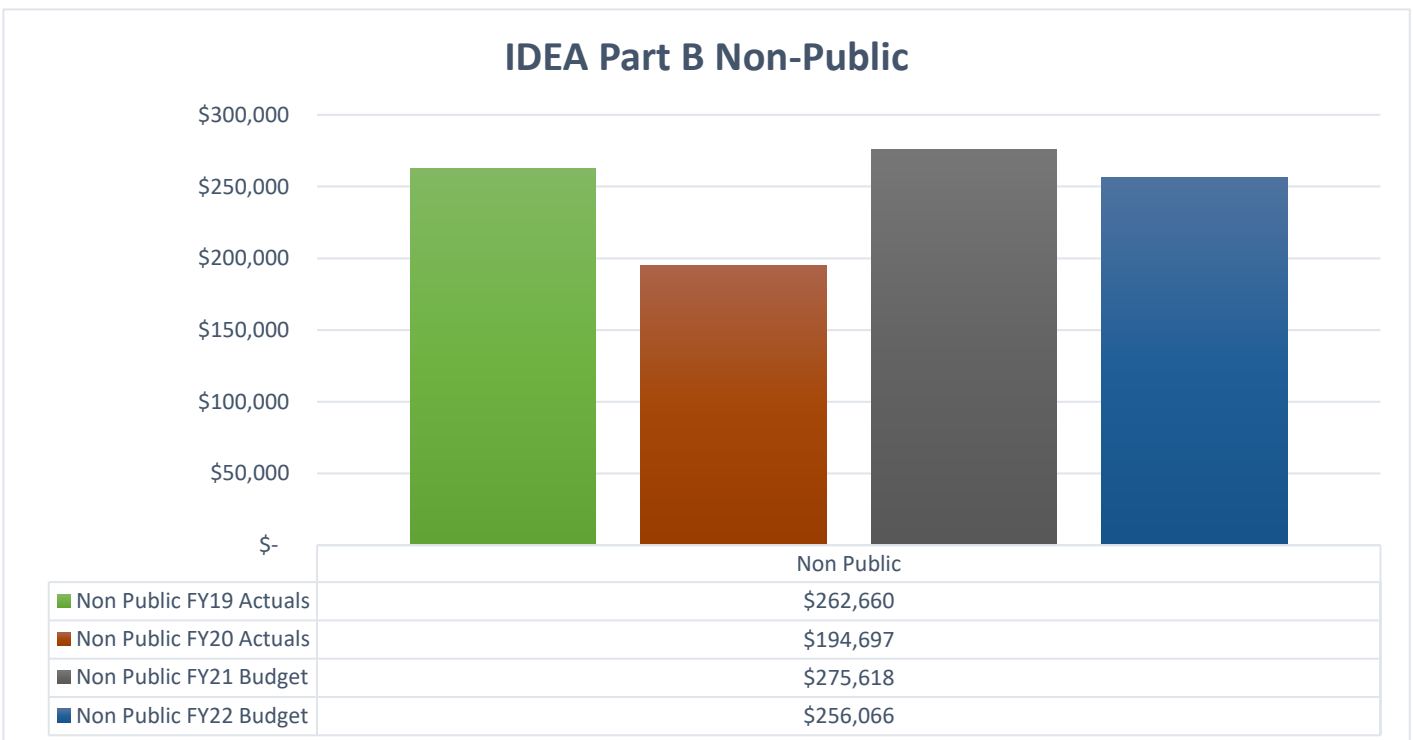
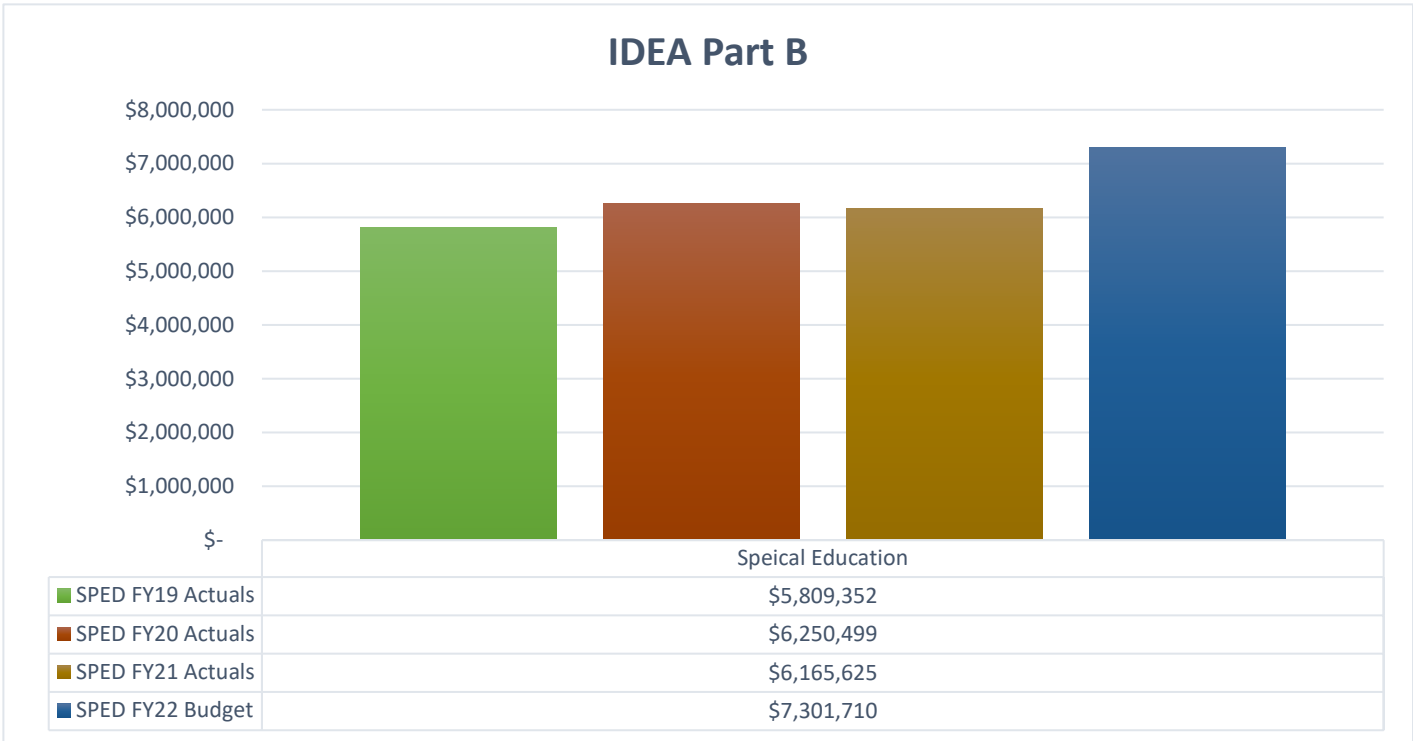
TITLE I (a) – SCHOOL IMPROVEMENT

The purpose of this grant is to provide all children significant opportunity to receive a fair, equitable, and high-quality education and to provide adequate resources to substantially raise the achievement of students in lowest-performing schools.



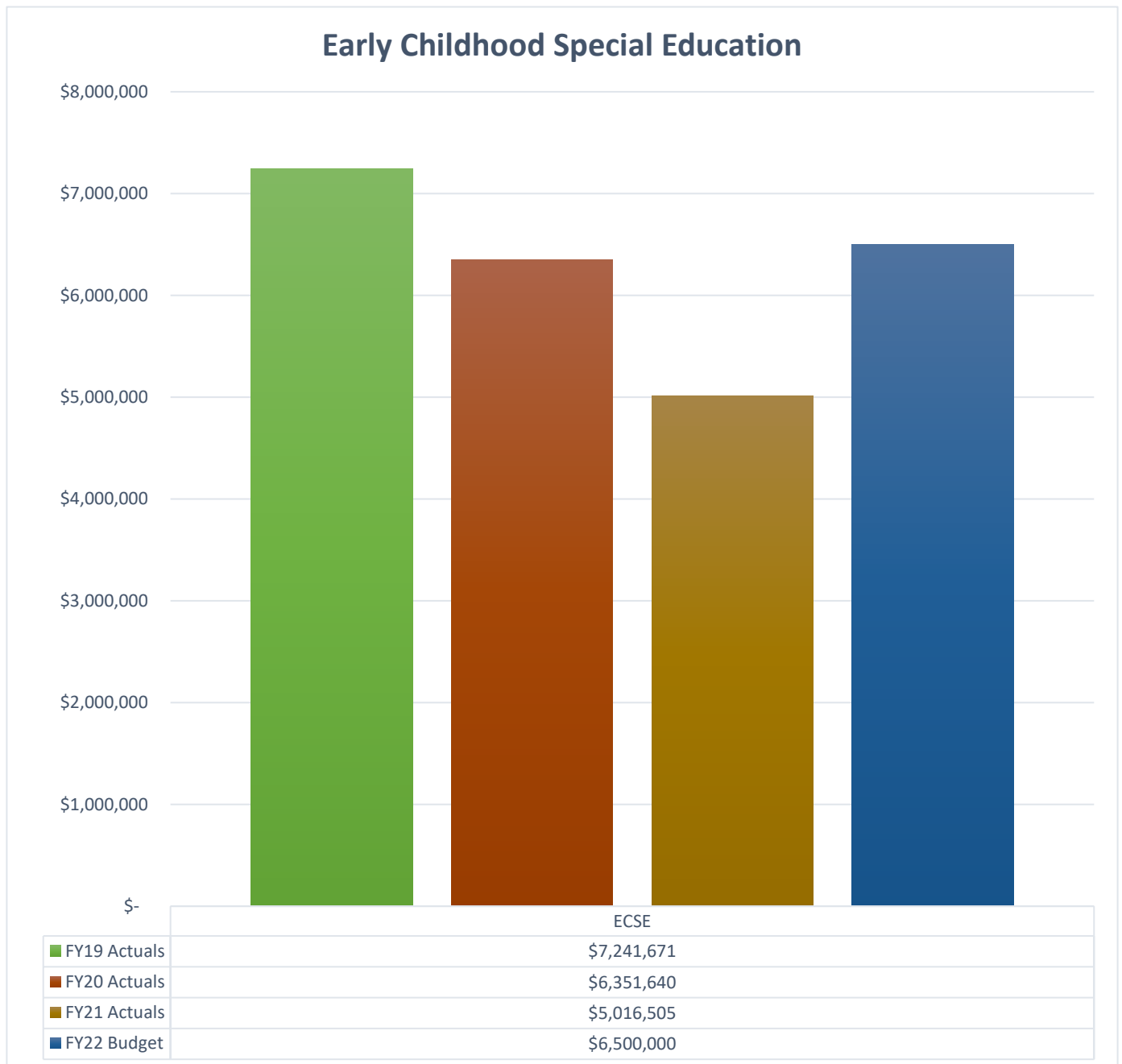
INDIVIDUALS WITH DISABILITIES EDUCATION ACT (IDEA)

The purpose of this federal entitlement grant program is to provide funds to ensure that eligible students with disabilities receive a free and appropriate public education that includes special education and related services designed to meet their individual needs. Funds available are intended to serve eligible students with special education services and activities deemed essential for students' success in school. Services and activities supported by this grant for students ages 3 through 21 must ensure compliance with state special education laws and regulations and the Individuals with Disabilities Education Act.



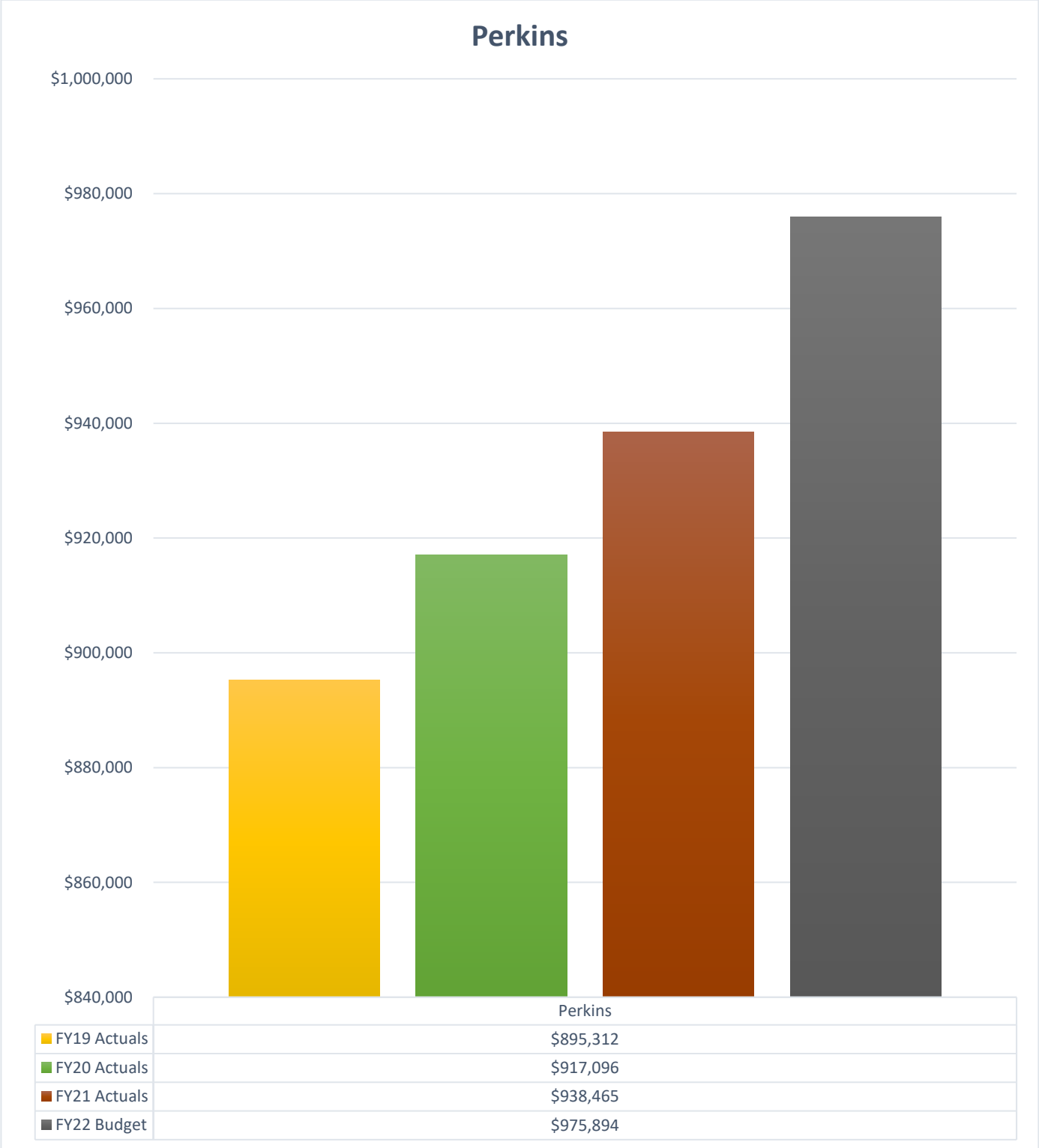
EARLY CHILDHOOD SPECIAL EDUCATION (ECSE)

The Early Childhood Special Education Allocation (ECSE) Grant provided funds to school districts to build capacity and to ensure that eligible 3, 4, and 5 year old children with disabilities are appropriately identified as eligible for special education and receive developmentally appropriate special education and related services designed to meet their individual needs in accordance with the Individuals with Disabilities Education Act - 2004 (IDEA-2004) and Massachusetts Special Education laws and regulations.



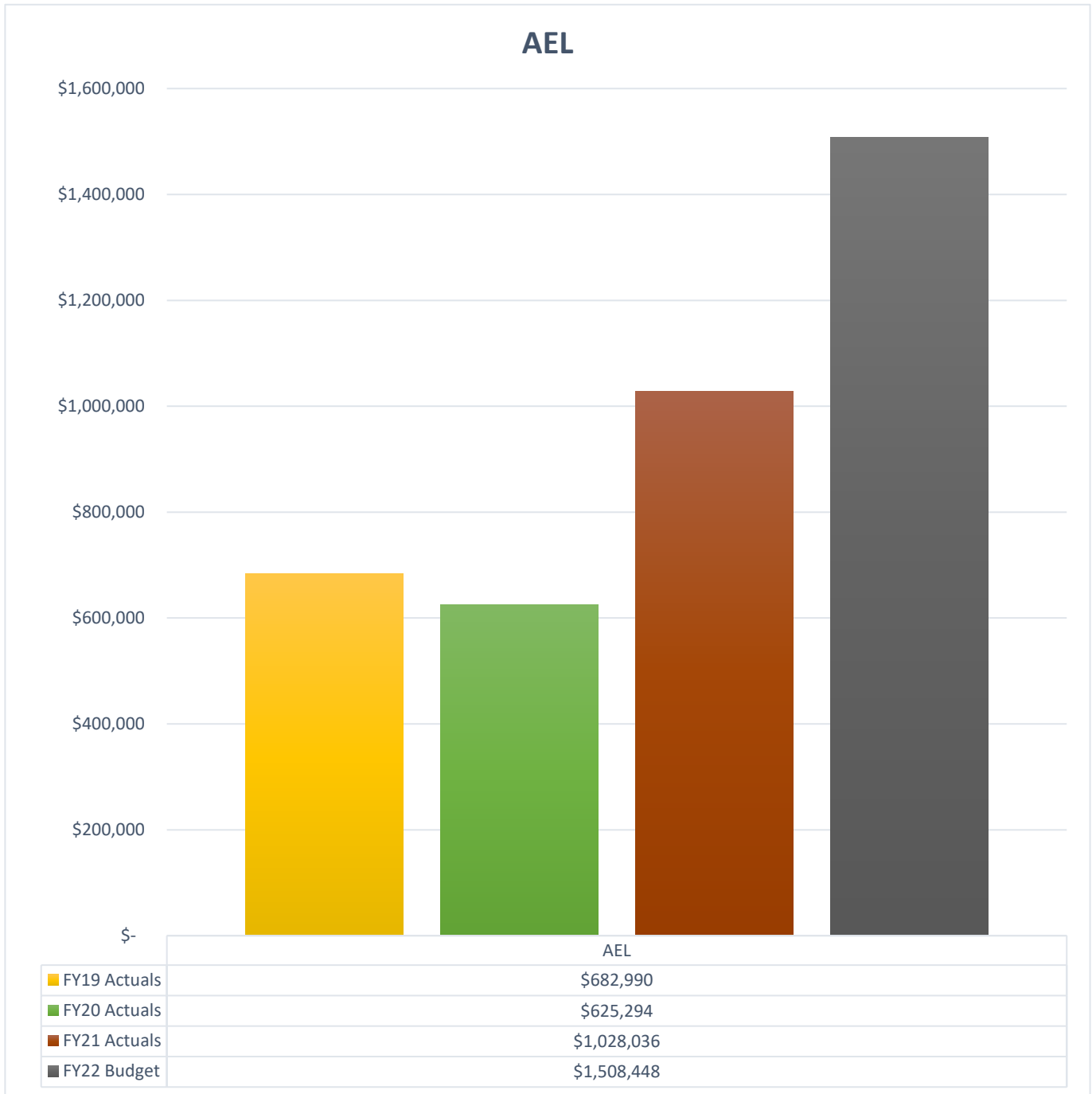
CARL D. PERKINS

The Carl D. Perkins Career and Technical Education grant to provide an increased focus on the academic achievement of career and technical education students. The focus is on accountability and program improvement, connections between secondary and post-secondary education, linking CTE to rigorous academic standards, and a strong focus on business and industry.



ADULT EDUCATION AND LITERACY (AEL)

The Missouri Adult Education and Literacy (AEL) Program provides assistance that helps Missouri adults get the basic skills they need to be productive workers, family members, and citizens. The major areas of support are Adult Basic Education, Adult Secondary Education, and English Language Acquisition. These programs emphasize basic skills such as reading, writing, math, English language competency, and problem-solving.



EQUITABLE SERVICES FOR NONPUBLIC SCHOOLS

The Every Student Succeeds Act (ESSA) requires local educational agencies (LEAs) to provide equitable participation to eligible private school children, teachers, and other educational personnel in programs under the Act.

ESSA prohibits the private school from obligating or receiving ESSA funds. The control of funds used to provide equitable services is maintained by the LEA. Materials purchased with the funds are administered by the LEA and remain the property of the LEA. Services must be provided by an employee of the LEA or through a contract by the LEA with an individual or entity independent of the private school and any religious organization.

ESSA requires that timely and meaningful consultation occur between the LEA and private school officials prior to any decision that affects the opportunities of eligible private school children, teachers, and other educational personnel to participate in programs under the Act. This consultation must continue throughout the implementation and assessment of activities under the Act. The goal of consultation is to reach an agreement between the LEA and appropriate private school officials on how to provide equitable and effective programs for eligible private school children under Title I, Part A; Title II, Part A; Title III, Part A; and Title IV, Part A.

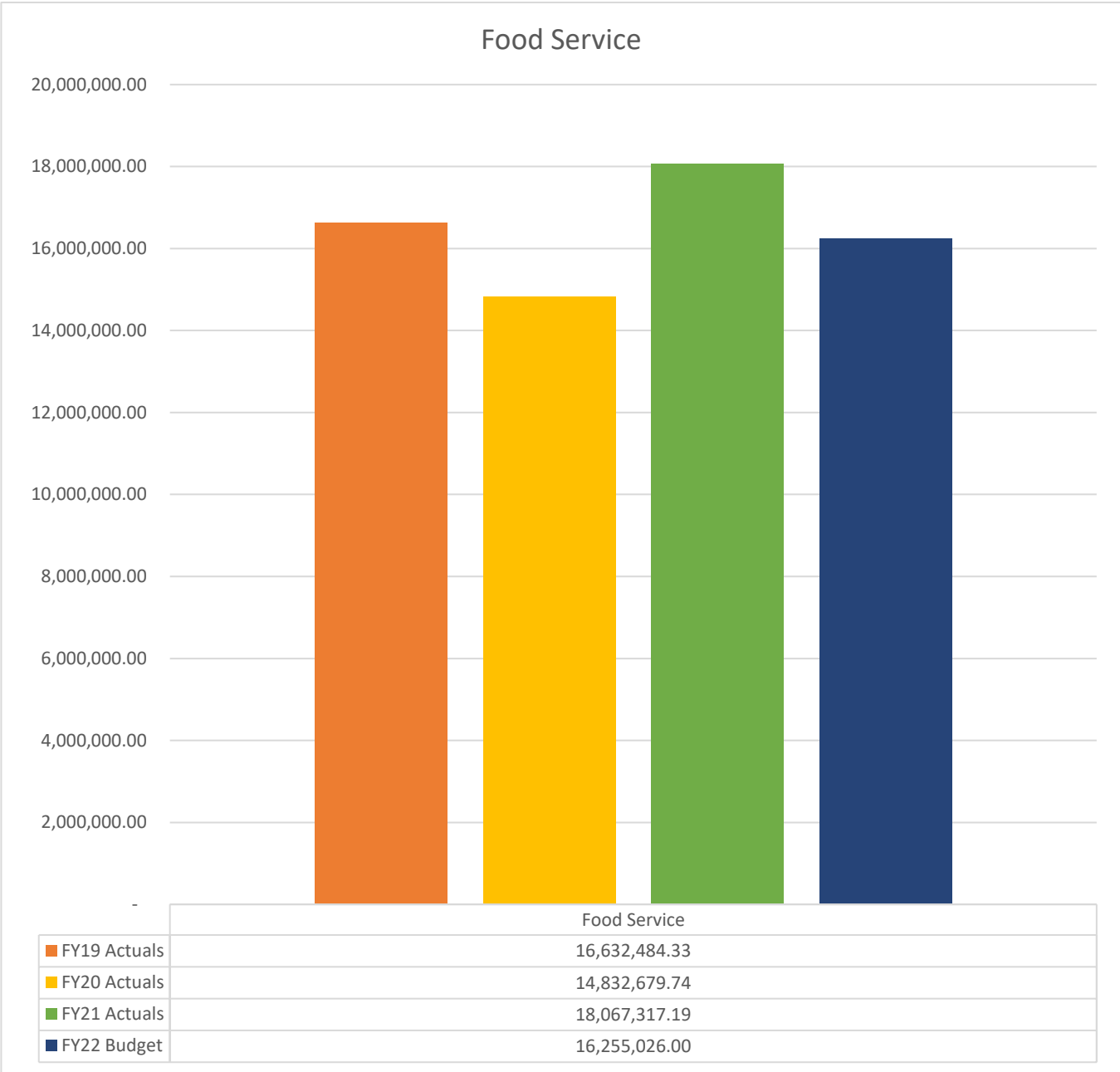
Below is a list of the schools and allocations that SLPS manages on their behalf.

FY 22 Non-Public Budget Allocation

| School | Title II | Title III | Title IV |
|-------------------------------|-------------------|------------------|-------------------|
| Bishop Dubourg High School | 15,629 | 1,481 | 12,730 |
| Cardinal Ritter College Prep | 19,088 | - | 15,548 |
| City Academy | 10,200 | - | 8,308 |
| Loyola Academy | 3,818 | - | 3,110 |
| Marian Middle School | 4,295 | 889 | 3,498 |
| New City School | 12,825 | - | 10,446 |
| River Roads Lutheran Sch | 3,281 | - | 2,672 |
| Rosati Kain High School | 16,344 | 296 | 13,313 |
| Sacred Heart Villa | 597 | - | 486 |
| South City Catholic Academy | 11,453 | 1,037 | 9,329 |
| South City Community School | 5,846 | - | 4,761 |
| St Ambrose School | 11,871 | - | 9,669 |
| St Cecilia School | 10,200 | 4,443 | 8,308 |
| St Gabriel School | 29,945 | - | 24,390 |
| St Louis Catholic Academy | 10,678 | - | 8,697 |
| St Louis University High | 57,802 | - | 47,080 |
| St Margarets School | 23,324 | - | 18,997 |
| St Marys High School | 16,285 | 592 | 13,264 |
| St Raphael The Archangel | 10,678 | - | 8,697 |
| St Roch School | 9,365 | - | 7,628 |
| St Stephen Protomartyr School | 11,036 | 1,333 | 8,989 |
| St. Francis Cabrini Academy | 11,036 | 4,740 | 8,989 |
| Tower Grove Christian School | 6,741 | 5,184 | 5,490 |
| Word Of Life Lutheran School | 7,814 | 1,629 | 6,365 |
| Grand Total | \$ 320,149 | \$ 21,625 | \$ 260,764 |

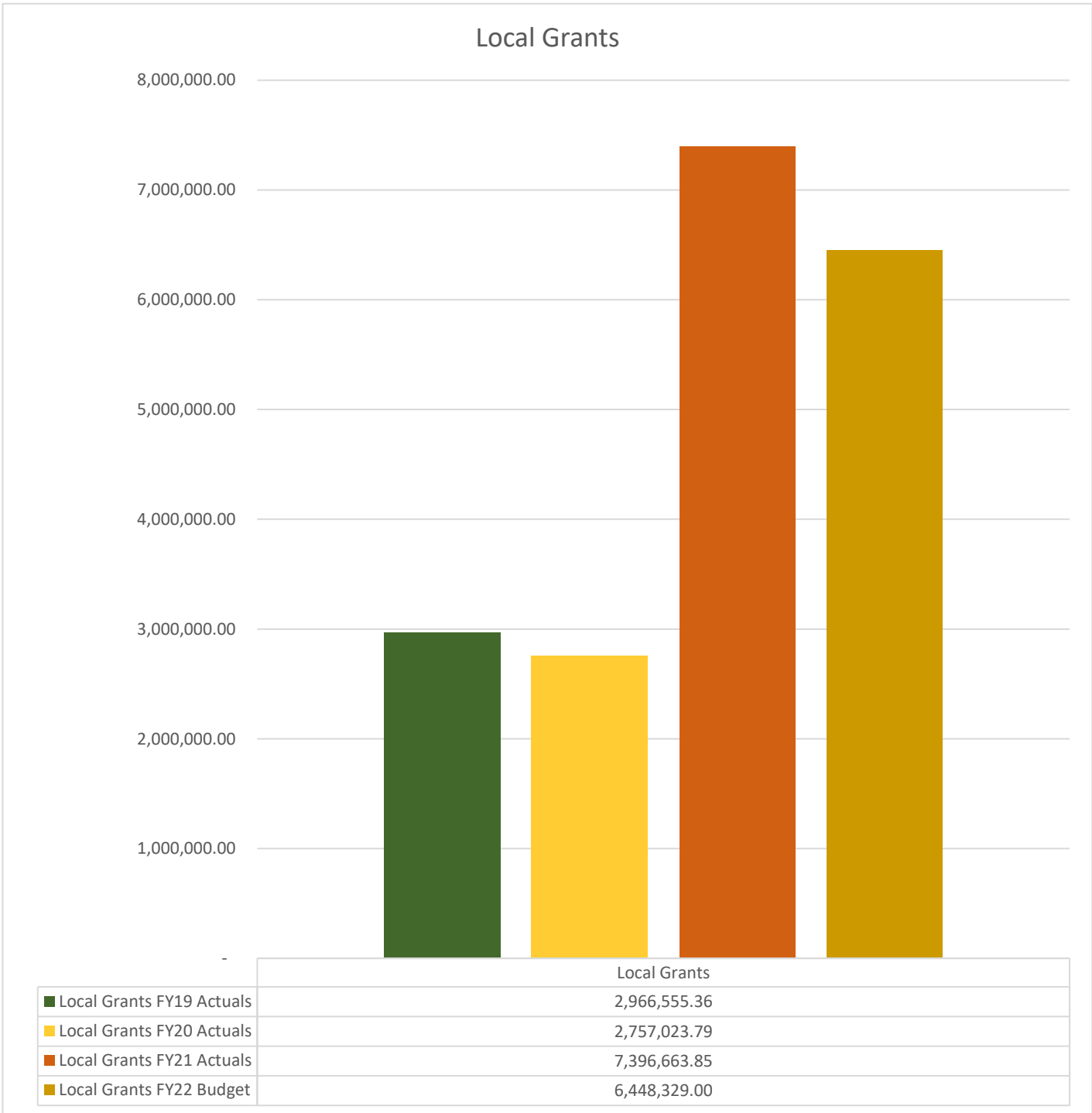
FOOD AND NUTRITION SERVICES

The Food and Nutrition Services Section administers the USDA Food Distribution Program and the following USDA Child Nutrition Programs: National School Lunch Program (NSLP), School Breakfast Program, Special Milk Program, and the Fresh Fruit and Vegetable Program. Under the NSLP, the After School Snack Program and Seamless Summer Option are also available. The programs are operated in public, non-public, and residential childcare institutions. The goal of the Food and Nutrition Services Section is to providing safe food and technical assistance to ensure well balanced nutritious meals are served to the students of Missouri.



LOCAL GRANTS

Trust funds are money provided to a school or the District by individuals or groups for a specific purpose and contains conditions or qualifications for its use. These funds typically include an application process; identification of specific allowable use of funds and/or return of unspent funds; detailed reporting requirements; and/or an evaluation of the impact or results gained from the grant funded program. All trust funds may be used only for purposes consistent with School Board policies and accompanying procedures and where applicable, federal and state laws/regulations and the rules of other regulatory agencies.



ESSER FUNDING

To support schools and districts in addressing the impact of COVID-19, Congress has provided financial support through the Elementary and Secondary School Emergency Relief (ESSER) Fund. Funds are allocated to each state in the same proportion as their Title I, Part A grants. [Click link for SLPS ESSER update](#)



FY2021 – 2022 SCHOOL & DEPARTMENT BUDGETS



ELEMENTARY SCHOOLS

Location Type: Elementary
 4000 - Adams Elementary
 1311 Tower Grove Ave., 63110
 (314) 535-3910

Projected Enrollment: 194

Principal or Program Leader: Felicia Miller

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,401,350 | 1,364,655 | 1,246,035 | 32 |
| Employee Benefits | 735,178 | 704,625 | 707,504 | |
| Purchased Services | 24,883 | 34,592 | 10,491 | |
| Supplies & Materials | 129,011 | 243,809 | 28,965 | |
| Capital Outlay | - | 165,796 | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 2,290,422 | 2,513,477 | 1,992,995 | |

Location Type: Elementary
 4060 - Ashland Elementary
 3921 No. Newstead, 63115
 (314) 385-4767

Projected Enrollment: 226

Principal or Program Leader: Paula Brodie

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,324,164 | 1,420,944 | 1,258,085 | 32 |
| Employee Benefits | 633,044 | 664,097 | 679,272 | |
| Purchased Services | 13,902 | 16,421 | 23,431 | |
| Supplies & Materials | 112,711 | 166,542 | 105,689 | |
| Capital Outlay | 12,495 | 19,992 | 50,000 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 2,096,317 | 2,287,996 | 2,116,478 | |

Location Type: Elementary
 4180 - Bryan Hill Elementary
 2128 Gano, 63107
 (314) 534-0370

Projected Enrollment: 187

Principal or Program Leader: Sarah Briscoe

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,003,064 | 1,077,989 | 1,036,398 | 27 |
| Employee Benefits | 504,778 | 539,589 | 638,728 | |
| Purchased Services | 23,151 | 25,015 | 5,503 | |
| Supplies & Materials | 93,908 | 94,611 | 28,244 | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 1,624,901 | 1,737,202 | 1,708,873 | |

Location Type: Elementary
 4200 - Buder Elementary
 5319 Lansdowne Ave., 63109
 (314) 352-4343

Projected Enrollment: 365

Principal or Program Leader: James Blankenship

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 2,268,773 | 2,437,561 | 2,316,358 | 63 |
| Employee Benefits | 1,184,561 | 1,211,544 | 1,338,099 | |
| Purchased Services | 27,575 | 13,892 | 9,444 | |
| Supplies & Materials | 126,946 | 114,798 | 80,385 | |
| Capital Outlay | 22,272 | 42,374 | 43,524 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 3,630,128 | 3,820,169 | 3,787,810 | |

Location Type: Elementary
 4250 - Ames VPA Elementary
 2900 Hadley, 63107
 (314) 241-7165

Projected Enrollment: 171

Principal or Program Leader: JaVeeta Parks-Prince

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,544,509 | 1,626,425 | 1,524,805 | 37 |
| Employee Benefits | 715,179 | 778,681 | 845,162 | |
| Purchased Services | 30,394 | 19,213 | 4,611 | |
| Supplies & Materials | 128,198 | 131,890 | 30,361 | |
| Capital Outlay | 2,798 | 2,499 | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 2,421,078 | 2,558,708 | 2,404,939 | |

Location Type: Elementary
 4400 - Pamoja @ Cole Elementary
 3935 Enright, 63108
 (314) 533-0894

Projected Enrollment: 282

Principal or Program Leader: Angel Nave

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,641,048 | 1,869,198 | 1,707,921 | 44 |
| Employee Benefits | 840,276 | 927,854 | 950,781 | |
| Purchased Services | 7,706 | 8,389 | 9,592 | |
| Supplies & Materials | 108,315 | 109,655 | 48,192 | |
| Capital Outlay | 6,397 | 4,197 | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 2,603,741 | 2,919,293 | 2,716,486 | |

Location Type: Elementary
 4420 - Columbia Elementary
 3120 St. Louis Ave., 63106
 (314) 533-2750

Projected Enrollment: 224

Principal or Program Leader: Tiffany Houston

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,236,865 | 1,210,578 | 993,789 | 25 |
| Employee Benefits | 623,113 | 602,065 | 571,928 | |
| Purchased Services | 18,698 | 10,397 | 5,796 | |
| Supplies & Materials | 82,863 | 98,947 | 37,434 | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 1,961,540 | 1,921,987 | 1,608,946 | |

Location Type: Elementary
 4660 - Froebel Elementary
 3709 Nebraska Ave., 63118
 (314) 771-3533

Projected Enrollment: 163

Principal or Program Leader: Jim Triplett

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,106,367 | 1,107,275 | 875,068 | 26 |
| Employee Benefits | 529,698 | 542,431 | 507,742 | |
| Purchased Services | 6,063 | 46,562 | 73,364 | |
| Supplies & Materials | 63,692 | 88,437 | 26,628 | |
| Capital Outlay | - | - | 552,500 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 1,705,820 | 1,784,705 | 2,035,301 | |

Location Type: Elementary
 4470 - Dewey Int'L Study Elementary
 6746 Clayton, 63139
 (314) 645-4845
 Principal or Program Leader: Andrew Donovan

Projected Enrollment: 380

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 2,074,536 | 2,196,848 | 1,957,627 | 49 |
| Employee Benefits | 1,030,473 | 1,074,409 | 1,090,345 | |
| Purchased Services | 76,202 | 9,536 | 14,807 | |
| Supplies & Materials | 141,800 | 125,755 | 82,823 | |
| Capital Outlay | 41,835 | 94,207 | 37,200 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 3,364,846 | 3,500,755 | 3,182,802 | |

Location Type: Elementary
 4660 - Froebel Elementary
 3709 Nebraska Ave., 63118
 (314) 771-3533
 Principal or Program Leader: Jim Triplett

Projected Enrollment: 163

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,106,367 | 1,107,275 | 875,068 | 26 |
| Employee Benefits | 529,698 | 542,431 | 507,742 | |
| Purchased Services | 6,063 | 46,562 | 73,364 | |
| Supplies & Materials | 63,692 | 88,437 | 26,628 | |
| Capital Outlay | - | - | 552,500 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 1,705,820 | 1,784,705 | 2,035,301 | |

Location Type: Elementary
 4730 - Gateway Elementary
 #4 Gateway Dr., 63106
 (314) 241-8255

Projected Enrollment: 518

Principal or Program Leader: Karen Austin-Lindsey

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 2,457,976 | 2,688,806 | 2,395,827 | 59 |
| Employee Benefits | 1,193,339 | 1,276,580 | 1,314,830 | |
| Purchased Services | 11,813 | 13,510 | 13,403 | |
| Supplies & Materials | 194,893 | 199,243 | 126,711 | |
| Capital Outlay | 24,390 | 43,989 | 44,000 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 3,882,411 | 4,222,129 | 3,894,771 | |

Location Type: Elementary
 4780 - Hamilton Elementary
 5819 Westminster Place, 63112
 (314) 367-0552

Projected Enrollment: 271

Principal or Program Leader: Starlett Frenchie

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,502,358 | 1,516,035 | 1,432,117 | 39 |
| Employee Benefits | 821,821 | 785,167 | 837,725 | |
| Purchased Services | 11,247 | 8,554 | 7,019 | |
| Supplies & Materials | 100,005 | 141,998 | 73,271 | |
| Capital Outlay | 3,015 | 11,655 | 10,485 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 2,438,446 | 2,463,409 | 2,360,616 | |

Location Type: Elementary
 4880 - Henry Elementary
 1220 N. 10th Street, 63112
 (314) 231-7284

Projected Enrollment: 244

Principal or Program Leader: Deborah Rogers

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,517,894 | 1,485,461 | 1,388,145 | 36 |
| Employee Benefits | 765,897 | 717,370 | 793,677 | |
| Purchased Services | 13,017 | 14,110 | 9,546 | |
| Supplies & Materials | 111,503 | 116,113 | 49,186 | |
| Capital Outlay | 20,058 | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 2,428,369 | 2,333,055 | 2,240,555 | |

Location Type: Elementary
 4890 - Hickey Elementary
 3111 Cora Ave., 63115
 (314) 383-2550

Projected Enrollment: 180

Principal or Program Leader: Michael Baird

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,085,033 | 1,194,788 | 1,050,576 | 31 |
| Employee Benefits | 542,614 | 618,548 | 583,287 | |
| Purchased Services | 2,272 | 5,449 | 6,215 | |
| Supplies & Materials | 75,539 | 89,857 | 28,627 | |
| Capital Outlay | - | 4,998 | 4,998 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 1,705,459 | 1,913,640 | 1,673,703 | |

Location Type: Elementary
 4900 - Herzog Elementary
 5831 Pamplin Place, 63147
 (314) 385-2212

Projected Enrollment: 209

Principal or Program Leader: Oluyemisi Folarin

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,335,566 | 1,395,631 | 1,319,427 | 33 |
| Employee Benefits | 684,377 | 730,840 | 772,700 | |
| Purchased Services | 4,214 | 7,582 | 7,077 | |
| Supplies & Materials | 109,246 | 106,913 | 33,129 | |
| Capital Outlay | - | 14,994 | 5,022 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 2,133,403 | 2,255,961 | 2,137,355 | |

Location Type: Elementary
 4920 - Hodgen Elementary
 1616 California, 63104
 (314) 771-2539

Projected Enrollment: 182

Principal or Program Leader: Julia Kaiser

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,529,833 | 1,674,624 | 1,482,608 | 42 |
| Employee Benefits | 813,289 | 851,297 | 863,253 | |
| Purchased Services | 27,670 | 44,205 | 6,100 | |
| Supplies & Materials | 68,183 | 62,177 | 27,180 | |
| Capital Outlay | - | 5,998 | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 2,438,976 | 2,638,300 | 2,379,140 | |

Location Type: Elementary
 4960 - Humbolt Elementary
 2516 S. 9th Street, 63104
 (314) 932-5720

Projected Enrollment: 153

Principal or Program Leader: Belinda Quimby

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,100,911 | 1,149,287 | 998,781 | 29 |
| Employee Benefits | 584,668 | 579,596 | 587,098 | |
| Purchased Services | 29,028 | 20,775 | 5,257 | |
| Supplies & Materials | 86,745 | 91,899 | 22,834 | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 1,801,352 | 1,841,556 | 1,613,971 | |

Location Type: Elementary
 4970 - New American Prep Elementary
 1530 S. Grand, 63104
 (314) 776-3285

Projected Enrollment: 122

Principal or Program Leader: Nicole Conaway

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,514,166 | 1,449,856 | 1,309,035 | 34 |
| Employee Benefits | 775,657 | 743,898 | 735,623 | |
| Purchased Services | 2,247 | 2,315 | 4,661 | |
| Supplies & Materials | 52,794 | 39,892 | 18,423 | |
| Capital Outlay | 2,529 | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 2,347,395 | 2,235,960 | 2,067,742 | |

Location Type: Elementary
 4990 - AESM @ Carver Elementary
 3325 Bell Avenue, 63106
 (314) 345-5690

Projected Enrollment: 140

Principal or Program Leader: Brandon Clay

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 986,408 | 942,771 | 963,843 | 26 |
| Employee Benefits | 536,713 | 477,731 | 533,432 | |
| Purchased Services | 13,916 | 1,704 | 16,747 | |
| Supplies & Materials | 104,410 | 81,435 | 43,504 | |
| Capital Outlay | - | 66,082 | 35,000 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 1,641,447 | 1,569,723 | 1,592,526 | |

Location Type: Elementary
 5020 - Jefferson Elementary
 1301 Hogan St., 63106
 (314) 231-2459

Projected Enrollment: 121

Principal or Program Leader: Leslie Bonner

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 952,374 | 848,685 | 423,610 | 23 |
| Employee Benefits | 463,580 | 390,776 | 257,476 | |
| Purchased Services | 12,513 | 5,770 | 4,086 | |
| Supplies & Materials | 131,521 | 222,887 | 20,001 | |
| Capital Outlay | 6,898 | 73,228 | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 1,566,885 | 1,541,347 | 705,174 | |

Location Type: Elementary
 5030 - Kennard Elementary
 5031 Potomac, 63139
 (314) 353-8875

Projected Enrollment: 271

Principal or Program Leader: Steven Kyle Jefferson

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,633,939 | 1,642,942 | 1,489,111 | 34 |
| Employee Benefits | 761,663 | 777,030 | 787,386 | |
| Purchased Services | 18,937 | 15,726 | 7,012 | |
| Supplies & Materials | 87,492 | 94,500 | 39,735 | |
| Capital Outlay | 15,208 | 14,475 | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 2,517,239 | 2,544,672 | 2,323,245 | |

Location Type: Elementary
 5060 - Laclede Elementary
 5821 Kennerly Ave., 63112
 (314) 385-0546

Projected Enrollment: 209

Principal or Program Leader: DaMaris White

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,053,777 | 956,044 | 1,072,299 | 29 |
| Employee Benefits | 536,177 | 461,584 | 624,012 | |
| Purchased Services | 8,955 | 8,116 | 6,327 | |
| Supplies & Materials | 94,031 | 85,011 | 31,465 | |
| Capital Outlay | 4,998 | 4,998 | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 1,697,937 | 1,515,754 | 1,734,104 | |

Location Type: Elementary
 5100 - Lexington Elementary
 5030 Lexington Ave., 63115
 (314) 385-2522

Projected Enrollment: 242

Principal or Program Leader: Courtney Jude

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,628,385 | 1,669,814 | 1,483,801 | 37 |
| Employee Benefits | 783,543 | 801,098 | 848,809 | |
| Purchased Services | 17,258 | 26,902 | 15,169 | |
| Supplies & Materials | 137,301 | 123,017 | 44,030 | |
| Capital Outlay | 9,996 | 20,970 | 22,000 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 2,576,482 | 2,641,802 | 2,413,810 | |

Location Type: Elementary
 5180 - Lyon Acad Basic Inst @ Blow El
 516 Loughborough, 63111
 (314) 353-1349

Projected Enrollment: 268

Principal or Program Leader: Ingrid Iskali

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,645,957 | 1,738,254 | 1,542,863 | 54 |
| Employee Benefits | 905,166 | 924,548 | 878,992 | |
| Purchased Services | 182 | 222 | 6,935 | |
| Supplies & Materials | 20,283 | 17,040 | 42,426 | |
| Capital Outlay | - | 10,185 | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 2,571,588 | 2,690,248 | 2,471,215 | |

Location Type: Elementary
 5240 - Mallinckrodt Elementary
 6020 Pernod, 63139
 (314) 352-9212

Projected Enrollment: 265

Principal or Program Leader: Shawn Williams

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,249,671 | 1,401,424 | 1,193,645 | 30 |
| Employee Benefits | 649,173 | 723,605 | 669,373 | |
| Purchased Services | 6,726 | 12,756 | 6,857 | |
| Supplies & Materials | 64,325 | 81,525 | 40,856 | |
| Capital Outlay | 7,997 | 12,995 | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 1,977,892 | 2,232,305 | 1,910,731 | |

Location Type: Elementary
 5260 - Mann Elementary
 4047 Juniata St., 63116
 (314) 772-4545

Projected Enrollment: 268

Principal or Program Leader: Lisa Brown

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,685,991 | 1,853,503 | 1,545,201 | 42 |
| Employee Benefits | 840,361 | 909,912 | 924,187 | |
| Purchased Services | 50,853 | 32,761 | 9,163 | |
| Supplies & Materials | 66,793 | 76,587 | 40,798 | |
| Capital Outlay | 21,691 | 2,499 | 2,696 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 2,665,689 | 2,875,261 | 2,522,044 | |

Location Type: Elementary
 5340 - Mason Elementary
 6031 Southwest Ave., 63139
 (314) 645-1201

Projected Enrollment: 428

Principal or Program Leader: Stacey Franklin

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 2,563,583 | 2,563,684 | 2,278,930 | 65 |
| Employee Benefits | 1,285,272 | 1,330,759 | 1,283,400 | |
| Purchased Services | 25,326 | 11,493 | 29,483 | |
| Supplies & Materials | 77,852 | 118,952 | 114,051 | |
| Capital Outlay | - | 17,543 | 19,837 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 3,952,033 | 4,042,430 | 3,725,701 | |

Location Type: Elementary
 5500 - Meramec Elementary
 2745 Meramec St., 63118
 (314) 353-7145

Projected Enrollment: 204

Principal or Program Leader: Jonathan Strong

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,248,937 | 1,306,249 | 1,170,491 | 33 |
| Employee Benefits | 676,065 | 689,080 | 676,742 | |
| Purchased Services | 16,625 | 19,672 | 16,304 | |
| Supplies & Materials | 67,096 | 118,616 | 75,752 | |
| Capital Outlay | - | 19,130 | 20,000 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 2,008,724 | 2,152,747 | 1,959,289 | |

Location Type: Elementary
 5520 - Gateway Michael Elementary
 #2 Gateway Dr., 63106
 (314) 241-0993
 Principal or Program Leader: Karen Austin-Lindsey

Projected Enrollment: 53

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,138,233 | 1,204,122 | 1,151,662 | 37 |
| Employee Benefits | 612,912 | 603,254 | 715,956 | |
| Purchased Services | 715 | 540 | 4,048 | |
| Supplies & Materials | 68,940 | 61,185 | 45,924 | |
| Capital Outlay | 9,147 | 15,996 | 16,021 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 1,829,948 | 1,885,098 | 1,933,611 | |

Location Type: Elementary
 5560 - Monroe Elementary
 3641 Missouri Ave., 63118
 (314) 776-7315
 Principal or Program Leader: Sonya Wayne

Projected Enrollment: 209

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,519,975 | 1,519,859 | 1,303,926 | 32 |
| Employee Benefits | 755,611 | 762,382 | 712,757 | |
| Purchased Services | 11,772 | 10,064 | 6,396 | |
| Supplies & Materials | 91,993 | 109,536 | 31,809 | |
| Capital Outlay | 20,995 | 89,026 | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 2,400,345 | 2,490,867 | 2,054,888 | |

Location Type: Elementary
 5590 - Mullanphy Elementary
 4221 Shaw Blvd., 63110
 (314) 772-0994

Projected Enrollment: 403

Principal or Program Leader: Kelli Casper

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 2,984,936 | 3,336,330 | 2,804,965 | 78 |
| Employee Benefits | 1,584,802 | 1,710,466 | 1,615,054 | |
| Purchased Services | 33,136 | 11,398 | 10,428 | |
| Supplies & Materials | 177,909 | 184,635 | 74,907 | |
| Capital Outlay | 7,381 | 36,440 | 38,445 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 4,788,163 | 5,279,269 | 4,543,798 | |

Location Type: Elementary
 5600 - Oak Hill Elementary
 4300 Morganford Rd., 63116
 (314) 481-0420

Projected Enrollment: 186

Principal or Program Leader: Angela Durbin, Interim

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,226,490 | 1,413,834 | 1,271,255 | 33 |
| Employee Benefits | 610,448 | 722,704 | 705,489 | |
| Purchased Services | 39,851 | 11,747 | 4,813 | |
| Supplies & Materials | 113,285 | 114,544 | 29,301 | |
| Capital Outlay | 12,246 | 2,499 | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 2,002,320 | 2,265,328 | 2,010,857 | |

Location Type: Elementary
 5610 - Earl Nance Sr Elementary
 8959 Riverview Blvd., 63147
 (314) 867-0634
 Principal or Program Leader: Tyler Acher

Projected Enrollment: 283

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,595,627 | 1,730,790 | 1,537,875 | 40 |
| Employee Benefits | 755,660 | 845,540 | 851,390 | |
| Purchased Services | 24,363 | 14,691 | 15,796 | |
| Supplies & Materials | 144,943 | 295,720 | 205,896 | |
| Capital Outlay | 32,157 | 21,165 | 17,175 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 2,552,751 | 2,907,905 | 2,628,132 | |

Location Type: Elementary
 5620 - Peabody Elementary
 1224 S. 14th St., 63104
 (314) 241-1533
 Principal or Program Leader: Shaimeka Humphrey

Projected Enrollment: 136

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,339,735 | 1,400,864 | 1,389,365 | 41 |
| Employee Benefits | 703,557 | 740,160 | 804,099 | |
| Purchased Services | 49,131 | 52,833 | 3,519 | |
| Supplies & Materials | 112,888 | 187,052 | 100,683 | |
| Capital Outlay | 28,844 | 23,092 | 36,740 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 2,234,155 | 2,404,000 | 2,334,406 | |

Location Type: Elementary
 5780 - Shaw VPA Elementary
 5329 Columbia, 63139
 (314) 776-5091

Projected Enrollment: 330

Principal or Program Leader: Lori Craig

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 2,079,118 | 2,037,610 | 1,850,850 | 45 |
| Employee Benefits | 1,040,423 | 990,478 | 1,016,406 | |
| Purchased Services | 16,123 | 11,289 | 11,088 | |
| Supplies & Materials | 143,055 | 129,999 | 58,018 | |
| Capital Outlay | 21,287 | 33,399 | 29,039 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 3,300,006 | 3,202,774 | 2,965,400 | |

Location Type: Elementary
 5800 - Shenandoah Elementary
 3412 Shenandoah Ave., 63104
 (314) 772-7544

Projected Enrollment: 151

Principal or Program Leader: Chad Rooney

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,092,629 | 1,084,477 | 1,001,445 | 26 |
| Employee Benefits | 562,154 | 547,244 | 538,504 | |
| Purchased Services | 30,482 | 4,082 | 64,211 | |
| Supplies & Materials | 63,120 | 74,395 | 103,692 | |
| Capital Outlay | 20,731 | 10,822 | 16,000 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 1,769,115 | 1,721,021 | 1,723,851 | |

Location Type: Elementary

Projected Enrollment: 196

5860 - Sigel Elementary

2050 Allen Ave., 63104

(314) 771-0010

Principal or Program Leader: Laura Owca

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,275,874 | 1,353,355 | 1,229,040 | 35 |
| Employee Benefits | 677,021 | 717,014 | 742,635 | |
| Purchased Services | 10,701 | 6,755 | 6,027 | |
| Supplies & Materials | 122,132 | 140,537 | 39,589 | |
| Capital Outlay | - | 2,999 | 3,100 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 2,085,728 | 2,220,659 | 2,020,389 | |

Location Type: Elementary

Projected Enrollment: 490

5930 - Stix Early Childhood

647 Tower Grove, 63110

(314) 533-0874

Principal or Program Leader: Diane Dymond

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 2,797,972 | 2,925,805 | 2,690,395 | 69 |
| Employee Benefits | 1,459,449 | 1,455,367 | 1,638,608 | |
| Purchased Services | 24,082 | 21,222 | 14,823 | |
| Supplies & Materials | 120,829 | 117,184 | 74,261 | |
| Capital Outlay | - | 5,419 | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 4,402,332 | 4,524,998 | 4,418,087 | |

Location Type: Elementary
 5960 - Walbridge Elementary
 5000 Davison Ave., 63120
 (314) 383-1829

Projected Enrollment: 134

Principal or Program Leader: Mildred Moore

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,068,531 | 1,074,983 | 1,048,867 | 26 |
| Employee Benefits | 503,090 | 527,832 | 596,496 | |
| Purchased Services | 8,245 | 6,558 | 3,712 | |
| Supplies & Materials | 75,933 | 83,942 | 21,277 | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 1,655,799 | 1,693,314 | 1,670,352 | |

Location Type: Elementary
 5970 - Woerner Elementary
 6131 Leona, 63116
 (314) 481-8585

Projected Enrollment: 373

Principal or Program Leader: Margaret Meyer

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 2,352,931 | 2,583,350 | 2,178,798 | 58 |
| Employee Benefits | 1,215,275 | 1,306,139 | 1,237,013 | |
| Purchased Services | 51,200 | 34,866 | 12,574 | |
| Supplies & Materials | 185,424 | 144,647 | 75,313 | |
| Capital Outlay | 16,543 | 31,992 | 32,030 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 3,821,373 | 4,100,993 | 3,535,727 | |

Location Type: Elementary
 6010 - Wash Montessori Elementary
 1130 No. Euclid, 63113
 (314) 361-0432
 Principal or Program Leader: Lisa Small

Projected Enrollment: 265

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,724,789 | 1,607,228 | 1,444,726 | 45 |
| Employee Benefits | 951,209 | 868,907 | 856,575 | |
| Purchased Services | 24,813 | 23,191 | 8,757 | |
| Supplies & Materials | 136,571 | 146,167 | 55,056 | |
| Capital Outlay | 7,497 | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 2,844,880 | 2,645,492 | 2,365,114 | |

Location Type: Elementary
 6030 - Wilkinson Early Childhood
 1921 Prather, 63139
 (314) 645-1202
 Principal or Program Leader: Yvette Levy

Projected Enrollment: 298

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,807,463 | 1,892,313 | 1,696,267 | 49 |
| Employee Benefits | 1,005,985 | 1,050,845 | 1,002,886 | |
| Purchased Services | 8,814 | 7,295 | 7,711 | |
| Supplies & Materials | 67,482 | 68,204 | 48,194 | |
| Capital Outlay | 11,988 | 16,470 | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 2,901,732 | 3,035,128 | 2,755,058 | |

Location Type: Elementary
 6120 - Woodward Elementary
 725 Bellerive Blvd., 63111
 (314) 353-1346

Projected Enrollment: 228

Principal or Program Leader: Carla Cunigan

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,573,201 | 1,668,941 | 1,386,156 | 38 |
| Employee Benefits | 789,359 | 781,712 | 764,692 | |
| Purchased Services | 7,512 | 10,045 | 8,509 | |
| Supplies & Materials | 143,851 | 121,080 | 51,834 | |
| Capital Outlay | 17,741 | 17,895 | 17,895 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 2,531,664 | 2,599,673 | 2,229,086 | |

Location Type: Middle
 2080 - Yeatman Middle
 4265 Athlone Ave., 63115
 (314) 261-8132

Projected Enrollment: 383

Principal or Program Leader: Kenneth Griffin, Interim

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,479,268 | 1,582,700 | 1,565,849 | 39 |
| Employee Benefits | 702,324 | 804,146 | 858,909 | |
| Purchased Services | 21,222 | 12,622 | 34,480 | |
| Supplies & Materials | 178,042 | 334,768 | 264,672 | |
| Capital Outlay | 31,552 | 45,857 | 25,000 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 2,412,408 | 2,780,094 | 2,748,910 | |



MIDDLE SCHOOLS

Location Type: Middle
 3050 - Busch AAA Middle
 5910 Clifton, 63109
 (314) 352-1043

Projected Enrollment: 408

Principal or Program Leader: Robert Lescher

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,927,499 | 2,085,157 | 1,863,381 | 47 |
| Employee Benefits | 985,544 | 1,063,643 | 1,010,272 | |
| Purchased Services | 14,880 | 11,445 | 13,976 | |
| Supplies & Materials | 127,676 | 116,736 | 81,794 | |
| Capital Outlay | 4,197 | - | 36,700 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 3,059,795 | 3,276,981 | 3,006,124 | |

Location Type: Middle
 3070 - Carr Lane VPA Middle
 1004 No. Jefferson, 63106
 (314) 231-0413

Projected Enrollment: 446

Principal or Program Leader: Darwin Young

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 2,370,896 | 2,490,363 | 2,226,934 | 53 |
| Employee Benefits | 1,168,939 | 1,194,349 | 1,203,451 | |
| Purchased Services | 54,827 | 17,083 | 74,361 | |
| Supplies & Materials | 208,411 | 453,424 | 300,730 | |
| Capital Outlay | 20,970 | 113,154 | 42,000 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 3,824,043 | 4,268,372 | 3,847,476 | |

Location Type: Middle

Projected Enrollment: 324

3130 - McKinley Leadership Academy

2156 Russell, 63104

(314) 773-0027

Principal or Program Leader: Nakia King

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|---------------|------------------------|----------------------|----------|
| Salaries | - | - | 1,500 | 23 |
| Employee Benefits | - | - | 95 | |
| Purchased Services | 2,240 | 385 | 8,384 | |
| Supplies & Materials | 13,075 | 3,373 | 50,007 | |
| Capital Outlay | - | 29,988 | | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 15,315 | 33,746 | 59,985 | |

Location Type: Middle

Projected Enrollment: 548

3230 - Gateway Middle

1200 N. Jefferson, 63106

(314) 241-2295

Principal or Program Leader: A. Michael Shaw

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 2,680,838 | 2,630,314 | 2,592,320 | 64 |
| Employee Benefits | 1,364,405 | 1,315,679 | 1,431,714 | |
| Purchased Services | 19,788 | 23,232 | 18,470 | |
| Supplies & Materials | 222,560 | 248,695 | 141,711 | |
| Capital Outlay | 13,497 | 59,191 | 49,191 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 4,301,087 | 4,277,110 | 4,233,406 | |

Location Type: Middle
 3250 - AESM Middle
 3021 Hickory St., 63104
 (314) 932-1464

Projected Enrollment: 208

Principal or Program Leader: Larry Robinson

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,588,003 | 1,650,594 | 1,520,429 | 41 |
| Employee Benefits | 805,784 | 815,094 | 837,930 | |
| Purchased Services | 3,383 | 100 | 18,346 | |
| Supplies & Materials | 118,138 | 108,710 | 89,591 | |
| Capital Outlay | 34,490 | 6,301 | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 2,549,799 | 2,580,799 | 2,466,296 | |

Location Type: Middle

Projected Enrollment: 277

3260 - Long Middle
 5028 Morganford Road, 63116
 (314) 481-3440

Principal or Program Leader: Benicia Nanez-Hunt

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,382,047 | 1,436,362 | 1,328,163 | 37 |
| Employee Benefits | 733,084 | 741,945 | 744,833 | |
| Purchased Services | 19,203 | 25,815 | 10,115 | |
| Supplies & Materials | 115,018 | 113,671 | 60,072 | |
| Capital Outlay | 16,393 | 19,191 | 19,600 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 2,265,745 | 2,336,985 | 2,162,783 | |

Location Type: Middle
 3390 - Compton Drew Middle
 5130 Oakland, 63110
 (314) 652-9282

Projected Enrollment: 520

Principal or Program Leader: Susan Reid

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 2,321,656 | 2,538,913 | 2,369,280 | 59 |
| Employee Benefits | 1,129,463 | 1,191,836 | 1,288,618 | |
| Purchased Services | 60,834 | 26,515 | 27,959 | |
| Supplies & Materials | 129,398 | 140,622 | 106,905 | |
| Capital Outlay | 41,940 | 13,145 | 23,145 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 3,683,291 | 3,911,030 | 3,815,908 | |



HIGH SCHOOLS

Location Type: High

Projected Enrollment: 462

1100 - Clyde Miller Career Academy High

1000 No. Grand, 63106

(314) 371-0394

Principal or Program Leader: Angelia Rougeau

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 3,067,058 | 3,193,627 | 2,880,163 | 69 |
| Employee Benefits | 1,493,361 | 1,476,003 | 1,517,735 | |
| Purchased Services | 38,777 | 39,756 | 33,275 | |
| Supplies & Materials | 302,915 | 269,423 | 111,520 | |
| Capital Outlay | 16,032 | 40,608 | 35,000 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 4,918,144 | 5,019,417 | 4,577,693 | |

Location Type: High

Projected Enrollment: 933

1220 - Gateway STEM High

5101 McRee, 63110

(314) 776-3300

Principal or Program Leader: Amy Phillips

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 6,106,586 | 6,174,314 | 5,785,038 | 130 |
| Employee Benefits | 2,889,113 | 2,871,058 | 3,023,154 | |
| Purchased Services | 126,997 | 69,612 | 39,467 | |
| Supplies & Materials | 407,785 | 391,433 | 243,149 | |
| Capital Outlay | 32,151 | 10,229 | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 9,562,630 | 9,516,646 | 9,090,809 | |

Location Type: High
 1222 - Nottingham CAJT High
 4915 Donovan Ave., 63109
 (314) 481-4095

Projected Enrollment: 111

Principal or Program Leader: Kimberly Long

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,862,920 | 1,845,294 | 1,756,689 | 50 |
| Employee Benefits | 1,003,739 | 932,180 | 1,024,973 | |
| Purchased Services | 2,417 | 3,749 | 4,223 | |
| Supplies & Materials | 107,219 | 130,230 | 38,893 | |
| Capital Outlay | - | 1,195 | 5,000 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 2,976,295 | 2,912,649 | 2,829,778 | |

Location Type: High
 1500 - Carnahan High
 4041 S. Broadway, 63118
 (314) 457-0582

Projected Enrollment: 317

Principal or Program Leader: Jonathan Griffin

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,943,472 | 1,932,141 | 1,821,426 | 37 |
| Employee Benefits | 968,724 | 968,214 | 958,175 | |
| Purchased Services | 4,151 | 12,193 | 59,102 | |
| Supplies & Materials | 228,537 | 358,898 | 225,641 | |
| Capital Outlay | 65,794 | 86,109 | 117,566 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 3,210,679 | 3,357,555 | 3,181,910 | |

Location Type: High
 1510 - Coll Schl of Med
 1547 S. Theresa Avenue, 63104
 (314) 696-2290

Projected Enrollment: 297

Principal or Program Leader: Frederick Steele

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,327,876 | 1,412,534 | 1,176,589 | 33 |
| Employee Benefits | 598,816 | 652,477 | 616,759 | |
| Purchased Services | 4,390 | 2,401 | 7,685 | |
| Supplies & Materials | 24,941 | 27,756 | 43,548 | |
| Capital Outlay | - | 3,849 | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 1,956,024 | 2,099,017 | 1,844,580 | |

Location Type: High
 1560 - Metro Academic Classic High
 4015 McPherson, 63108
 (314) 534-3894

Projected Enrollment: 353

Principal or Program Leader: Steven Lawler

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,716,303 | 1,823,197 | 1,609,292 | 34 |
| Employee Benefits | 793,426 | 842,131 | 836,193 | |
| Purchased Services | 42,883 | 50,598 | 9,134 | |
| Supplies & Materials | 102,009 | 81,607 | 51,759 | |
| Capital Outlay | 2,033 | 13,980 | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 2,656,653 | 2,811,513 | 2,506,377 | |

Location Type: High
 1570 - McKinley CJA High
 2156 Russell, 63104
 (314) 773-0027

Projected Enrollment: 205

Principal or Program Leader: Nakia King

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 2,811,986 | 2,919,074 | 2,596,346 | 41 |
| Employee Benefits | 1,376,349 | 1,414,538 | 1,363,138 | |
| Purchased Services | 34,446 | 9,903 | 5,304 | |
| Supplies & Materials | 174,695 | 147,720 | 32,558 | |
| Capital Outlay | - | 4,998 | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 4,397,476 | 4,496,233 | 3,997,346 | |

Location Type: High
 1680 - Roosevelt High
 3230 Hartford Avenue, 63118
 (314) 776-6040

Projected Enrollment: 438

Principal or Program Leader: Enna Dancy

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 2,867,475 | 2,705,809 | 2,666,156 | 64 |
| Employee Benefits | 1,414,906 | 1,317,378 | 1,430,109 | |
| Purchased Services | 96,147 | 42,051 | 53,722 | |
| Supplies & Materials | 400,970 | 530,111 | 295,238 | |
| Capital Outlay | 55,453 | 24,300 | 46,037 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 4,834,952 | 4,619,648 | 4,491,262 | |

Location Type: High
 1730 - Soldan IS High
 918 No. Union, 63108
 (314) 367-9222

Projected Enrollment: 427

Principal or Program Leader: ChanTam Trinh

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 2,652,293 | 2,845,747 | 2,515,386 | 69 |
| Employee Benefits | 1,250,354 | 1,303,221 | 1,312,476 | |
| Purchased Services | 94,401 | 56,609 | 35,798 | |
| Supplies & Materials | 439,274 | 484,224 | 136,155 | |
| Capital Outlay | 36,575 | 22,808 | 15,000 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 4,472,898 | 4,712,609 | 4,014,815 | |

Location Type: High
 1800 - Sumner High
 4268 W. Cottage Ave., 63113
 (314) 371-1048

Projected Enrollment: 227

Principal or Program Leader: Sean Nichols

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,684,396 | 1,657,103 | 1,647,695 | 38 |
| Employee Benefits | 772,379 | 787,200 | 926,562 | |
| Purchased Services | 35,057 | 23,300 | 23,695 | |
| Supplies & Materials | 280,047 | 325,370 | 143,805 | |
| Capital Outlay | 22,949 | 8,890 | 8,905 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 2,794,827 | 2,801,863 | 2,750,661 | |

Location Type: High
 1830 - Vashon High
 3035 Cass Ave., 63106
 (314) 533-9487

Projected Enrollment: 539

Principal or Program Leader: Brenda M. Smith

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 2,618,022 | 2,827,376 | 2,561,460 | 61 |
| Employee Benefits | 1,216,248 | 1,335,078 | 1,367,219 | |
| Purchased Services | 26,233 | 25,624 | 45,295 | |
| Supplies & Materials | 426,030 | 550,013 | 431,543 | |
| Capital Outlay | 55,616 | 80,835 | 104,235 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 4,342,149 | 4,818,927 | 4,509,752 | |

Location Type: High
 1860 - Central VPA High
 3125 S. Kingshighway, 63139
 (314) 771-2772

Projected Enrollment: 387

Principal or Program Leader: Kacy Seals

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 2,179,538 | 2,199,946 | 1,986,420 | 50 |
| Employee Benefits | 1,042,583 | 1,039,810 | 1,046,394 | |
| Purchased Services | 304,341 | 77,406 | 17,404 | |
| Supplies & Materials | 329,414 | 337,471 | 86,646 | |
| Capital Outlay | - | 40,390 | 20,390 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 3,855,876 | 3,695,024 | 3,157,254 | |



**ALTERNATIVE
SCHOOLS**

Location Type: Alternative
 1015 - Griscom Alternative High
 3847 Enright Ave., 63108
 (314) 552-2219

Projected Enrollment: 12

Principal or Program Leader: Altonio R. Irons

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|----------------|------------------------|----------------------|----------|
| Salaries | 457,280 | 455,797 | 392,317 | 7 |
| Employee Benefits | 194,972 | 192,597 | 192,665 | |
| Purchased Services | 180 | - | 3,000 | |
| Supplies & Materials | 4,860 | 6,502 | 26,414 | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 657,292 | 654,897 | 614,397 | |

Location Type: Alternative
 1250 - Beaumont High
 3836 Natural Bridge Ave, 63107
 (314) 533-2014

Projected Enrollment:

Principal or Program Leader: Felita Williams

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 559,520 | 552,414 | 457,418 | 11 |
| Employee Benefits | 276,818 | 287,676 | 248,588 | |
| Purchased Services | 132,674 | 37,276 | 28,879 | |
| Supplies & Materials | 318,320 | 433,810 | 180,360 | |
| Capital Outlay | 1,625 | 158,793 | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 1,288,957 | 1,469,969 | 915,245 | |

Location Type: Alternative

Projected Enrollment: 26

6790 - Innovative Concept Alternative

1927 Cass Avenue, 63107

(314) 231-7738

Principal or Program Leader: Altonio R. Irons

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 814,634 | 745,109 | 754,115 | 20 |
| Employee Benefits | 385,190 | 349,267 | 425,579 | |
| Purchased Services | 1,050 | 723 | 3,000 | |
| Supplies & Materials | 2,441 | - | 17,000 | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 1,203,315 | 1,095,100 | 1,199,694 | |

Location Type: Alternative

Projected Enrollment: 66

6920 - NCNAA @ Roosevelt Alternative

3230 Hartford Avenue, 63118

(314) 345-5650

Principal or Program Leader: Kelly Moore

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 685,166 | 755,388 | 633,795 | 16 |
| Employee Benefits | 334,737 | 362,037 | 353,826 | |
| Purchased Services | 155 | 568 | 1,708 | |
| Supplies & Materials | 4,411 | 8,186 | 9,677 | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 1,024,469 | 1,126,178 | 999,006 | |

Location Type: Alternative
 6980 - Fresh Start Alternative
 4268 W. Cottage Ave., 63113
 (314) 531-2220

Projected Enrollment: 86

Principal or Program Leader: Sean Nichols

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|----------------|------------------------|----------------------|----------|
| Salaries | 409,258 | 398,948 | 296,276 | 8 |
| Employee Benefits | 179,199 | 193,266 | 178,750 | |
| Purchased Services | - | 144 | 3,000 | |
| Supplies & Materials | 5,668 | 3,703 | 17,000 | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 594,125 | 596,059 | 495,026 | |

Location Type: Alternative
 6990 - Therapeutic School Alternative
 1118 S. 7th Street, 63104
 (314) 345-5651

Projected Enrollment: 85

Principal or Program Leader: Marvin Echols

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,412,944 | 1,553,586 | 1,408,042 | 41 |
| Employee Benefits | 786,062 | 784,512 | 817,227 | |
| Purchased Services | 1,999 | 2,029 | 3,000 | |
| Supplies & Materials | 74,800 | 71,150 | 37,000 | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 2,275,805 | 2,411,278 | 2,265,270 | |



COMMUNITY CENTERS

Location Type: Community Center
0260 - Adult Ed

Projected Enrollment:

Principal or Program Leader: Michael Brown

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 741,700 | 725,808 | 800,572 | 72 |
| Employee Benefits | 222,651 | 237,209 | 263,794 | |
| Purchased Services | 32,603 | 17,712 | 156,037 | |
| Supplies & Materials | 33,221 | 107,471 | 116,762 | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | 25,000 | - | - | |
| TOTAL | 1,055,175 | 1,088,200 | 1,337,165 | |

Location Type: Community Center
0280 - Oak Hill FSC

Projected Enrollment:

Principal or Program Leader: Michael Brown

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|---------------|------------------------|----------------------|----------|
| Salaries | 10,900 | 5,246 | 30,000 | 2 |
| Employee Benefits | 1,149 | 548 | 3,165 | |
| Purchased Services | 3,802 | 238 | - | |
| Supplies & Materials | 1,503 | 4,268 | 4,000 | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 17,354 | 10,300 | 37,165 | |

Location Type: Community Center
0420 - CEC Walbridge

Projected Enrollment:

Principal or Program Leader: Michael Brown

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|---------------|------------------------|----------------------|----------|
| Salaries | 11,688 | 18,044 | 30,000 | 1 |
| Employee Benefits | 1,161 | 1,826 | 3,165 | |
| Purchased Services | 3,299 | 369 | - | |
| Supplies & Materials | 2,624 | 1,690 | 4,000 | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 18,772 | 21,929 | 37,165 | |

Location Type: Community Center
0450 - CEC Yeatman

Projected Enrollment:

Principal or Program Leader: Michael Brown

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|--------------|------------------------|----------------------|----------|
| Salaries | 2,218 | - | 30,000 | - |
| Employee Benefits | 234 | - | 3,165 | |
| Purchased Services | 1,575 | - | - | |
| Supplies & Materials | 3,279 | - | 4,000 | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 7,305 | - | 37,165 | |

Location Type: Community Center

Projected Enrollment:

0490 - CEC Vashon

Principal or Program Leader: Michael Brown

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|---------------------------|---------------------|-------------------------------|-----------------------------|-----------------|
| Salaries | 5,424 | - | 30,000 | 2 |
| Employee Benefits | 572 | - | 3,165 | |
| Purchased Services | 6,545 | - | - | |
| Supplies & Materials | 4,106 | 6,288 | 4,000 | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 16,648 | 6,288 | 37,165 | |



CENTRAL OFFICE

Location Type: Academics
 8020 - Chief Academic Office
 801 North 11th Street, 63101
 Principal or Program Leader: Marion Smith Jr

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,763,008 | 2,395,367 | 1,776,108 | 26 |
| Employee Benefits | 622,519 | 739,509 | 755,708 | |
| Purchased Services | 302,036 | 347,113 | 405,001 | |
| Supplies & Materials | 136,418 | 309,843 | 154,800 | |
| Capital Outlay | 10,453 | 7,073 | 13,000 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 2,834,434 | 3,798,906 | 3,104,617 | |

Location Type: Academics
 8140 - State & Federal Program
 801 North 11th Street, 63101
 Principal or Program Leader: Marion Smith Jr

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|----------------|------------------------|----------------------|----------|
| Salaries | 138,607 | 142,121 | 138,940 | 2 |
| Employee Benefits | 58,687 | 58,821 | 65,196 | |
| Purchased Services | 2,725 | 1,444 | 8,649 | |
| Supplies & Materials | 36,354 | 32,237 | 24,151 | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 236,372 | 234,623 | 236,936 | |

Location Type: Academics
 8160 - Education Officer-High School
 801 North 11th Street, 63101
 Principal or Program Leader: Marion Smith Jr

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|----------------|------------------------|----------------------|----------|
| Salaries | 17,261 | 30,465 | - | - |
| Employee Benefits | 1,792 | 3,259 | - | |
| Purchased Services | 227,474 | 249,925 | 315,800 | |
| Supplies & Materials | 197 | - | 3,200 | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 246,723 | 283,649 | 319,000 | |

Location Type: Academics
 8240 - Professional Development
 801 North 11th Street, 63101
 Principal or Program Leader: Marion Smith Jr

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|----------------|------------------------|----------------------|----------|
| Salaries | 424,520 | 492,521 | 234,648 | 4 |
| Employee Benefits | 111,589 | 118,463 | 103,039 | |
| Purchased Services | 422,505 | 365,452 | 400,712 | |
| Supplies & Materials | 12,975 | 59,402 | 19,000 | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 971,589 | 1,035,838 | 757,398 | |

Location Type: Academics**8250 – Leadership Office****801 North 11th Street, 63101****Principal or Program Leader: Marion Smith Jr**

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|---------------------------|---------------------|-------------------------------|-----------------------------|-----------------|
| Salaries | 88,772 | 23,750 | 45,000 | - |
| Employee Benefits | 9,293 | 2,485 | - | |
| Purchased Services | 17,368 | - | 81,650 | |
| Supplies & Materials | 1,060 | 2,938 | 24,500 | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 116,493 | 29,173 | 151,150 | |

Location Type: Academics**8260 - Vocat/Tech Educ.****801 North 11th Street, 63101****Principal or Program Leader: Marion Smith Jr**

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|---------------------------|---------------------|-------------------------------|-----------------------------|-----------------|
| Salaries | 245,281 | 209,744 | 322,597 | 3 |
| Employee Benefits | 104,286 | 84,172 | 133,456 | |
| Purchased Services | 416,317 | 140,443 | 659,615 | |
| Supplies & Materials | 438,622 | 561,022 | 659,094 | |
| Capital Outlay | 76,537 | 205,951 | 96,417 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 1,281,044 | 1,201,333 | 1,871,179 | |

Location Type: Academics
 8280 - Special Education
 801 North 11th Street, 63101
 Principal or Program Leader: Marion Smith Jr

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|-------------------|------------------------|----------------------|----------|
| Salaries | 6,042,114 | 6,366,223 | 6,986,671 | 145 |
| Employee Benefits | 2,745,513 | 2,845,465 | 3,538,594 | |
| Purchased Services | 9,067,538 | 6,627,610 | 3,529,001 | |
| Supplies & Materials | 54,296 | 44,210 | 439,550 | |
| Capital Outlay | - | - | 135,000 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 17,909,461 | 15,883,509 | 14,628,815 | |

Location Type: Academics
 8330 - Athletics Coord
 801 North 11th Street, 63101
 Principal or Program Leader: Marion Smith Jr

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 770,526 | 571,338 | 845,946 | 3 |
| Employee Benefits | 149,096 | 112,492 | 156,663 | |
| Purchased Services | 240,847 | 197,420 | 406,464 | |
| Supplies & Materials | 216,405 | 214,505 | 323,646 | |
| Capital Outlay | 14,512 | 4,433 | 72,103 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 1,391,386 | 1,100,188 | 1,804,822 | |

Location Type: Academics

8350 - Career Education

801 North 11th Street, 63101

Principal or Program Leader: Marion Smith Jr

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 727,044 | 669,697 | 639,101 | 12 |
| Employee Benefits | 313,964 | 303,090 | 292,625 | |
| Purchased Services | 5,544 | 31 | 1,016,300 | |
| Supplies & Materials | 1,511 | - | 7,200 | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | 5,180 | - | 5,737 | |
| TOTAL | 1,053,244 | 972,819 | 1,960,964 | |

Location Type: Academics

8380 - Bilingual/ESOL Program

801 North 11th Street, 63101

Principal or Program Leader: Marion Smith Jr

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 980,930 | 978,480 | 1,159,138 | 29 |
| Employee Benefits | 449,196 | 460,877 | 620,927 | |
| Purchased Services | 37,256 | 31,937 | 53,230 | |
| Supplies & Materials | 179,976 | 257,481 | 102,937 | |
| Capital Outlay | 60,381 | 18,543 | 12,270 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 1,707,739 | 1,747,318 | 1,948,502 | |

Location Type: Academics
 8400 – Early Child Education
 801 North 11th Street, 63101
 Principal or Program Leader: Marion Smith Jr

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|----------------|------------------------|----------------------|----------|
| Salaries | 396,671 | 415,366 | 532,833 | 13 |
| Employee Benefits | 206,450 | 205,313 | 283,411 | |
| Purchased Services | 342,265 | 3,426 | 54,998 | |
| Supplies & Materials | 12,871 | 14,917 | 36,100 | |
| Capital Outlay | - | 2,512 | 2,500 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 958,256 | 641,533 | 909,842 | |

Location Type: Academics
 8440 - Library Services
 801 North 11th Street, 63101
 Principal or Program Leader: Marion Smith Jr

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|----------------|------------------------|----------------------|----------|
| Salaries | - | - | - | - |
| Employee Benefits | - | - | - | - |
| Purchased Services | - | - | - | - |
| Supplies & Materials | 162,877 | 247,868 | 244,000 | |
| Capital Outlay | - | - | 6,000 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 162,877 | 247,868 | 250,000 | |

Location Type: Academics
 8460 - Parent Infant Interaction
 801 North 11th Street, 63101
 Principal or Program Leader: Marion Smith Jr

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|----------------|------------------------|----------------------|----------|
| Salaries | 235,564 | 198,943 | 251,914 | 10 |
| Employee Benefits | 140,242 | 127,430 | 172,118 | |
| Purchased Services | - | - | 1,850 | |
| Supplies & Materials | - | - | - | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 375,807 | 326,373 | 425,882 | |

Location Type: Academics
 8470 - Teach / Learn Support
 801 North 11th Street, 63101
 Principal or Program Leader: Marion Smith Jr

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 942,445 | 991,491 | 980,216 | 13 |
| Employee Benefits | 368,458 | 366,939 | 360,394 | |
| Purchased Services | 81,294 | 19,565 | 157,868 | |
| Supplies & Materials | 855,509 | 3,885,973 | 2,213,050 | |
| Capital Outlay | 1,196 | 20,212 | 13,000 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 2,248,903 | 5,284,180 | 3,724,528 | |

Location Type: Academics
 8510 - Springboard To Learning
 801 North 11th Street, 63101
 Principal or Program Leader: Marion Smith Jr

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|----------------|------------------------|----------------------|----------|
| Salaries | 106,639 | 67,380 | 15,750 | 27 |
| Employee Benefits | 11,249 | 7,109 | 14,059 | |
| Purchased Services | - | - | - | |
| Supplies & Materials | - | - | - | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 117,888 | 74,489 | 29,809 | |

Location Type: Academics
 9910 - St. Louis Plan
 801 North 11th Street, 63101
 Principal or Program Leader: Marion Smith Jr

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,224,994 | 972,584 | 1,678,941 | 18 |
| Employee Benefits | 477,829 | 385,306 | 732,464 | |
| Purchased Services | 25,533 | 9,821 | 212,661 | |
| Supplies & Materials | 30,927 | 37,103 | 53,500 | |
| Capital Outlay | - | - | 1,020 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 1,759,283 | 1,404,814 | 2,678,585 | |

Location Type: Finance
 9150 - Material Management
 801 North 11th Street, 63101
 Principal or Program Leader: Angie Banks

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|----------------|------------------------|----------------------|----------|
| Salaries | 247,101 | 254,543 | 235,663 | 4 |
| Employee Benefits | 121,867 | 122,141 | 113,578 | |
| Purchased Services | 380 | 1,161 | 3,600 | |
| Supplies & Materials | 14,839 | 5,060 | 3,650 | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 384,187 | 382,905 | 356,491 | |

Location Type: Finance
 9700 - Treasurer
 801 North 11th Street, 63101
 Principal or Program Leader: Angie Banks

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|----------------|------------------------|----------------------|----------|
| Salaries | 216,931 | 329,231 | 243,891 | 6 |
| Employee Benefits | 97,109 | 130,987 | 116,926 | |
| Purchased Services | 791 | 13 | 3,000 | |
| Supplies & Materials | 10,842 | 11,445 | 259,774 | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 325,673 | 471,675 | 623,591 | |

Location Type: Finance
 9720 - Grants Management
 801 North 11th Street, 63101
 Principal or Program Leader: Angie Banks

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 393,715 | 937,509 | 369,297 | - |
| Employee Benefits | 183,054 | 610,703 | 178,348 | |
| Purchased Services | 3,312,764 | 5,934,714 | 10,271,640 | |
| Supplies & Materials | 1,446,249 | 2,440,758 | 6,208,793 | |
| Capital Outlay | 31,024 | 166,776 | 14,889 | |
| Long & Short Term Debt | 687,658 | - | | |
| TOTAL | 6,054,465 | 10,090,460 | 17,042,968 | |

Location Type: Finance
 9760 - Budget, Planning, Dev
 801 North 11th Street, 63101
 Principal or Program Leader: Angie Banks

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|----------------|------------------------|----------------------|----------|
| Salaries | 269,019 | 49,468 | 104,852 | - |
| Employee Benefits | 105,578 | 43,331 | 46,298 | - |
| Purchased Services | 7,183 | 1,070 | 8,350 | |
| Supplies & Materials | 786 | 2,285 | 3,650 | |
| Capital Outlay | - | 4,766 | 3,000 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 382,567 | 100,920 | 166,149 | |

Location Type: Finance
 9770 - Fiscal Cont Office
 801 North 11th Street, 63101
 Principal or Program Leader: Angie Banks

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 609,692 | 272,707 | 584,455 | 13 |
| Employee Benefits | 251,413 | 95,348 | 283,667 | |
| Purchased Services | 1,610,337 | 1,760,516 | 2,010,000 | |
| Supplies & Materials | 1,277 | 6,269 | 8000 | |
| Capital Outlay | 9,322 | 9,322 | 9,500 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 2,482,041 | 2,144,161 | 2,895,623 | |

Location Type: Finance
 9780 - Fiscal Control Officer
 801 North 11th Street, 63101
 Principal or Program Leader: Angie Banks

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|----------------|------------------------|----------------------|----------|
| Salaries | 269,002 | 281,553 | 257,436 | 3 |
| Employee Benefits | 109,735 | 109,912 | 112,527 | |
| Purchased Services | 351,828 | 422,963 | 409,028 | |
| Supplies & Materials | 3,243 | 2,872 | 7,450 | |
| Capital Outlay | - | 4,825 | 6,000 | |
| Long & Short Term Debt | - | - | 50,000 | |
| TOTAL | 733,807 | 822,125 | 842,441 | |

Location Type: Finance**9790 - Payroll****801 North 11th Street, 63101****Principal or Program Leader: Angie Banks**

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|---------------------------|---------------------|-------------------------------|-----------------------------|-----------------|
| Salaries | 300,806 | 253,523 | 329,549 | 5 |
| Employee Benefits | 130,435 | 111,615 | 162,878 | |
| Purchased Services | 44,344 | 43,021 | 58,000 | |
| Supplies & Materials | 660 | 669 | 1,000 | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 476,245 | 408,829 | 551,427 | |

Location Type: Human Resources**9900 - Human Resources****801 North 11th Street, 63101****Principal or Program Leader: Charles Burton**

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|---------------------------|---------------------|-------------------------------|-----------------------------|-----------------|
| Salaries | 1,685,846 | 1,839,930 | 2,038,741 | 28 |
| Employee Benefits | 676,235 | 715,440 | 889,153 | |
| Purchased Services | 720,740 | 974,131 | 1,118,342 | |
| Supplies & Materials | 22,733 | 23,404 | 25,000 | |
| Capital Outlay | 111,561 | 101,483 | 167,500 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 3,217,115 | 3,654,389 | 4,238,735 | |

Location Type: Institutional Advancement**8110 - Deputy Superintendent****801 North 11th Street, 63101****Principal or Program Leader: Lori Willis**

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|----------------|------------------------|----------------------|----------|
| Salaries | 120,923 | 124,010 | 115,690 | 1 |
| Employee Benefits | 52,390 | 51,636 | 47,589 | |
| Purchased Services | 968 | - | 2,900 | |
| Supplies & Materials | 40 | - | 100 | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 174,322 | 175,646 | 166,279 | |

Location Type: Institutional Advancement**8120 - Pub Info & Comm Outreach****801 North 11th Street, 63101****Principal or Program Leader: Lori Willis**

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|----------------|------------------------|----------------------|----------|
| Salaries | 340,943 | 339,170 | 300,747 | 7 |
| Employee Benefits | 147,125 | 135,347 | 144,775 | |
| Purchased Services | 294,336 | 352,979 | 362,500 | |
| Supplies & Materials | 13,834 | 19,971 | 16,500 | |
| Capital Outlay | 46,942 | 44,000 | 61,000 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 843,181 | 891,466 | 885,522 | |

Location Type: Institutional Advancement**8370 – Volunteer Services****801 North 11th Street, 63101****Principal or Program Leader: Lori Willis**

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|---------------|------------------------|----------------------|----------|
| Salaries | - | - | - | - |
| Employee Benefits | - | - | - | - |
| Purchased Services | 47,405 | 13,977 | 87,100 | |
| Supplies & Materials | 9,886 | 6,695 | 17,200 | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 57,291 | 20,673 | 104,300 | |

Location Type: Institutional Advancement**8490 – Recruitment Counseling Center****801 North 11th Street, 63101****Principal or Program Leader: Lori Willis**

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|----------------|------------------------|----------------------|----------|
| Salaries | 186,097 | 209,805 | 226,632 | 11 |
| Employee Benefits | 95,316 | 109,468 | 124,085 | |
| Purchased Services | 3,127 | 83 | 11,500 | |
| Supplies & Materials | 2,250 | 1,074 | 5,500 | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 286,789 | 320,430 | 367,717 | |

Location Type: Institutional Advancement
9730 - Development Officer
801 North 11th Street, 63101
Principal or Program Leader: Lori Willis

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|----------------|------------------------|----------------------|----------|
| Salaries | 281,202 | 311,516 | 277,906 | 4 |
| Employee Benefits | 122,109 | 123,884 | 126,482 | |
| Purchased Services | 43,475 | 41,965 | 49,120 | |
| Supplies & Materials | 62 | - | 5,216 | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 446,848 | 477,365 | 458,725 | |

Location Type: Operations
8030 – Deputy Superintendent Operations
801 North 11th Street, 63101
Principal or Program Leader: Square Watson

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|----------------|------------------------|----------------------|----------|
| Salaries | 261,066 | 353,175 | 297,722 | 3 |
| Employee Benefits | 94,585 | 113,566 | 126,211 | |
| Purchased Services | - | - | 2,000 | |
| Supplies & Materials | - | - | 1,000 | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 355,652 | 466,741 | 426,933 | |

Location Type: Operations
 8290 - Special Services
 801 North 11th Street, 63101
 Principal or Program Leader: Square Watson

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 3,743,258 | 3,392,274 | 3,934,045 | 163 |
| Employee Benefits | 2,384,904 | 2,042,194 | 2,517,392 | |
| Purchased Services | 214,210 | 208,345 | - | |
| Supplies & Materials | 49,713 | 24,446 | - | |
| Capital Outlay | 19,936 | 6,887 | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 6,412,021 | 5,674,146 | 6,451,438 | |

Location Type: Operations
 9050 - Building Commissioner
 801 North 11th Street, 63101
 Principal or Program Leader: Square Watson

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|-------------------|------------------------|----------------------|----------|
| Salaries | 9,271,365 | 8,854,506 | 9,872,825 | 423 |
| Employee Benefits | 4,961,750 | 4,781,100 | 5,496,230 | |
| Purchased Services | 4,774,669 | 5,370,659 | 17,621,059 | |
| Supplies & Materials | 2,210,847 | 1,899,531 | 3,508,700 | |
| Capital Outlay | 3,965,538 | 1,892,015 | 1,866,250 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 25,184,170 | 22,797,811 | 38,365,064 | |

Location Type: Operations
 9180 - Transportation Support
 801 North 11th Street, 63101
 Principal or Program Leader: Square Watson

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|-------------------|------------------------|----------------------|----------|
| Salaries | 230,046 | 224,299 | 230,123 | 4 |
| Employee Benefits | 72,987 | 74,126 | 97,291 | |
| Purchased Services | 19,869,802 | 20,008,638 | 22,817,352 | |
| Supplies & Materials | 1,025 | - | 2,400 | |
| Capital Outlay | 2,057 | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 20,175,917 | 20,307,063 | 23,147,166 | |

Location Type: Operations
 9190 - Garage
 801 North 11th Street, 63101
 Principal or Program Leader: Square Watson

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|---------------|------------------------|----------------------|----------|
| Salaries | - | - | - | - |
| Employee Benefits | - | - | - | - |
| Purchased Services | 29,380 | 286,060 | 280,000 | |
| Supplies & Materials | 59,283 | 51,214 | 15,000 | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 88,662 | 337,274 | 295,000 | |

Location Type: Operations

9270 - Transport Taxi

801 North 11th Street, 63101

Principal or Program Leader: Square Watson

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|---------------|------------------------|----------------------|----------|
| Salaries | - | - | - | - |
| Employee Benefits | - | - | - | - |
| Purchased Services | 39,483 | 9,424 | 130,000 | |
| Supplies & Materials | - | - | - | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 39,483 | 9,424 | 130,000 | |

Location Type: Superintendent/BOE

8000 - Board Of Education

801 North 11th Street, 63101

Principal or Program Leader: Kelvin Adams

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 60,077 | 54,329 | 55,552 | 1 |
| Employee Benefits | 26,398 | 18,303 | 25,735 | |
| Purchased Services | 2,201,748 | 2,405,905 | 2,575,600 | |
| Supplies & Materials | 22,724 | 9,697 | 20,500 | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 2,310,947 | 2,488,233 | 2,677,387 | |

Location Type: Superintendent/BOE**8100 – Superintendent Of Schools****801 North 11th Street, 63101****Principal or Program Leader: Kelvin Adams**

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|---------------------------|---------------------|-------------------------------|-----------------------------|-----------------|
| Salaries | 534,122 | 554,469 | 550,177 | 7 |
| Employee Benefits | 173,510 | 166,169 | 227,621 | |
| Purchased Services | 107,193 | 69,250 | 149,150 | |
| Supplies & Materials | 4,168 | 4,565 | 10,500 | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 818,994 | 794,453 | 937,448 | |

Location Type: Support Services**8220 – Alternative Education and Student Rights****801 North 11th Street, 63101****Principal or Program Leader: Michael Brown**

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|---------------------------|---------------------|-------------------------------|-----------------------------|-----------------|
| Salaries | 303,508 | 294,728 | 265,428 | 8 |
| Employee Benefits | 116,670 | 120,306 | 131,193 | |
| Purchased Services | 22,469 | 206,339 | 326,090 | |
| Supplies & Materials | 21,233 | 117,297 | 78,092 | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 463,880 | 738,670 | 800,803 | |

Location Type: Support Services**8270 - Community Education****801 North 11th Street, 63101****Principal or Program Leader: Michael Brown**

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|----------------|------------------------|----------------------|----------|
| Salaries | 299,579 | 303,286 | 239,604 | 5 |
| Employee Benefits | 139,973 | 140,153 | 118,512 | |
| Purchased Services | 97,840 | 44,871 | 2,500 | |
| Supplies & Materials | 9,155 | 26,116 | 2,500 | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 546,546 | 514,426 | 363,117 | |

Location Type: Support Services**8310 - Adult Education****801 North 11th Street, 63101****Principal or Program Leader: Michael Brown**

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|----------------|------------------------|----------------------|----------|
| Salaries | 289,013 | 276,413 | 274,442 | 2 |
| Employee Benefits | 123,767 | 111,638 | 127,175 | |
| Purchased Services | 319 | 105 | 1,500 | |
| Supplies & Materials | 530 | - | 1,500 | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 413,630 | 388,156 | 404,618 | |

Location Type: Support Services
 8800 – Student Support Services
 801 North 11th Street, 63101
 Principal or Program Leader: Michael Brown

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|------------------|------------------------|----------------------|----------|
| Salaries | 1,280,427 | 1,305,778 | 1,268,522 | 45 |
| Employee Benefits | 648,981 | 617,221 | 680,913 | |
| Purchased Services | 896,719 | 468,204 | 851,498 | |
| Supplies & Materials | 97,367 | 68,987 | 215,406 | |
| Capital Outlay | 52,102 | 67,256 | 68,000 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 2,975,597 | 2,527,446 | 3,084,339 | |

Location Type: Technology
 8430 – Accountability Office
 801 North 11th Street, 63101
 Principal or Program Leader: Cheryl VanNoy

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|----------------|------------------------|----------------------|----------|
| Salaries | 699,265 | 721,493 | 822,816 | 9 |
| Employee Benefits | 274,296 | 280,894 | 372,546 | |
| Purchased Services | - | - | - | |
| Supplies & Materials | - | - | - | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 973,562 | 1,002,387 | 1,195,262 | |

Location Type: Technology**9140 - Student Record****801 North 11th Street, 63101****Principal or Program Leader: Cheryl VanNoy**

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|----------------|------------------------|----------------------|----------|
| Salaries | 184,549 | 175,720 | 198,465 | 4 |
| Employee Benefits | 82,910 | 80,344 | 101,685 | |
| Purchased Services | - | - | 74,776 | |
| Supplies & Materials | 4,500 | 5,750 | 4,500 | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 271,959 | 261,814 | 379,426 | |

Location Type: Technology**9810 – Information Technology****801 North 11th Street, 63101****Principal or Program Leader: Cheryl VanNoy**

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|------------------------|-------------------|------------------------|----------------------|----------|
| Salaries | 968,425 | 1,150,468 | 920,835 | 26 |
| Employee Benefits | 399,440 | 407,641 | 434,588 | |
| Purchased Services | 4,579,394 | 6,500,306 | 6,413,782 | |
| Supplies & Materials | 3,638,443 | 7,180,553 | 3,370,402 | |
| Capital Outlay | 2,523,195 | 1,776,699 | 2,581,600 | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 12,108,897 | 17,015,667 | 13,721,207 | |

Location Type: Technology**9840 - Research, Evaluation, Assessment****801 North 11th Street, 63101****Principal or Program Leader: Cheryl VanNoy**

| Expense Categories | FY20 Actuals | FY21 Projected Actuals | FY22 Proposed Budget | FY22 FTE |
|-----------------------------------|---------------------|-------------------------------|-----------------------------|-----------------|
| Salaries | 183,932 | 181,981 | 239,578 | 6 |
| Employee Benefits | 81,042 | 82,106 | 115,478 | |
| Purchased Services | 596 | - | 4,300 | |
| Supplies & Materials | 790,871 | 803,214 | 967,700 | |
| Capital Outlay | - | - | - | |
| Long & Short Term Debt | - | - | - | |
| TOTAL | 1,056,440 | 1,067,301 | 1,327,056 | |

APPENDIX

BUDGET COMPARISONS

The following reports include all funds and provide various levels of comparative detail for the account structure for both revenues and expenditures. The reports include the most current budget for FY2021, the projected actuals for FY2020, and the actuals for FY2019.

BUDGET COMPARISON: REVENUES AND EXPENDITURES

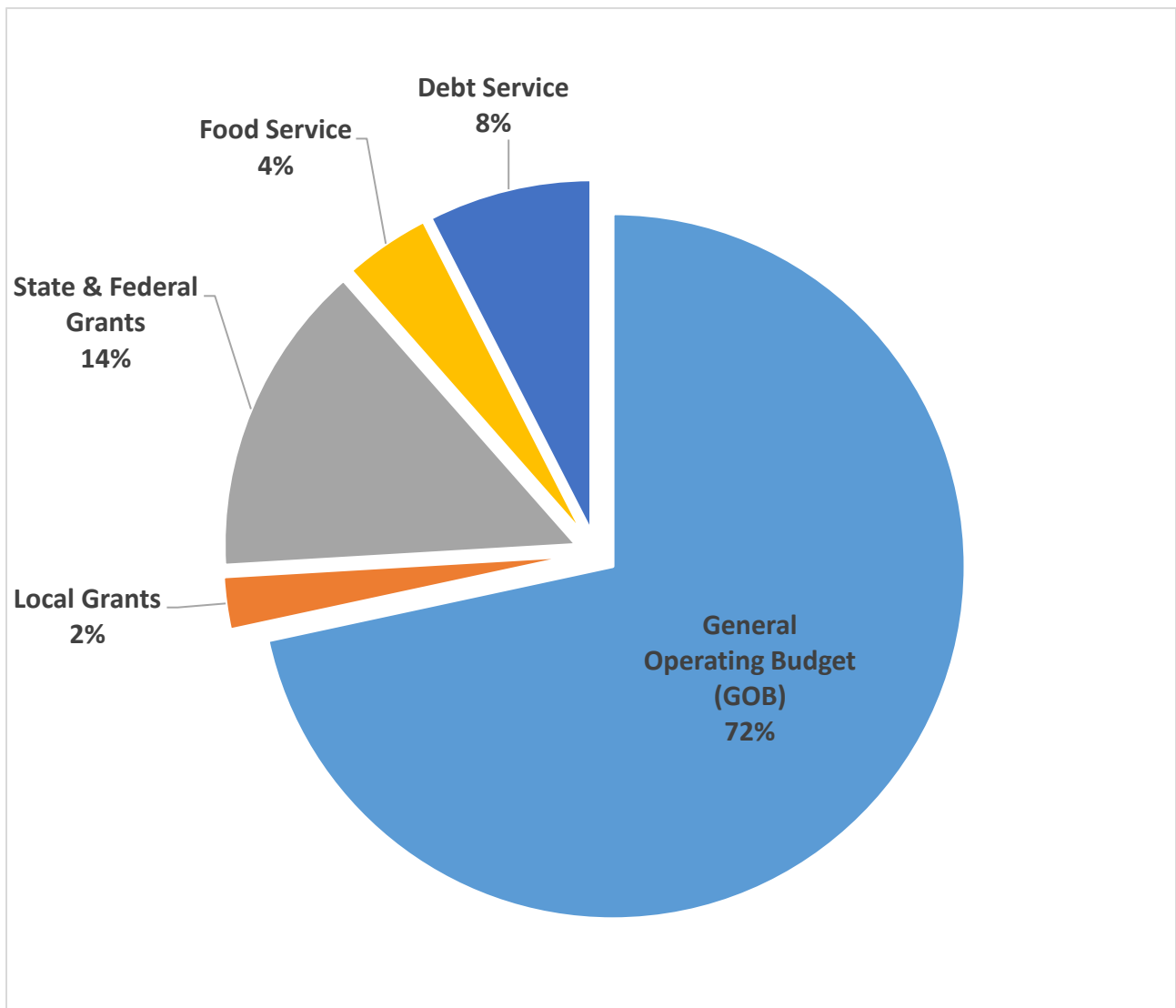
| Fund Category | FY2020 Actual | FY2021 Projected | FY2022 Proposed |
|----------------------------|--------------------------|-----------------------------|----------------------------|
| Revenues | \$ 388,948,366 | \$ 383,839,434 | \$ 400,704,534 |
| Expenses | \$ 395,209,398 | \$ 373,711,684 | \$ 395,468,937 |
| Net Surplus/Deficit | \$ (6,261,032) | \$ 10,127,750 | \$ 5,235,597 |

REVENUES BY CATEGORY

SLPS Revenue by Category (All Funds)

| | FY 2020 Actual | FY2021 Projected | FY2022 Adopted |
|--------------------------------|----------------------|----------------------|----------------------|
| General Operating Budget (GOB) | \$ 301,962,997 | \$ 287,394,908 | \$ 287,000,000 |
| Local Grants | \$ 1,717,790 | \$ 8,775,264 | \$ 9,770,000 |
| State & Federal Grants | \$ 41,206,985 | \$ 49,610,559 | \$ 57,870,701 |
| Food Service | \$ 14,450,846 | \$ 8,402,025 | \$ 15,916,447 |
| Debt Service | \$ 29,609,748 | \$ 29,656,678 | \$ 30,147,386 |
| Total Revenues | \$388,948,366 | \$383,839,434 | \$400,704,534 |

FY2022 Revenues by Category (All Funds)

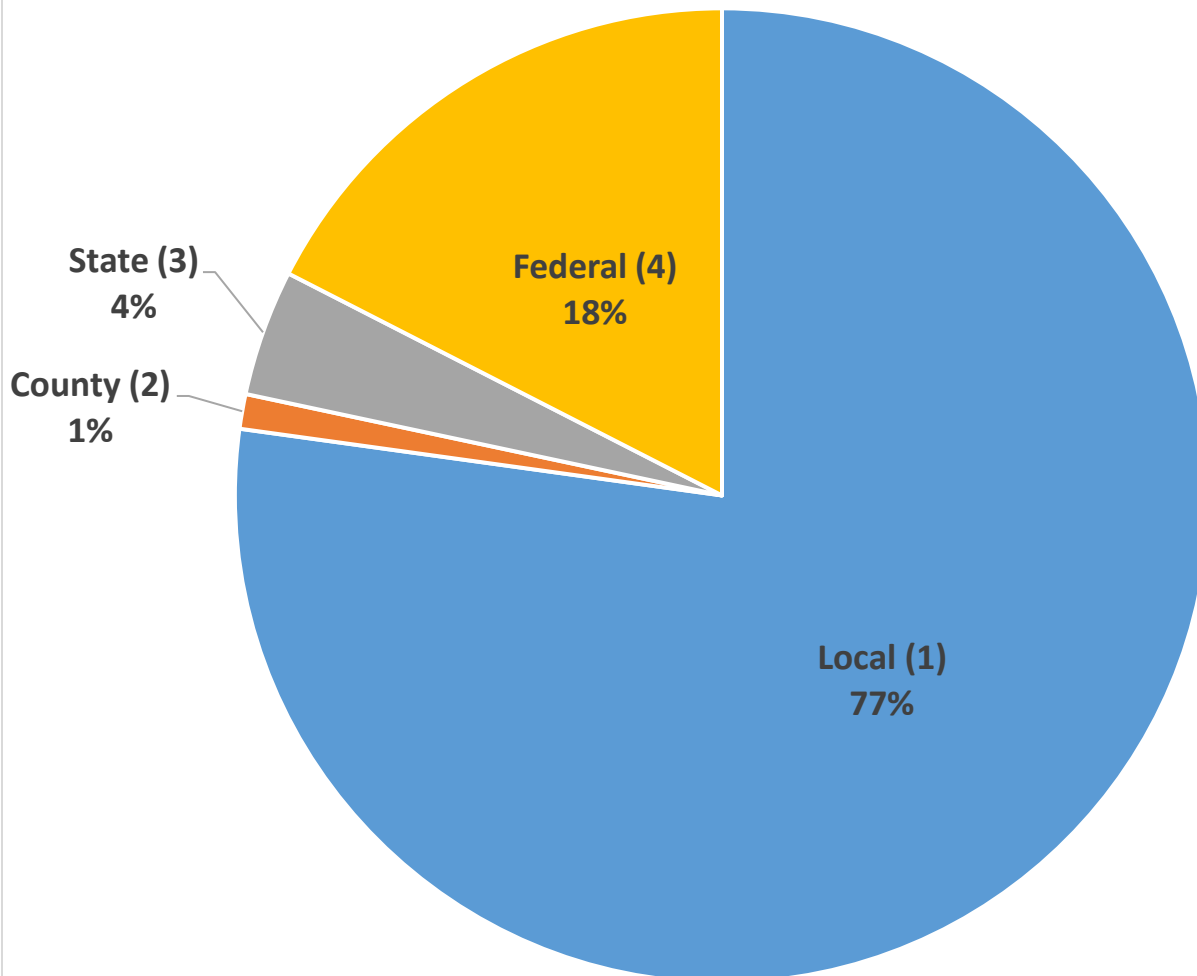


REVENUE BY SOURCE

SLPS Revenue by Source (All Funds)

| | FY2020 Actual | FY2021 Projected Actual | FY2022 Adopted |
|-----------------------|-----------------------|----------------------------|-----------------------|
| Local (1) | \$ 305,065,976 | \$ 303,298,595 | \$ 309,298,149 |
| County (2) | \$ 4,368,131 | \$ 4,913,745 | \$ 4,618,239 |
| State (3) | \$ 27,034,669 | \$ 19,782,583 | \$ 16,787,876 |
| Federal (4) | \$ 52,479,591 | \$ 55,844,511 | \$ 70,000,270 |
| Total Revenues | \$ 388,948,366 | \$ 383,839,434 | \$ 400,704,534 |

FY 2022 Revenue by Source (All Funds)

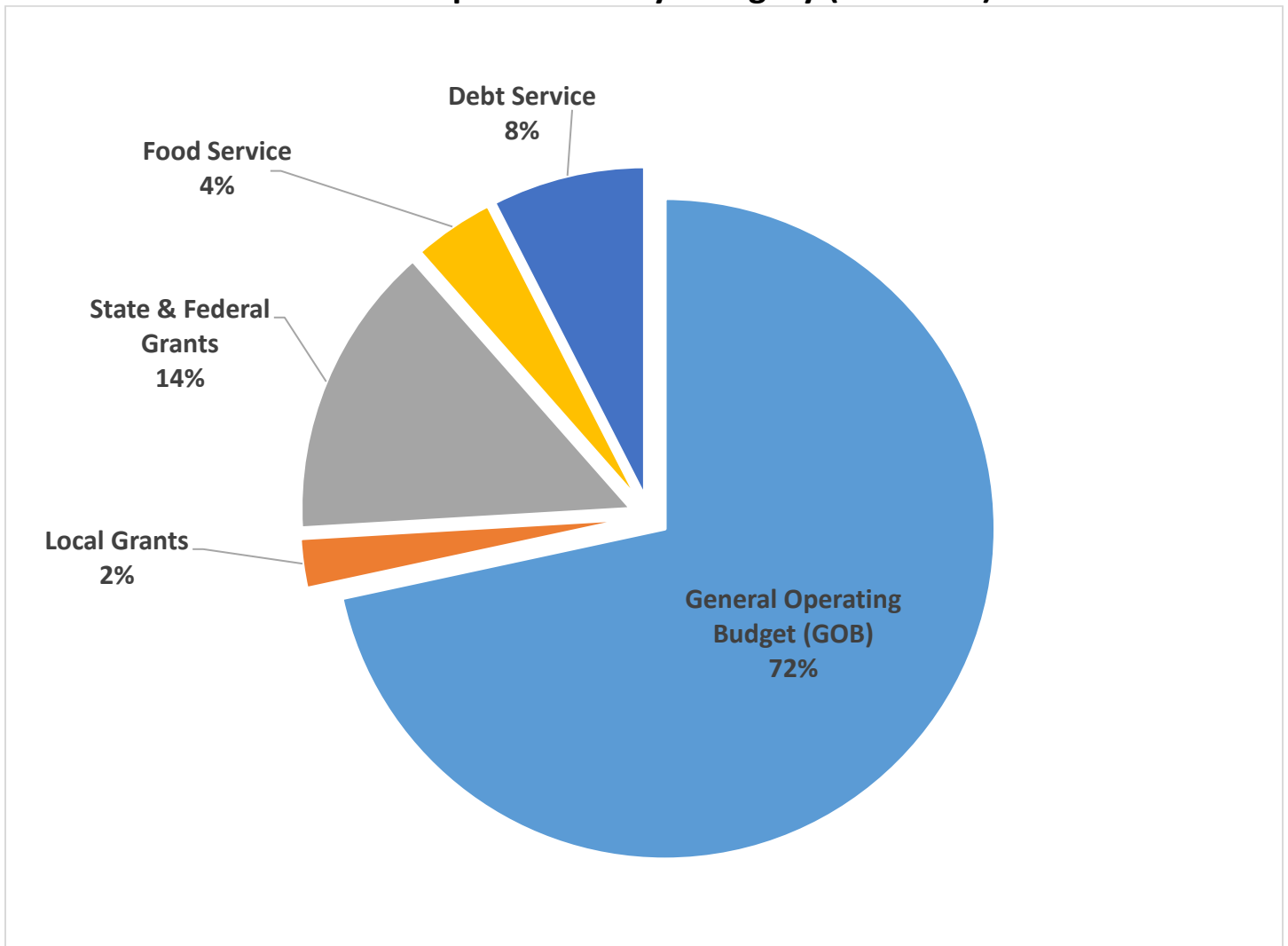


EXPENDITURES BY CATEGORY

SLPS Expenditures by Category (All Funds)

| | FY 2020 Actual | FY2021 Projected | FY2022 Adopted |
|--------------------------------|-----------------------|-----------------------|-----------------------|
| General Operating Budget (GOB) | \$ 280,153,319 | \$ 283,343,178 | \$ 287,000,000 |
| Local Grants | \$ 2,757,024 | \$ 2,862,259 | \$ 9,770,000 |
| State & Federal Grants | \$ 41,309,348 | \$ 47,377,998 | \$ 57,870,701 |
| Food Service | \$ 14,932,493 | \$ 9,398,236 | \$ 16,255,026 |
| Debt Service | \$ 56,057,214 | \$ 30,730,013 | \$ 24,573,210 |
| Total Revenues | \$ 395,209,398 | \$ 373,711,684 | \$ 395,468,937 |

FY2022 Expenditures by Category (All Funds)



REVENUE BY SOURCE AND FUND

| Budget Category | Dollar Amount | | | | | |
|--------------------------|-----------------------|-----------------------|-----------------------|----------------------|-------------|--|
| | FY2020 | FY2021 | FY2022 | Change | % Variance | |
| Local | \$ 305,065,976 | \$ 303,298,595 | \$ 309,298,149 | \$ 5,999,555 | 2.0% | |
| General Operating Budget | \$ 274,451,134 | \$ 265,318,518 | \$ 269,541,426 | \$ 4,222,908 | 1.6% | |
| Local Grants | \$ 1,226,628 | \$ 8,546,288 | \$ 9,757,174 | \$ 1,210,886 | 0.4% | |
| Food Service | \$ 308,350 | \$ 281,387 | \$ 285,000 | \$ 3,613 | 0.0% | |
| Debt Service | \$ 29,079,864 | \$ 29,152,402 | \$ 29,714,550 | \$ 562,148 | 0.2% | |
| County | \$ 4,368,131 | \$ 4,913,745 | \$ 4,618,239 | \$ (295,507) | -0.1% | |
| General Operating Budget | \$ 3,838,247 | \$ 4,409,470 | \$ 4,185,403 | \$ (224,067) | -0.1% | |
| Debt Service | \$ 529,884 | \$ 504,276 | \$ 432,836 | \$ (71,440) | 0.0% | |
| State | \$ 27,034,669 | \$ 19,782,583 | \$ 16,787,876 | \$ (2,994,707) | -1.0% | |
| General Operating Budget | \$ 19,884,814 | \$ 13,920,198 | \$ 9,692,281 | \$ (4,227,918) | -1.4% | |
| Local Grants | \$ 293,333 | \$ 12,320 | \$ 12,826 | \$ 507 | 0.0% | |
| State & Federal Grants | \$ 6,749,429 | \$ 5,850,065 | \$ 6,977,000 | \$ 1,126,935 | 0.4% | |
| Food Service | \$ 107,093 | | \$ 105,769 | \$ 105,769 | 0.0% | |
| Federal | \$ 52,479,591 | \$ 55,844,511 | \$ 70,000,270 | \$ 14,155,759 | 4.7% | |
| General Operating Budget | \$ 3,788,802 | \$ 3,746,722 | \$ 3,580,891 | \$ (165,831) | -0.1% | |
| Local Grants | \$ 197,830 | \$ 216,656 | | \$ (216,656) | -0.1% | |
| State & Federal Grants | \$ 34,457,556 | \$ 43,760,494 | \$ 50,893,701 | \$ 7,133,207 | 2.4% | |
| Food Service | \$ 14,035,404 | \$ 8,120,639 | \$ 15,525,678 | \$ 7,405,040 | 2.4% | |
| Grand Total | \$ 388,948,366 | \$ 383,839,434 | \$ 400,704,534 | \$ 16,865,100 | 4.4% | |

REVENUE BY FUND

| Budget Category | Fund | Fund Description | FY2020 | FY2021 | FY2022 | Dollar Amount | |
|--------------------------|------|----------------------------|-----------------------|-----------------------|-----------------------|----------------------|-------------|
| | | | | | | Change | % Variance |
| General Operating Budget | 110 | General (Incidental) | \$ 269,316,869 | \$ 254,057,786 | \$ 262,676,778 | \$ 8,618,992 | 3.4% |
| | 210 | Special Revenue (Teachers) | \$ 32,505,059 | \$ 32,908,122 | \$ 23,694,323 | \$ (9,213,799) | -28.0% |
| | 410 | Capital Projects | \$ 141,070 | \$ 429,000 | \$ 628,899 | \$ 199,899 | 46.6% |
| Local Grants | 160 | General (Incidental) | \$ (215,964) | \$ 7,420,890 | \$ 5,525,399 | \$ (1,895,491) | -25.5% |
| | 260 | Special Revenue (Teachers) | \$ 1,933,754 | \$ 1,349,373 | \$ 3,467,924 | \$ 2,118,551 | 157.0% |
| | 460 | Capital Projects | | \$ 5,000 | \$ 776,677 | \$ 771,677 | 15433.5% |
| State & Federal Grants | 150 | General (Incidental) | \$ 23,014,297 | \$ 31,017,556 | \$ 41,700,888 | \$ 10,683,332 | 34.4% |
| | 250 | Special Revenue (Teachers) | \$ 17,203,740 | \$ 17,270,283 | \$ 15,057,254 | \$ (2,213,029) | -12.8% |
| | 450 | Capital Projects | \$ 988,947 | \$ 1,322,719 | \$ 1,112,560 | \$ (210,160) | -15.9% |
| Food Service | 140 | General (Incidental) | \$ 14,449,023 | \$ 8,402,025 | \$ 15,916,447 | \$ 7,514,422 | 89.4% |
| | 440 | Capital Projects | \$ 1,823 | | | | |
| Debt Service | 310 | Debt Service | \$ 29,609,748 | \$ 29,656,678 | \$ 30,147,386 | \$ 490,708 | 1.7% |
| Grand Total | | | \$ 388,948,366 | \$ 383,839,434 | \$ 400,704,534 | \$ 16,865,100 | 4.4% |

REVENUE BY OBJECT CODE, OBJECT DESCRIPTION, FUND

| Object Code | Object Description | Fund | Category | FY2020 | FY2021 | FY2022 | Dollar Amt Change | % Variance |
|-------------|-------------------------------|------|--------------------------|----------------|----------------|----------------|-------------------|------------|
| 511101 | Taxes, Current - RP | 110 | General Operating Budget | \$ 145,437,124 | \$ 147,054,981 | \$ 149,745,000 | \$ 2,690,019 | 1.8% |
| | | 310 | Debt Service | \$ 20,649,814 | \$ 20,970,292 | \$ 20,906,156 | \$ (64,136) | -0.3% |
| 511102 | Taxes, Current - PP | 110 | General Operating Budget | \$ 34,781,868 | \$ 35,523,259 | \$ 35,677,500 | \$ 154,241 | 0.4% |
| | | 310 | Debt Service | \$ 4,939,188 | \$ 4,952,867 | \$ 4,491,912 | \$ (460,955) | -9.3% |
| 511103 | Surplus Commissions | 110 | General Operating Budget | \$ 2,197,825 | \$ 1,800,000 | \$ 1,901,615 | \$ 101,615 | 5.6% |
| | | 310 | Debt Service | \$ 312,110 | \$ 310,000 | \$ 1,576,134 | \$ 1,266,134 | 408.4% |
| 511104 | Taxes, Current -M&M | 110 | General Operating Budget | \$ 7,526,903 | \$ 7,639,740 | \$ 7,879,618 | \$ 239,878 | 3.1% |
| | | 310 | Debt Service | \$ 1,068,886 | \$ 1,140,224 | \$ 1,081,307 | \$ (58,917) | -5.2% |
| 511201 | Taxes, Delinquent - RP | 110 | General Operating Budget | \$ 6,047,021 | \$ 6,567,987 | \$ 6,062,407 | \$ (505,579) | -7.7% |
| | | 310 | Debt Service | \$ 849,387 | \$ 998,900 | \$ 568,959 | \$ (429,941) | -43.0% |
| 511202 | Taxes, Delinquent - PP | 110 | General Operating Budget | \$ 2,322,636 | \$ 2,450,559 | \$ 2,387,305 | \$ (63,254) | -2.6% |
| | | 310 | Debt Service | \$ 324,571 | \$ 391,997 | \$ 276,941 | \$ (115,056) | -29.4% |
| 511203 | Taxes, Delinquent - M&M | 110 | General Operating Budget | \$ | \$ 4,513 | \$ | \$ (4,513) | -100.0% |
| | | 310 | Debt Service | \$ | \$ 638 | \$ | \$ (638) | -100.0% |
| 511301 | School District Trust Fund | 210 | General Operating Budget | \$ 23,385,260 | \$ 23,994,423 | \$ 23,159,323 | \$ (835,100) | -3.5% |
| 511401 | Fin Institution Tax | 110 | General Operating Budget | \$ 2,661,488 | \$ 438,794 | \$ 2,288,634 | \$ 1,849,840 | 421.6% |
| | | 310 | Debt Service | \$ 377,944 | \$ 62,060 | \$ 377,953 | \$ 315,894 | 509.0% |
| 511501 | M&M Surtax Taxes | 110 | General Operating Budget | \$ 17,688,298 | \$ 18,061,476 | \$ 18,780,945 | \$ 719,468 | 4.0% |
| 511502 | Delinquent M&M Surtax | 110 | General Operating Budget | \$ 625,320 | \$ 571,034 | \$ 496,207 | \$ (74,827) | -13.1% |
| | | 310 | Debt Service | \$ | \$ 5,788 | \$ 5,788 | \$ - | 0.0% |
| 511601 | In Lieu Of Taxes | 110 | General Operating Budget | \$ 396,089 | \$ 1,500,000 | \$ | \$ (1,500,000) | -100.0% |
| | | 310 | Debt Service | \$ 56,247 | \$ 236,100 | \$ 233,110 | \$ (2,990) | -1.3% |
| 511701 | City Sales Tax | 110 | General Operating Budget | \$ 25,832,312 | \$ 18,500,000 | \$ 18,430,000 | \$ (70,000) | -0.4% |
| 512301 | Adult/Continuing Educ Tuition | 260 | Local Grants | \$ 214,359 | \$ | \$ | \$ - | |
| 514101 | Interest Financial Instit Tax | 110 | General Operating Budget | \$ 42,382 | \$ 6,275 | \$ 22,500 | \$ 16,225 | 258.5% |
| | | 310 | Debt Service | \$ 6,019 | \$ 888 | \$ 6,019 | \$ 5,131 | 578.1% |
| 514102 | Interest On Protest Taxes | 110 | General Operating Budget | \$ 231,239 | \$ 27,513 | \$ 27,513 | \$ 0 | 0.0% |
| | | 310 | Debt Service | \$ 32,838 | \$ | \$ | \$ - | |
| 514104 | Earnings on Investments | 110 | General Operating Budget | \$ 1,420,968 | \$ 57,400 | \$ 60,000 | \$ 2,600 | 4.5% |
| | | 160 | Local Grants | \$ 46,990 | \$ 1,570 | \$ | \$ (1,570) | -100.0% |
| | | 310 | Debt Service | \$ 462,860 | \$ 82,648 | \$ 190,270 | \$ 107,622 | 130.2% |
| | | 460 | Local Grants | \$ | \$ | \$ 140,000 | \$ 140,000 | |
| 514105 | Realized Gain-Invest | 160 | Local Grants | \$ (1,659,644) | \$ | \$ | \$ - | |
| 515101 | Food Service-Sales to Pupils | 140 | Food Service | \$ 107,956 | \$ 43,154 | \$ 135,000 | \$ 91,846 | 212.8% |
| 516501 | Food Service Non Program | 140 | Food Service | \$ 198,571 | \$ 213,233 | \$ 125,000 | \$ (88,233) | -41.4% |
| 518101 | Day Care Revenue | 160 | Local Grants | \$ (5,239) | \$ 297,690 | \$ 13,598 | \$ (284,092) | -95.4% |

| Object Code | Object Description | Fund | Category | FY2020 | FY2021 | FY2022 | Dollar Amt Change | % Variance |
|-------------|--------------------------------|------|--------------------------|--------------|--------------|--------------|-------------------|------------|
| 519101 | Rentals | 110 | General Operating Budget | \$ 12,654 | | \$ 24,000 | \$ 24,000 | |
| | | 160 | Local Grants | \$ 43,900 | \$ 9,200 | \$ 1,000 | \$ (8,200) | -89.1% |
| 519102 | Utilities-Charges Rental | 110 | General Operating Budget | \$ 216 | \$ 216 | \$ 300 | \$ 84 | 38.9% |
| 519103 | Employee Parking Revenue | 110 | General Operating Budget | \$ 11,008 | | \$ 25,000 | \$ 25,000 | |
| 519104 | Rental Revenue - Cell Towers | 110 | General Operating Budget | \$ 41,902 | \$ 15,000 | \$ 50,000 | \$ 35,000 | 233.3% |
| 519201 | Gifts | 160 | Local Grants | \$ 43,686 | \$ 1,095,943 | \$ 402,110 | \$ (693,833) | -63.3% |
| | | 260 | Local Grants | \$ 549 | | | \$ - | |
| | | 460 | Local Grants | | | \$ 57,103 | \$ 57,103 | |
| 519501 | Prior Period Adjustment | 110 | General Operating Budget | \$ 1,855,786 | \$ 47,030 | \$ 75,000 | \$ 27,970 | 59.5% |
| | | 160 | Local Grants | \$ 100 | | | \$ - | |
| | | 410 | General Operating Budget | \$ 150 | | | \$ - | |
| 519803 | Indirect Cost | 110 | General Operating Budget | \$ 717,838 | | | \$ - | |
| 519804 | Rent- Other Board Facilities | 110 | General Operating Budget | | | \$ 30,000 | \$ 30,000 | |
| 519808 | Miscellaneous Local Revenue | 110 | General Operating Budget | \$ 404,429 | \$ 241,000 | \$ 1,148,659 | \$ 907,659 | 376.6% |
| | | 140 | Food Service | | \$ 25,000 | \$ 25,000 | \$ - | 0.0% |
| | | 160 | Local Grants | \$ 1,299,611 | \$ 6,004,168 | \$ 5,095,865 | \$ (908,302) | -15.1% |
| | | 210 | General Operating Budget | \$ 2,670 | | | \$ - | |
| | | 260 | Local Grants | \$ 1,574,410 | \$ 1,349,373 | \$ 3,467,924 | \$ 2,118,551 | 157.0% |
| | | 410 | General Operating Budget | \$ 5,000 | | | \$ - | |
| | | 440 | Food Service | \$ 1,823 | | | \$ - | |
| 460 | Local Grants | | \$ 5,000 | \$ 579,574 | \$ 574,574 | 11491.5% | | |
| 519809 | Administrative Services | 260 | Local Grants | \$ 144,436 | | | \$ - | |
| 519813 | Employee Id Replacement | 110 | General Operating Budget | \$ 1,335 | \$ 610 | \$ 3,000 | \$ 2,390 | 391.9% |
| 519814 | Voluntary Inter-District Choic | 110 | General Operating Budget | \$ 434,837 | \$ 352,933 | \$ 500,000 | \$ 147,067 | 41.7% |
| 519815 | Cell Phone Reimbursements | 110 | General Operating Budget | \$ 6,156 | \$ 5,805 | \$ 8,000 | \$ 2,195 | 37.8% |
| 519819 | Ameren Incentive | 110 | General Operating Budget | \$ 8,367 | \$ 25,000 | \$ 130,000 | \$ 105,000 | 420.0% |
| 521101 | Fines/Forfeitures Misdemeanor: | 110 | General Operating Budget | | | \$ 350,551 | \$ 350,551 | |
| | | 210 | General Operating Budget | \$ 106,794 | \$ 369,294 | | \$ (369,294) | -100.0% |
| 522101 | St Ass Utilities & Railroad Tx | 110 | General Operating Budget | \$ 3,731,453 | \$ 4,040,176 | \$ 3,834,852 | \$ (205,324) | -5.1% |
| | | 310 | Debt Service | \$ 529,884 | \$ 504,276 | \$ 432,836 | \$ (71,440) | -14.2% |
| 531101 | Basic Formula | 210 | General Operating Budget | \$ 8,480,283 | \$ 8,000,000 | | \$ (8,000,000) | -100.0% |
| 531201 | Transportation | 110 | General Operating Budget | \$ 3,785,266 | \$ 3,053,353 | \$ 2,904,748 | \$ (148,605) | -4.9% |
| 531402 | ECSE 3&4 yr old | 150 | State & Federal Grants | \$ 3,004,828 | \$ 2,314,494 | \$ 3,208,218 | \$ 893,725 | 38.6% |
| | | 250 | State & Federal Grants | \$ 2,975,891 | \$ 3,279,440 | \$ 3,291,782 | \$ 12,342 | 0.4% |
| 531901 | Classroom Trust | 110 | General Operating Budget | \$ 6,501,680 | \$ 2,060,119 | \$ 5,982,042 | \$ 3,921,923 | 190.4% |
| 532401 | Education Screening/PAT | 150 | State & Federal Grants | \$ 2,618 | \$ 120,608 | \$ 57,000 | \$ (63,608) | -52.7% |

| Object Code | Object Description | Fund | Category | FY2020 | FY2021 | FY2022 | Dollar Amt Change | % Variance |
|-------------|-------------------------------|------|--------------------------|--------------|---------------|---------------|-------------------|------------|
| 532401 | Education Screening/PAT | 250 | State & Federal Grants | \$ 5,575 | | | \$ - | |
| 533201 | Career Education | 110 | General Operating Budget | \$ 19,407 | \$ 20,391 | \$ 19,491 | \$ (900) | -4.4% |
| | | 150 | State & Federal Grants | \$ 190,060 | | \$ 259,396 | \$ 259,396 | |
| | | 210 | General Operating Budget | \$ 3,939 | | | \$ - | |
| | | 250 | State & Federal Grants | \$ 151,518 | \$ 133,979 | \$ 155,604 | \$ 21,625 | 16.1% |
| | | 410 | General Operating Budget | \$ 22,407 | | | \$ - | |
| 533301 | Food Service - State | 140 | Food Service | \$ 107,093 | | \$ 105,769 | \$ 105,769 | |
| 533701 | Adult Education & Literacy | 150 | State & Federal Grants | \$ 156,764 | \$ 1,544 | \$ 5,000 | \$ 3,456 | 223.8% |
| | | 250 | State & Federal Grants | \$ 262,176 | | | \$ - | |
| 538101 | High Need Fund - Special Educ | 110 | General Operating Budget | \$ 1,071,802 | \$ 786,335 | \$ 786,000 | \$ (335) | 0.0% |
| 539701 | Miscellaneous State Rev | 110 | General Operating Budget | \$ 30 | | | \$ - | |
| | | 160 | Local Grants | \$ 14,633 | \$ 12,320 | \$ 12,826 | \$ 507 | 4.1% |
| 541201 | Medicaid Direct Provider | 110 | General Operating Budget | \$ 78,176 | \$ 10,748 | \$ 5,891 | \$ (4,857) | -45.2% |
| 541202 | Medicaid Case Management | 110 | General Operating Budget | \$ 2,138,817 | \$ 2,441,369 | \$ 2,040,000 | \$ (401,369) | -16.4% |
| 541801 | Marine JROTC | 110 | General Operating Budget | \$ 6,644 | | | \$ - | |
| | | 210 | General Operating Budget | \$ 44,535 | \$ 44,052 | \$ 70,040 | \$ 25,988 | 59.0% |
| 541802 | Navy JROTC | 210 | General Operating Budget | \$ 108,083 | \$ 120,000 | \$ 120,000 | \$ - | 0.0% |
| 541803 | Air Force JROTC | 210 | General Operating Budget | \$ 248,953 | \$ 253,519 | \$ 222,960 | \$ (30,559) | -12.1% |
| 541804 | Army JROTC | 110 | General Operating Budget | \$ 2,865 | | | \$ - | |
| | | 210 | General Operating Budget | \$ 124,541 | \$ 126,834 | \$ 122,000 | \$ (4,834) | -3.8% |
| 542300 | ESSER II | 150 | State & Federal Grants | | | \$ 20,000,000 | \$ 20,000,000 | |
| 542401 | ARRA-Basic Formula-Federal Bu | 150 | State & Federal Grants | \$ 190,672 | \$ 12,207,544 | | \$ (12,207,544) | -100.0% |
| 542701 | Career Educ Fed Perkins Grant | 150 | State & Federal Grants | \$ 686,221 | \$ 508,519 | \$ 835,139 | \$ 326,620 | 64.2% |
| | | 250 | State & Federal Grants | \$ 180,838 | \$ 96,326 | \$ 214,169 | \$ 117,843 | 122.3% |
| | | 450 | State & Federal Grants | \$ 53,549 | \$ 54,417 | \$ 54,417 | \$ - | 0.0% |
| 542801 | Coronavirus Relief Fund | 150 | State & Federal Grants | \$ 344,766 | \$ 1,429,568 | | \$ (1,429,568) | -100.0% |
| 543601 | Adult Ed & Literacy | 150 | State & Federal Grants | \$ 437,009 | \$ 481,035 | \$ 788,746 | \$ 307,711 | 64.0% |
| | | 250 | State & Federal Grants | \$ 188,286 | \$ 486,787 | \$ 506,254 | \$ 19,467 | 4.0% |
| 544101 | IDEA Entitle Fnds Prt B IDEA | 150 | State & Federal Grants | \$ 4,221,469 | \$ 2,065,942 | \$ 4,159,620 | \$ 2,093,678 | 101.3% |
| | | 250 | State & Federal Grants | \$ 2,223,795 | \$ 2,156,558 | \$ 2,498,368 | \$ 341,810 | 15.8% |
| 544201 | ECSE-Federal | 150 | State & Federal Grants | \$ 675,322 | \$ 431,531 | \$ 478,010 | \$ 46,479 | 10.8% |
| 544501 | School Lunch - Federal | 140 | Food Service | \$ 7,248,098 | | \$ 9,424,578 | \$ 9,424,578 | |
| 544502 | Cash In Lieu Of Commodities | 140 | Food Service | \$ 904,499 | \$ 1,033,451 | \$ 878,838 | \$ (154,613) | -15.0% |
| 544601 | Breakfast Program | 140 | Food Service | \$ 3,384,434 | | \$ 3,576,227 | \$ 3,576,227 | |
| 544801 | Afterschool Snack | 140 | Food Service | \$ 6,992 | | \$ 40,558 | \$ 40,558 | |
| 544901 | Fresh Fruits & Vegetables | 140 | Food Service | \$ 466,767 | \$ 353,702 | \$ 550,000 | \$ 196,298 | 55.5% |

| Object Code | Object Description | Fund | Category | FY2020 | FY2021 | FY2022 | Dollar Amt Change | % Variance |
|--------------------|----------------------------|------|--------------------------|-----------------------|-----------------------|-----------------------|-------------------------|---------------|
| 545101 | Title I | 150 | State & Federal Grants | \$ 9,380,526 | \$ 9,423,530 | \$ 9,591,909 | \$ 168,379 | 1.8% |
| | | 250 | State & Federal Grants | \$ 10,537,649 | \$ 10,572,642 | \$ 8,164,451 | \$ (2,408,191) | -22.8% |
| | | 450 | State & Federal Grants | \$ 875,017 | \$ 1,237,971 | \$ 1,044,373 | \$ (193,599) | -15.6% |
| 545901 | 21st Century Learning | 150 | State & Federal Grants | \$ 137,384 | \$ 79,959 | \$ 50,000 | \$ (29,959) | -37.5% |
| | | 250 | State & Federal Grants | \$ 160,907 | \$ 140,395 | \$ | \$ (140,395) | -100.0% |
| 546101 | Title IV.A Student Support | 150 | State & Federal Grants | \$ 2,299,650 | \$ 997,525 | \$ 923,125 | \$ (74,401) | -7.5% |
| | | 250 | State & Federal Grants | \$ 148,733 | \$ 164,348 | \$ 163,559 | \$ (788) | -0.5% |
| 546201 | Title III | 150 | State & Federal Grants | \$ 308,671 | \$ 218,016 | \$ 238,040 | \$ 20,024 | 9.2% |
| | | 250 | State & Federal Grants | \$ 52,484 | \$ 23,397 | \$ 63,065 | \$ 39,668 | 169.5% |
| | | 450 | State & Federal Grants | \$ 12,195 | \$ 14,994 | \$ 12,270 | \$ (2,724) | -18.2% |
| 546301 | Homeless Education | 150 | State & Federal Grants | \$ 91,600 | \$ 38,545 | \$ | \$ (38,545) | -100.0% |
| 546501 | Title II.A | 150 | State & Federal Grants | \$ 627,699 | \$ 263,801 | \$ 1,106,685 | \$ 842,884 | 319.5% |
| | | 250 | State & Federal Grants | \$ 288,304 | \$ 216,411 | \$ | \$ (216,411) | -100.0% |
| | | 450 | State & Federal Grants | \$ | \$ 2,504 | \$ 1,500 | \$ (1,004) | -40.1% |
| 548101 | Summer Food Service | 140 | Food Service | \$ 982,299 | \$ 6,535,816 | \$ 390,280 | \$ (6,145,536) | -94.0% |
| 549701 | Federal Rev - Other | 110 | General Operating Budget | \$ 1,036,188 | \$ 750,200 | \$ 1,000,000 | \$ 249,800 | 33.3% |
| | | 140 | Food Service | \$ 1,042,315 | \$ 197,670 | \$ 665,196 | \$ 467,527 | 236.5% |
| | | 150 | State & Federal Grants | \$ 259,039 | \$ 157,233 | \$ | \$ (157,233) | -100.0% |
| | | 250 | State & Federal Grants | \$ 27,585 | \$ | \$ | \$ - | |
| | | 450 | State & Federal Grants | \$ 48,186 | \$ | \$ | \$ - | |
| 563101 | Insurance Recovery | 110 | General Operating Budget | \$ 1,089 | \$ | \$ | \$ - | |
| 565102 | Sale Of Real Prop | 410 | General Operating Budget | \$ 113,512 | \$ 429,000 | \$ 628,899 | \$ 199,899 | 46.6% |
| 565103 | Direct Deposit Rev | 310 | Debt Service | \$ - | \$ - | \$ | \$ - | |
| 584101 | Non-disabled transp reimb | 110 | General Operating Budget | \$ 237,449 | \$ 3,971 | \$ | \$ (3,971) | -100.0% |
| 542501 | CARES (ESSER) | 150 | State & Federal Grants | \$ | \$ 278,164 | \$ | \$ (278,164) | -100.0% |
| | | 450 | State & Federal Grants | \$ | \$ 12,833 | \$ | \$ (12,833) | -100.0% |
| Grand Total | | | | \$ 388,948,366 | \$ 383,839,434 | \$ 400,704,534 | \$ 1,173,492,334 | 305.7% |

EXPENDITURES BY BUDGET & EXPENSE CATEGORY

| Budget Category / Expense Category | FY2020 | FY2021 | FY2022 | Dollar Amount Change | % Variance |
|------------------------------------|----------------|----------------|----------------|----------------------|------------|
| General Operating Budget | \$ 280,153,319 | \$ 283,343,178 | \$ 287,000,000 | \$ 3,656,822 | 1.3% |
| Certificated Salaries | \$ 108,379,405 | \$ 112,876,542 | \$ 113,645,241 | \$ 768,699 | 0.7% |
| Non-Certificated Salaries | \$ 33,685,162 | \$ 32,227,508 | \$ 38,872,752 | \$ 6,645,244 | 20.6% |
| Employee Benefits | \$ 71,682,181 | \$ 72,098,031 | \$ 73,802,361 | \$ 1,704,330 | 2.4% |
| Purchased Services | \$ 43,907,016 | \$ 46,469,726 | \$ 46,392,769 | \$ (76,957) | -0.2% |
| Supplies | \$ 15,602,794 | \$ 15,264,469 | \$ 9,416,106 | \$ (5,848,363) | -38.3% |
| Captial Outlay | \$ 6,896,762 | \$ 4,361,902 | \$ 4,820,770 | \$ 458,868 | 10.5% |
| Other Objects | | \$ 45,000 | \$ 50,000 | \$ 5,000 | 11.1% |
| Food Service | \$ 14,932,493 | \$ 9,398,236 | \$ 16,255,026 | \$ 6,856,790 | 73.0% |
| Certificated Salaries | \$ 90,618 | | \$ - | \$ - | |
| Non-Certificated Salaries | \$ 149,662 | \$ 142,548 | \$ 137,944 | \$ (4,603) | -3.2% |
| Employee Benefits | \$ 69,698 | \$ 71,660 | \$ 69,075 | \$ (2,585) | -3.6% |
| Purchased Services | \$ 14,151,620 | \$ 8,492,553 | \$ 15,495,006 | \$ 7,002,453 | 82.5% |
| Supplies | \$ 469,200 | \$ 691,476 | \$ 553,000 | \$ (138,476) | -20.0% |
| Captial Outlay | \$ 1,694 | | \$ - | \$ - | |
| State & Federal Grants | \$ 41,309,348 | \$ 47,377,998 | \$ 57,870,701 | \$ 10,492,704 | 22.1% |
| Certificated Salaries | \$ 12,000,761 | \$ 12,293,908 | \$ 9,769,547 | \$ (2,524,362) | -20.5% |
| Non-Certificated Salaries | \$ 4,886,447 | \$ 6,458,963 | \$ 4,314,704 | \$ (2,144,258) | -33.2% |
| Employee Benefits | \$ 8,218,352 | \$ 9,653,198 | \$ 8,248,530 | \$ (1,404,668) | -14.6% |
| Purchased Services | \$ 8,857,452 | \$ 6,756,670 | \$ 15,981,527 | \$ 9,224,857 | 136.5% |
| Supplies | \$ 5,658,097 | \$ 9,649,784 | \$ 17,792,839 | \$ 8,143,055 | 84.4% |
| Captial Outlay | \$ 988,947 | \$ 1,864,750 | \$ 1,128,555 | \$ (736,196) | -39.5% |
| Other Objects | \$ 699,291 | \$ 700,724 | \$ 635,000 | \$ (65,724) | -9.4% |
| Local Grants | \$ 2,757,024 | \$ 2,862,259 | \$ 9,770,000 | \$ 6,907,741 | 241.3% |
| Certificated Salaries | \$ 1,183,064 | \$ 901,926 | \$ 2,324,499 | \$ 1,422,573 | 157.7% |
| Non-Certificated Salaries | \$ 149,953 | \$ 142,396 | \$ 880,055 | \$ 737,660 | 518.0% |
| Employee Benefits | \$ 530,112 | \$ 438,696 | \$ 1,714,431 | \$ 1,275,735 | 290.8% |
| Purchased Services | \$ 597,412 | \$ 1,233,733 | \$ 1,698,055 | \$ 464,321 | 37.6% |
| Supplies | \$ 265,613 | \$ 116,581 | \$ 2,296,020 | \$ 2,179,439 | 1869.5% |
| Captial Outlay | \$ 12,324 | \$ 23,190 | \$ 851,203 | \$ 828,013 | 3570.5% |
| Other Objects | \$ 18,547 | \$ 5,737 | \$ 5,737 | \$ - | 0.0% |
| Debt Service | \$ 56,057,214 | \$ 30,730,013 | \$ 24,573,210 | \$ (6,156,803) | -20.0% |
| Other Objects | \$ 56,057,214 | \$ 30,730,013 | \$ 24,573,210 | \$ (6,156,803) | -20.0% |
| Grand Total | \$ 395,209,398 | \$ 373,711,684 | \$ 395,468,937 | \$ 21,757,253 | 5.8% |

EXPENDITURES BY BUDGET, FUND

| Budget Category | Fund | Fund Description | FY2020 | FY2021 | FY2022 | Dollar Amount | |
|--------------------------|------|---------------------------------|-----------------------|-----------------------|-----------------------|----------------------|-------------|
| | | | | | | Change | % Variance |
| General Operating Budget | 110 | General Fund | \$ 122,529,276 | \$ 122,695,232 | \$ 130,912,772 | \$ 8,217,540 | 6.7% |
| | 210 | Special Revenue | \$ 150,727,281 | \$ 156,286,043 | \$ 151,266,457 | \$ (5,019,586) | -3.2% |
| | 410 | Capital Projects | \$ 6,896,762 | \$ 4,361,902 | \$ 4,820,770 | \$ 458,868 | 10.5% |
| Local Grants | 160 | Trust Fund - General | \$ 1,061,148 | \$ 1,564,183 | \$ 5,525,399 | \$ 3,961,216 | 253.2% |
| | 260 | Trust Fund - Special Revenue | \$ 1,683,552 | \$ 1,274,886 | \$ 3,467,924 | \$ 2,193,038 | 172.0% |
| | 460 | Trust Fund - Capital Projects | \$ 12,324 | \$ 23,190 | \$ 776,677 | \$ 753,486 | 3249.2% |
| State & Federal Grants | 150 | Grants Fund - General | \$ 23,116,661 | \$ 27,780,700 | \$ 41,616,489 | \$ 13,835,790 | 49.8% |
| | 250 | Grants Fund - Special Revenue | \$ 17,203,740 | \$ 17,732,548 | \$ 15,141,653 | \$ (2,590,895) | -14.6% |
| | 450 | Grants Fund - Capital Projects | \$ 988,947 | \$ 1,864,750 | \$ 1,112,560 | \$ (752,191) | -40.3% |
| Food Service | 140 | Food Service - General | \$ 14,830,986 | \$ 9,398,236 | \$ 16,255,026 | \$ 6,856,790 | 73.0% |
| | 240 | Food Service - Special Revenue | \$ 99,813 | \$ (0) | \$ | \$ 0 | -100.0% |
| | 440 | Food Service - Capital Projects | \$ 1,694 | | | \$ - | |
| Debt Service | 310 | Debt Service | \$ 56,057,214 | \$ 30,730,013 | \$ 24,573,210 | \$ (6,156,803) | -20.0% |
| Grand Total | | | \$ 395,209,398 | \$ 373,711,684 | \$ 395,468,937 | \$ 21,757,253 | 5.8% |

EXPENDITURES BY FUNCTION

| Function | Function Description | Budget Category | FY2020 | FY2021 | FY2022 | Dollar Amount Change | % Variance |
|----------|---|--------------------------|---------------|---------------|---------------|----------------------|------------|
| 1111 | Elementary | Food Service | \$ 106,767 | \$ 2 | \$ - | \$ (2) | -100.0% |
| | | State & Federal Grants | \$ 1,550,590 | \$ 1,644,949 | \$ 10,000 | \$ (1,634,949) | -99.4% |
| | | Local Grants | \$ 416,898 | \$ 192,111 | \$ 215,498 | \$ 23,387 | 12.2% |
| | | General Operating Budget | \$ 48,829,991 | \$ 52,449,670 | \$ 53,513,133 | \$ 1,063,463 | 2.0% |
| 1131 | Middle/Junior High | State & Federal Grants | \$ 46,967 | \$ 392,302 | \$ - | \$ (392,302) | -100.0% |
| | | Local Grants | \$ - | \$ 2,448 | \$ 9,990 | \$ 7,542 | 308.1% |
| | | General Operating Budget | \$ 12,205,455 | \$ 12,387,411 | \$ 12,668,339 | \$ 280,928 | 2.3% |
| 1151 | High School | State & Federal Grants | \$ - | \$ 219,177 | \$ - | \$ (219,177) | -100.0% |
| | | Local Grants | \$ 490,095 | \$ 518,157 | \$ 279,399 | \$ (238,758) | -46.1% |
| | | General Operating Budget | \$ 23,770,899 | \$ 24,819,599 | \$ 23,317,009 | \$ (1,502,590) | -6.1% |
| 1191 | Summer School | Local Grants | \$ 400 | \$ - | \$ - | \$ - | - |
| | | General Operating Budget | \$ 282,210 | \$ 2,677,115 | \$ 1,788,244 | \$ (888,871) | -33.2% |
| 1193 | Alternative Programs | General Operating Budget | \$ 2,051,575 | \$ 2,076,719 | \$ 2,137,352 | \$ 60,634 | 2.9% |
| 1195 | Virtual Instruction | General Operating Budget | \$ 241,781 | \$ 588,072 | \$ 583,046 | \$ (5,026) | -0.9% |
| 1211 | Gifted and Talented | General Operating Budget | \$ 3,619,183 | \$ 3,603,845 | \$ 3,462,374 | \$ (141,471) | -3.9% |
| 1221 | Special Education and Related Services | State & Federal Grants | \$ 795,299 | \$ 776,580 | \$ 1,359,969 | \$ 583,389 | 75.1% |
| | | Local Grants | \$ 15,843 | \$ 50,272 | \$ 459,000 | \$ 408,728 | 813.0% |
| | | General Operating Budget | \$ 26,006,744 | \$ 23,667,523 | \$ 26,371,354 | \$ 2,703,831 | 11.4% |
| 1224 | Proportionate Share Services | State & Federal Grants | \$ 180,598 | \$ 192,586 | \$ 258,966 | \$ 66,380 | 34.5% |
| 1251 | Supplemental Instruction | State & Federal Grants | \$ 7,346,466 | \$ 7,089,418 | \$ 5,557,605 | \$ (1,531,812) | -21.6% |
| | | General Operating Budget | \$ 2,190 | \$ 3,061 | \$ - | \$ (3,061) | -100.0% |
| 1254 | Institutions for Neglected Students | State & Federal Grants | \$ 3,156 | \$ - | \$ - | \$ - | - |
| 1271 | Bilingual | State & Federal Grants | \$ 347,271 | \$ 253,891 | \$ 273,274 | \$ 19,382 | 7.6% |
| | | Local Grants | \$ 3,805 | \$ - | \$ - | \$ - | - |
| | | General Operating Budget | \$ 5,950,516 | \$ 5,839,303 | \$ 6,915,165 | \$ 1,075,862 | 18.4% |
| 1281 | Early Childhood Special Education | State & Federal Grants | \$ 3,256,558 | \$ 3,332,104 | \$ 3,509,292 | \$ 177,188 | 5.3% |
| | | General Operating Budget | \$ 2,453 | \$ 1,517 | \$ - | \$ (1,517) | -100.0% |
| 1311 | Agricultural Education | State & Federal Grants | \$ 12,669 | \$ 3,251 | \$ 13,025 | \$ 9,774 | 300.7% |
| | | General Operating Budget | \$ - | \$ - | \$ 60,776 | \$ 60,776 | - |
| 1321 | Business Education | State & Federal Grants | \$ 264,167 | \$ 211,731 | \$ 247,782 | \$ 36,051 | 17.0% |
| | | General Operating Budget | \$ 1,326,652 | \$ 1,475,059 | \$ 1,594,701 | \$ 119,641 | 8.1% |
| 1331 | Family Consumer Sciences Education | State & Federal Grants | \$ 42,130 | \$ 62,831 | \$ 34,785 | \$ (28,046) | -44.6% |
| | | General Operating Budget | \$ 386,984 | \$ 384,395 | \$ 404,903 | \$ 20,508 | 5.3% |
| 1341 | Health Sciences Education | State & Federal Grants | \$ 106,266 | \$ 60,509 | \$ 100,607 | \$ 40,098 | 66.3% |
| | | General Operating Budget | \$ 587,451 | \$ 632,728 | \$ 645,125 | \$ 12,397 | 2.0% |
| 1361 | Skilled Technical Sciences Education | State & Federal Grants | \$ 260,077 | \$ 46,454 | \$ 302,413 | \$ 255,959 | 551.0% |
| | | General Operating Budget | \$ 1,431,598 | \$ 1,570,979 | \$ 1,648,459 | \$ 77,481 | 4.9% |
| 1371 | Technology and Engineering Education | State & Federal Grants | \$ 98,190 | \$ 47,126 | \$ 107,868 | \$ 60,742 | 128.9% |
| 1391 | Other Career Education (Non-Program Specific) | State & Federal Grants | \$ 478,688 | \$ 361,339 | \$ 677,284 | \$ 315,945 | 87.4% |
| | | Local Grants | \$ 200,633 | \$ 173,016 | \$ 287,442 | \$ 114,427 | 66.1% |
| | | General Operating Budget | \$ 2,002,672 | \$ 2,315,563 | \$ 2,263,286 | \$ (52,277) | -2.3% |
| 1411 | Student Activities | General Operating Budget | \$ 124,064 | \$ 99,405 | \$ 106,000 | \$ 6,595 | 6.6% |
| 1421 | School-Sponsored Athletics | Local Grants | \$ 24,234 | \$ 10,158 | \$ 160,213 | \$ 150,055 | 1477.2% |
| | | General Operating Budget | \$ 1,378,042 | \$ 1,149,030 | \$ 1,661,978 | \$ 512,948 | 44.6% |
| 1491 | Other Student Activities | General Operating Budget | \$ 660 | \$ 810 | \$ 900 | \$ 90 | 11.1% |
| 1611 | Adult Education | State & Federal Grants | \$ 856,053 | \$ 774,243 | \$ 996,532 | \$ 222,289 | 28.7% |
| | | Local Grants | \$ 165,928 | \$ 68,685 | \$ 812,699 | \$ 744,015 | 1083.2% |
| | | General Operating Budget | \$ 202 | \$ 4,140 | \$ - | \$ (4,140) | -100.0% |

| Function | Function Description | Budget Category | FY2020 | FY2021 | FY2022 | Dollar Amount Change | % Variance |
|----------|---|--------------------------|--------------|--------------|--------------|----------------------|------------|
| 1614 | English as a Second Language/English to Speakers of Other Languages | General Operating Budget | \$ 62,565 | \$ - | \$ - | \$ - | |
| 1671 | Community Education/Life Enrichment | Local Grants | \$ 728 | \$ - | \$ - | \$ - | |
| 1911 | Tuition to Other Districts Within the State | State & Federal Grants | \$ - | \$ - | \$ 4,500,000 | \$ 4,500,000 | |
| | | General Operating Budget | \$ 5,355,388 | \$ 5,400,000 | \$ 945,000 | \$ (4,455,000) | -82.5% |
| 1933 | Tuition for Special Education Services to Private Agencies | State & Federal Grants | \$ 1,569,138 | \$ 1,465,844 | \$ 849,935 | \$ (615,909) | -42.0% |
| | | General Operating Budget | \$ - | \$ 10,238 | \$ 5,000 | \$ (5,238) | -51.2% |
| 2111 | Attendance and Social Work Services Area Direction | General Operating Budget | \$ 1,358 | \$ 2,250 | \$ - | \$ (2,250) | -100.0% |
| 2112 | Attendance Services | General Operating Budget | \$ 5,525 | \$ 878 | \$ - | \$ (878) | -100.0% |
| 2113 | Social Work Services | State & Federal Grants | \$ 321,962 | \$ 279,786 | \$ 265,531 | \$ (14,255) | -5.1% |
| | | General Operating Budget | \$ 2,863,495 | \$ 3,242,284 | \$ 3,516,531 | \$ 274,247 | 8.5% |
| 2122 | Counseling Services | State & Federal Grants | \$ 148,733 | \$ 164,348 | \$ 163,559 | \$ (788) | -0.5% |
| | | General Operating Budget | \$ 6,756,726 | \$ 6,782,644 | \$ 7,038,623 | \$ 255,980 | 3.8% |
| 2125 | Record Maintenance Services | Local Grants | \$ - | \$ 5,750 | \$ 72,326 | \$ 66,576 | 1157.8% |
| 2126 | Placement Services | General Operating Budget | \$ 553,372 | \$ 597,574 | \$ 693,603 | \$ 96,028 | 16.1% |
| 2132 | Medical Services | General Operating Budget | \$ 14,541 | \$ 2,667 | \$ 2,750 | \$ 83 | 3.1% |
| 2134 | Nursing Services | State & Federal Grants | \$ 254,331 | \$ 292,425 | \$ 573,021 | \$ 280,595 | 96.0% |
| | | General Operating Budget | \$ 3,537,585 | \$ 4,102,001 | \$ 3,786,754 | \$ (315,248) | -7.7% |
| 2142 | Psychological Services | State & Federal Grants | \$ 748,818 | \$ 571,688 | \$ 844,995 | \$ 273,307 | 47.8% |
| | | General Operating Budget | \$ 788,843 | \$ 940,104 | \$ 1,009,590 | \$ 69,486 | 7.4% |
| 2152 | Speech Pathology and Audiology Services | State & Federal Grants | \$ 1,935,360 | \$ 738,876 | \$ 1,857,181 | \$ 1,118,306 | 151.4% |
| | | General Operating Budget | \$ 2,683,746 | \$ 2,823,454 | \$ 3,111,007 | \$ 287,553 | 10.2% |
| 2162 | Occupational Therapy-Related Service | State & Federal Grants | \$ 741,641 | \$ 473,066 | \$ 805,806 | \$ 332,741 | 70.3% |
| | | General Operating Budget | \$ 330,566 | \$ 334,701 | \$ 315,872 | \$ (18,829) | -5.6% |
| 2172 | Physical Therapy-Related Services | State & Federal Grants | \$ 66,038 | \$ - | \$ 70,000 | \$ 70,000 | |
| | | General Operating Budget | \$ 314,014 | \$ 244,225 | \$ 414,696 | \$ 170,471 | 69.8% |
| 2182 | Visually Impaired/Vision Services | State & Federal Grants | \$ 22,156 | \$ - | \$ - | \$ - | |
| | | General Operating Budget | \$ 27,788 | \$ 25,200 | \$ 28,000 | \$ 2,800 | 11.1% |
| 2191 | Other Support Services - Students | State & Federal Grants | \$ 2,541,397 | \$ 5,592,989 | \$ 7,983,128 | \$ 2,390,138 | 42.7% |
| | | Local Grants | \$ 115,471 | \$ 120,348 | \$ - | \$ (120,348) | -100.0% |
| | | General Operating Budget | \$ 2,765,216 | \$ 2,630,026 | \$ 2,709,694 | \$ 79,668 | 3.0% |
| 2210 | #N/A | General Operating Budget | \$ - | \$ - | \$ 200,000 | \$ 200,000 | |
| 2212 | Instruction and Curriculum Development Services | Local Grants | \$ 1,443 | \$ - | \$ - | \$ - | |
| | | General Operating Budget | \$ 2,179,405 | \$ 2,277,158 | \$ 2,280,382 | \$ 3,224 | 0.1% |
| 2213 | Instructional Staff Training Services | State & Federal Grants | \$ 6,594,099 | \$ 6,845,972 | \$ 5,465,752 | \$ (1,380,220) | -20.2% |
| | | Local Grants | \$ 934,462 | \$ 1,259,427 | \$ 1,380,364 | \$ 120,937 | 9.6% |
| | | General Operating Budget | \$ 1,177,331 | \$ 1,063,388 | \$ 2,041,483 | \$ 978,095 | 92.0% |
| 2214 | Professional Development | General Operating Budget | \$ 323,138 | \$ 345,160 | \$ - | \$ (345,160) | -100.0% |
| 2219 | Other Improvement of Instruction Services | Local Grants | \$ - | \$ - | \$ 14,600 | \$ 14,600 | |
| 2222 | School Library Services | General Operating Budget | \$ 2,365,310 | \$ 2,515,512 | \$ 2,145,064 | \$ (370,448) | -14.7% |
| 2225 | Instruction-Related Technology | General Operating Budget | \$ 97,413 | \$ 154,042 | \$ 143,242 | \$ (10,800) | -7.0% |
| 2291 | Other Support Services - Instructional Staff | Local Grants | \$ 774 | \$ - | \$ 18,105 | \$ 18,105 | |
| 2311 | Board of Education Services | General Operating Budget | \$ 2,334,609 | \$ 2,549,779 | \$ 2,672,945 | \$ 123,166 | 4.8% |
| 2321 | Office of the Superintendent Services | General Operating Budget | \$ 2,610,710 | \$ 2,879,260 | \$ 3,103,139 | \$ 223,878 | 7.8% |
| 2322 | Community Relations Services | Local Grants | \$ - | \$ 6,236 | \$ 18,764 | \$ 12,529 | 200.9% |
| | | General Operating Budget | \$ 450,211 | \$ 487,773 | \$ 512,543 | \$ 24,770 | 5.1% |
| 2323 | Staff Relations and Negotiations Services | General Operating Budget | \$ 290,012 | \$ 199,840 | \$ 187,142 | \$ (12,698) | -6.4% |
| 2329 | Other Executive Administration Services | State & Federal Grants | \$ 1,568,626 | \$ 1,474,927 | \$ 2,719,621 | \$ 1,244,694 | 84.4% |
| | | General Operating Budget | \$ 1,217,871 | \$ 2,699,221 | \$ 390,881 | \$ (2,308,340) | -85.5% |

| Function | Function Description | Budget Category | FY2020 | FY2021 | FY2022 | Dollar Amount Change | % Variance |
|----------|---|--------------------------|---------------|---------------|---------------|----------------------|------------|
| 2331 | Administrative Technology Services | State & Federal Grants | \$ 296,773 | \$ 3,119,154 | \$ 137,000 | \$ (2,982,154) | -95.6% |
| | | Local Grants | \$ 264,235 | \$ 250,515 | \$ 1,234,827 | \$ 984,312 | 392.9% |
| | | General Operating Budget | \$ 9,851,614 | \$ 7,601,676 | \$ 10,342,190 | \$ 2,740,514 | 36.1% |
| 2411 | Office of the Principal Services | Food Service | \$ 4,395 | \$ - | \$ - | \$ - | - |
| | | State & Federal Grants | \$ - | \$ 6,629 | \$ - | \$ (6,629) | -100.0% |
| | | Local Grants | \$ 4,747 | \$ 246 | \$ - | \$ (246) | -100.0% |
| | | General Operating Budget | \$ 18,574,418 | \$ 18,633,033 | \$ 19,484,958 | \$ 851,925 | 4.6% |
| 2491 | Other Support Services - School Administration | General Operating Budget | \$ 8,930 | \$ 9,000 | \$ - | \$ (9,000) | -100.0% |
| 2511 | Business Support Service Area Direction | Local Grants | \$ 1,500 | \$ - | \$ 25,873 | \$ 25,873 | |
| | | General Operating Budget | \$ 733,807 | \$ 807,299 | \$ 883,493 | \$ 76,194 | 9.4% |
| 2521 | Fiscal Services Area Direction | General Operating Budget | \$ 158,951 | \$ 158,832 | \$ 123,750 | \$ (35,082) | -22.1% |
| 2522 | Budgeting Services | General Operating Budget | \$ 382,567 | \$ 187,131 | \$ 361,323 | \$ 174,192 | 93.1% |
| 2523 | Receiving and Disbursing Funds Services | Local Grants | \$ 55,041 | \$ 96,942 | \$ 288,991 | \$ 192,048 | 198.1% |
| | | General Operating Budget | \$ 389,015 | \$ 532,193 | \$ 615,657 | \$ 83,464 | 15.7% |
| 2524 | Payroll Services | General Operating Budget | \$ 476,245 | \$ 418,117 | \$ 581,542 | \$ 163,425 | 39.1% |
| 2525 | Financial Accounting Services | General Operating Budget | \$ 511,980 | \$ 560,339 | \$ 705,897 | \$ 145,559 | 26.0% |
| 2526 | Internal Auditing Services | General Operating Budget | \$ 80,289 | \$ 34,453 | \$ 161,837 | \$ 127,384 | 369.7% |
| 2529 | Other Fiscal Services | State & Federal Grants | \$ - | \$ 43,581 | \$ - | \$ (43,581) | -100.0% |
| | | Local Grants | \$ 18,852 | \$ 9,004 | \$ 40,000 | \$ 30,996 | 344.2% |
| | | General Operating Budget | \$ 3,484,857 | \$ 4,008,604 | \$ 3,872,093 | \$ (136,510) | -3.4% |
| 2541 | Operation and Maintenance of Plant Service Area Direction | State & Federal Grants | \$ - | \$ - | \$ 9,583,699 | \$ 9,583,699 | |
| | | General Operating Budget | \$ 14,425,577 | \$ 11,343,766 | \$ 2,061,923 | \$ (9,281,842) | -81.8% |
| 2542 | Care and Upkeep of Building Services | State & Federal Grants | \$ - | \$ 1,429,568 | \$ - | \$ (1,429,568) | -100.0% |
| | | General Operating Budget | \$ 19,214,341 | \$ 19,502,829 | \$ 23,458,387 | \$ 3,955,558 | 20.3% |
| 2543 | Care and Upkeep of Grounds Services | Local Grants | \$ - | \$ 52,822 | \$ 627,500 | \$ 574,678 | 1087.9% |
| | | General Operating Budget | \$ 965,320 | \$ 1,028,970 | \$ 1,278,300 | \$ 249,330 | 24.2% |
| 2545 | Vehicle Servicing and Maintenance Services - Other Than Buses | General Operating Budget | \$ 13,372 | \$ 12,676 | \$ - | \$ (12,676) | -100.0% |
| 2546 | Security Services | General Operating Budget | \$ 6,437,920 | \$ 5,570,875 | \$ 7,106,229 | \$ 1,535,353 | 27.6% |
| 2551 | Contracted Transportation Services for Students | State & Federal Grants | \$ 133,477 | \$ 122,764 | \$ 428,485 | \$ 305,721 | 249.0% |
| | | General Operating Budget | \$ 14,491,906 | \$ 14,127,631 | \$ 16,739,451 | \$ 2,611,819 | 18.5% |
| 2553 | Contracted Transportation Services for Students with Disabilities | General Operating Budget | \$ 3,870,991 | \$ 4,057,833 | \$ 4,500,000 | \$ 442,167 | 10.9% |
| 2557 | School Choice (ESEA)/Proportionate Share (IDEA) Transportation Cost | State & Federal Grants | \$ 14,167 | \$ - | \$ 15,000 | \$ 15,000 | |
| 2558 | Non-Allowable Transportation Expenses | State & Federal Grants | \$ 66,566 | \$ - | \$ 7,022 | \$ 7,022 | |
| | | Local Grants | \$ 5,574 | \$ - | \$ 39,000 | \$ 39,000 | |
| | | General Operating Budget | \$ 241,548 | \$ 396,135 | \$ 400,000 | \$ 3,865 | 1.0% |
| 2559 | Early Childhood Special Education Transportation | State & Federal Grants | \$ 1,547,427 | \$ 431,531 | \$ 1,438,010 | \$ 1,006,479 | 233.2% |
| 2561 | Food Service Area Direction | Food Service | \$ 14,821,331 | \$ 9,398,234 | \$ 16,255,026 | \$ 6,856,792 | 73.0% |
| | | Local Grants | \$ - | \$ 3,745 | \$ 14,000 | \$ 10,255 | 273.8% |
| | | General Operating Budget | \$ 80 | \$ 2,595 | \$ - | \$ (2,595) | -100.0% |
| 2572 | Purchasing Services | General Operating Budget | \$ 385,019 | \$ 389,255 | \$ 395,101 | \$ 5,847 | 1.5% |
| 2573 | Warehousing and Distributing Services | General Operating Budget | \$ 231,185 | \$ 448,446 | \$ 576,927 | \$ 128,481 | 28.7% |
| 2625 | Research Services | General Operating Budget | \$ - | \$ - | \$ 58,009 | \$ 58,009 | |
| 2629 | Other Planning, Research, Development, and Evaluation Services | General Operating Budget | \$ 1,843,850 | \$ 2,051,367 | \$ 2,381,593 | \$ 330,225 | 16.1% |
| 2631 | Information Services Area Direction | General Operating Budget | \$ 301,945 | \$ 308,187 | \$ 272,877 | \$ (35,310) | -11.5% |
| 2632 | Internal Information Services | General Operating Budget | \$ 79,654 | \$ 16,580 | \$ 69,665 | \$ 53,085 | 320.2% |
| 2633 | Public Information Services | General Operating Budget | \$ 627,751 | \$ 666,950 | \$ 693,722 | \$ 26,772 | 4.0% |
| 2642 | Recruitment and Placement Services | General Operating Budget | \$ 195,005 | \$ 481,612 | \$ 126,413 | \$ (355,200) | -73.8% |
| 2643 | Human Resource Services | General Operating Budget | \$ 2,690,934 | \$ 2,823,351 | \$ 3,752,256 | \$ 928,905 | 32.9% |

| Function | Function Description | Budget Category | FY2020 | FY2021 | FY2022 | Dollar Amount Change | % Variance |
|--------------------|--|--------------------------|-----------------------|-----------------------|-----------------------|----------------------|-------------|
| 2691 | Other Support Services - Central | Local Grants | \$ 3,346 | \$ 15,880 | \$ 1,072 | \$ (14,808) | -93.2% |
| | | General Operating Budget | \$ 55,834 | \$ 207,585 | \$ 237,317 | \$ 29,732 | 14.3% |
| 2911 | Other Supporting Services | State & Federal Grants | \$ 43,679 | \$ - | \$ - | \$ - | |
| 3111 | Community Services Area Direction | State & Federal Grants | \$ (44,222) | \$ - | \$ - | \$ - | |
| | | General Operating Budget | \$ 559,514 | \$ 521,054 | \$ 465,034 | \$ (56,021) | -10.8% |
| 3311 | Civic Services | State & Federal Grants | \$ 675,038 | \$ 690,724 | \$ 675,000 | \$ (15,724) | -2.3% |
| | | Local Grants | \$ 18,547 | \$ 5,737 | \$ 5,737 | \$ - | 0.0% |
| 3511 | Early Childhood Program | State & Federal Grants | \$ 8,192 | \$ 6,518 | \$ 57,000 | \$ 50,482 | 774.5% |
| | | Local Grants | \$ 14,470 | \$ 20,760 | \$ 128,700 | \$ 107,941 | 520.0% |
| | | General Operating Budget | \$ 693,350 | \$ 361,165 | \$ 460,172 | \$ 99,007 | 27.4% |
| 3512 | Early Childhood Instruction | State & Federal Grants | \$ 3,322,678 | \$ 2,985,816 | \$ 2,324,688 | \$ (661,128) | -22.1% |
| | | Local Grants | \$ - | \$ - | \$ 3,635,898 | \$ 3,635,898 | |
| | | General Operating Budget | \$ 8,867,474 | \$ 8,017,942 | \$ 8,377,800 | \$ 359,857 | 4.5% |
| 3611 | Homeless and Other Disadvantage Student Actives Services | State & Federal Grants | \$ 197,035 | \$ 302,509 | \$ 296,173 | \$ (6,335) | -2.1% |
| | | General Operating Budget | \$ - | \$ - | \$ 60,000 | \$ 60,000 | |
| 3711 | Non-Public School Students' Services | State & Federal Grants | \$ 505,165 | \$ 2,459,163 | \$ 623,988 | \$ (1,835,175) | -74.6% |
| 3812 | Afterschool Program | State & Federal Grants | \$ 233,790 | \$ 200,701 | \$ - | \$ (200,701) | -100.0% |
| | | General Operating Budget | \$ - | \$ (0) | \$ - | \$ 0 | -100.0% |
| 3912 | Parental Involvement | State & Federal Grants | \$ 2,152,140 | \$ 2,210,929 | \$ 2,228,309 | \$ 17,380 | 0.8% |
| | | General Operating Budget | \$ 16 | \$ 371 | \$ - | \$ (371) | -100.0% |
| 5111 | Principal - Bonded Indebtedness | Debt Service | \$ 23,470,000 | \$ 25,340,000 | \$ 18,299,695 | \$ (7,040,305) | -27.8% |
| 5211 | Interest - Bonded Indebtedness | Debt Service | \$ 32,583,282 | \$ 5,388,016 | \$ 6,268,515 | \$ 880,499 | 16.3% |
| 5311 | Fees - Bonded Indebtedness | Debt Service | \$ 3,932 | \$ 1,997 | \$ 5,000 | \$ 3,003 | 150.4% |
| 2611 | Central Office Service Area Direction | General Operating Budget | \$ - | \$ - | \$ - | \$ - | |
| 1251 | #N/A | State & Federal Grants | \$ - | \$ - | \$ 508,397 | \$ 508,397 | |
| Grand Total | | | \$ 395,209,398 | \$ 373,711,684 | \$ 395,468,937 | \$ 21,757,253 | 5.8% |

EXPENDITURES BY OBJECT CODE

| Object Code | Object Description | Budget Category | FY2020 | FY2021 | FY2022 | Dollar Amount | |
|-------------|-------------------------------|--------------------------|---------------|---------------|---------------|----------------|------------|
| | | | | | | Change | % Variance |
| 611101 | Teachers Salaries Certified | General Operating Budget | \$ 75,365,076 | \$ 76,192,297 | \$ 74,941,951 | \$ (1,250,345) | -1.6% |
| | | Local Grants | \$ 530,435 | \$ 288,072 | \$ 1,581,579 | \$ 1,293,507 | 449.0% |
| | | State & Federal Grants | \$ 4,487,803 | \$ 4,531,652 | \$ 3,933,968 | \$ (597,684) | -13.2% |
| 611102 | Certificated Regular Salary | General Operating Budget | \$ 13,077,816 | \$ 14,272,370 | \$ 18,452,894 | \$ 4,180,523 | 29.3% |
| | | Local Grants | \$ 425,205 | \$ 458,495 | \$ 539,781 | \$ 81,286 | 17.7% |
| | | State & Federal Grants | \$ 5,644,017 | \$ 5,830,130 | \$ 4,263,217 | \$ (1,566,913) | -26.9% |
| 611201 | Admin Salaries Certified | General Operating Budget | \$ 12,182,158 | \$ 13,094,063 | \$ 11,685,940 | \$ (1,408,124) | -10.8% |
| | | Local Grants | \$ 13,043 | \$ 65,074 | \$ 59,215 | \$ (5,858) | -9.0% |
| | | State & Federal Grants | \$ 1,340,060 | \$ 1,448,936 | \$ 1,003,607 | \$ (445,328) | -30.7% |
| 611202 | Admin Sal Cert Supp Serv | General Operating Budget | \$ 389,846 | \$ 379,636 | \$ 403,369 | \$ 23,733 | 6.3% |
| | | State & Federal Grants | \$ 13,398 | \$ 13,739 | \$ 13,800 | \$ 61 | 0.4% |
| 612102 | Reg Teacher Performing as Sub | General Operating Budget | \$ 96,846 | \$ 41,488 | \$ - | \$ (41,488) | |
| | | Food Service | \$ 30 | \$ - | \$ - | \$ - | |
| 612103 | Teachers Continuing Subs | General Operating Budget | \$ 2,539,473 | \$ - | \$ - | \$ - | |
| 612104 | Sub-Teachers | General Operating Budget | \$ 2,479,519 | \$ 4,915,873 | \$ 5,059,500 | \$ 143,627 | |
| | | State & Federal Grants | \$ 1,912 | \$ - | \$ - | \$ - | |
| | | Food Service | \$ 93 | \$ - | \$ - | \$ - | |
| 612201 | Other Part-Time Salaries | General Operating Budget | \$ 95,551 | \$ 97,026 | \$ - | \$ (97,026) | -100.0% |
| | | Local Grants | \$ 345 | \$ - | \$ - | \$ - | |
| | | State & Federal Grants | \$ - | \$ 517 | \$ - | \$ (517) | -100.0% |
| 612203 | Other P/T Sal Support | General Operating Budget | \$ 26,480 | \$ 17,367 | \$ 183,600 | \$ 166,233 | 957.2% |
| 613101 | Extra Service Pay | General Operating Budget | \$ 1,569,748 | \$ 1,469,101 | \$ 1,481,300 | \$ 12,199 | |
| | | Local Grants | \$ 166,900 | \$ 51,175 | \$ 77,187 | \$ 26,011 | 50.8% |
| | | State & Federal Grants | \$ 341,106 | \$ 330,451 | \$ 292,091 | \$ (38,360) | -11.6% |
| | | Food Service | \$ 90,496 | \$ - | \$ - | \$ - | |
| 613102 | Extra Service - Profess Dev | General Operating Budget | \$ 416,490 | \$ 169,535 | \$ 224,000 | \$ 54,465 | 32.1% |
| | | Local Grants | \$ 47,135 | \$ 18,566 | \$ 66,737 | \$ 48,171 | 259.5% |
| | | State & Federal Grants | \$ 172,465 | \$ 128,984 | \$ 262,863 | \$ 133,879 | 103.8% |
| 613103 | Extra Service - Security | General Operating Budget | \$ 63,054 | \$ 18,298 | \$ - | \$ (18,298) | -100.0% |
| 613104 | Summer School - Teacher | General Operating Budget | \$ 32,347 | \$ 2,191,987 | \$ 1,000,000 | \$ (1,191,987) | -54.4% |
| 613105 | Summer School - Administrator | General Operating Budget | \$ - | \$ - | \$ 212,688 | \$ 212,688 | |
| 613119 | Extra Service Awards | Local Grants | \$ - | \$ 20,544 | \$ - | \$ (20,544) | -100.0% |
| 613120 | Extra Serv-Nat'l Bd Cert. | General Operating Budget | \$ 45,000 | \$ 17,500 | \$ - | \$ (17,500) | -100.0% |
| | | State & Federal Grants | \$ - | \$ 9,500 | \$ - | \$ (9,500) | -100.0% |

| Object Code | Object Description | Budget Category | Dollar Amount | | | | | |
|-------------|--------------------------------|--------------------------|---------------|--------------|--------------|--------------|------------|--|
| | | | FY2020 | FY2021 | FY2022 | Change | % Variance | |
| 615101 | Classified Admin Salary | General Operating Budget | \$ 5,859,758 | \$ 6,126,604 | \$ 6,730,133 | \$ 603,529 | 9.9% | |
| | | Local Grants | \$ 92,945 | \$ 93,915 | \$ 90,000 | \$ (3,915) | -4.2% | |
| | | State & Federal Grants | \$ 289,535 | \$ 253,197 | \$ 219,225 | \$ (33,972) | -13.4% | |
| | | Food Service | \$ 91,407 | \$ 93,121 | \$ 90,732 | \$ (2,389) | -2.6% | |
| 615102 | Classified Secr & Clerical Sal | General Operating Budget | \$ 4,271,816 | \$ 4,264,417 | \$ 4,577,650 | \$ 313,233 | 7.3% | |
| | | State & Federal Grants | \$ 146,357 | \$ 112,937 | \$ 118,116 | \$ 5,179 | 4.6% | |
| 615103 | Classified Prof & Technicl Sal | General Operating Budget | \$ 3,464,559 | \$ 3,479,356 | \$ 4,471,620 | \$ 992,264 | 28.5% | |
| | | Local Grants | \$ 48,483 | \$ 47,385 | \$ 48,113 | \$ 728 | 1.5% | |
| | | State & Federal Grants | \$ 292,602 | \$ 298,455 | \$ 335,270 | \$ 36,815 | 12.3% | |
| | | Food Service | \$ 47,624 | \$ 49,427 | \$ 47,212 | \$ (2,215) | -4.5% | |
| 615104 | Teacher Aides | General Operating Budget | \$ 1,611,281 | \$ 1,602,948 | \$ 1,878,328 | \$ 275,380 | 17.2% | |
| | | State & Federal Grants | \$ 2,114,617 | \$ 2,173,406 | \$ 1,866,867 | \$ (306,540) | -14.1% | |
| 615105 | Custodial & Maintenance Salary | General Operating Budget | \$ 4,991,727 | \$ 5,111,159 | \$ 5,559,730 | \$ 448,571 | 8.8% | |
| | | State & Federal Grants | \$ - | \$ 814,800 | \$ - | \$ (814,800) | -100.0% | |
| 615106 | Mechanics/Trade Cost Distrib | General Operating Budget | \$ 2,512,762 | \$ 2,633,246 | \$ 3,385,286 | \$ 752,040 | 28.6% | |
| 615107 | Safety Officers | General Operating Budget | \$ 3,226,550 | \$ 2,850,322 | \$ 3,996,301 | \$ 1,145,979 | 40.2% | |
| 615108 | Secretary/Clerical Sal OT | General Operating Budget | \$ 100,937 | \$ 16,939 | \$ 18,000 | \$ 1,061 | 6.3% | |
| | | Local Grants | \$ 405 | \$ 700 | \$ 429 | \$ (272) | -38.8% | |
| | | State & Federal Grants | \$ 2,545 | \$ 4,006 | \$ - | \$ (4,006) | -100.0% | |
| 615112 | Prof & Tech Sal Over Time | General Operating Budget | \$ 13,630 | \$ 1,797 | \$ 14,350 | \$ 12,553 | | |
| | | Local Grants | \$ 623 | \$ - | \$ - | \$ - | | |
| | | State & Federal Grants | \$ 724 | \$ 329 | \$ - | \$ (329) | | |
| | | Food Service | \$ 496 | \$ - | \$ - | \$ - | | |
| 615113 | Non-instructional Teacher Aide | General Operating Budget | \$ 143,599 | \$ 29,039 | \$ - | \$ (29,039) | | |
| | | Local Grants | \$ 7,666 | \$ 395 | \$ - | \$ (395) | -100.0% | |
| | | State & Federal Grants | \$ 69,735 | \$ 8,165 | \$ - | \$ (8,165) | -100.0% | |
| | | Food Service | \$ 10,136 | \$ - | \$ - | \$ - | | |
| 615114 | Support Service | Local Grants | \$ - | \$ - | \$ 5,000 | \$ 5,000 | | |
| 615115 | Custodial Maintenance OT | General Operating Budget | \$ 369,678 | \$ 67,831 | \$ 550,000 | \$ 482,169 | 710.8% | |
| | | Local Grants | \$ - | \$ - | \$ 1,500 | \$ 1,500 | | |
| | | State & Federal Grants | \$ - | \$ 6,768 | \$ - | \$ (6,768) | -100.0% | |
| 615116 | Mechanical/Trade Over Time | General Operating Budget | \$ 40,820 | \$ 7,164 | \$ 82,643 | \$ 75,479 | 1053.7% | |
| 615117 | Safety Officers Over Time | General Operating Budget | \$ 264,147 | \$ 160,086 | \$ 220,000 | \$ 59,914 | 37.4% | |
| | | State & Federal Grants | \$ 14,890 | \$ 3,154 | \$ 11,900 | \$ 8,746 | 277.2% | |

| Object Code | Object Description | Budget Category | FY2020 | FY2021 | FY2022 | Dollar Amount | |
|-------------|--------------------------------|--------------------------|---------------|---------------|---------------|----------------|------------|
| | | | | | | Change | % Variance |
| 615201 | Instructional Aides Salaries | General Operating Budget | \$ 6,045,539 | \$ 5,376,783 | \$ 6,765,376 | \$ 1,388,594 | 25.8% |
| | | Local Grants | \$ 85 | \$ (0) | \$ 735,014 | \$ 735,014 | |
| | | State & Federal Grants | \$ 1,507,750 | \$ 2,444,221 | \$ 1,342,395 | \$ (1,101,826) | -45.1% |
| 615301 | Classified Substitute Salaries | General Operating Budget | \$ 135,743 | \$ 76,946 | \$ - | \$ (76,946) | -100.0% |
| 616101 | Temp Sal Discretionary | General Operating Budget | \$ 27,153 | \$ 28,238 | \$ 409,134 | \$ 380,897 | 1348.9% |
| | | Local Grants | \$ (255) | \$ - | \$ - | \$ - | |
| | | State & Federal Grants | \$ 422,311 | \$ 312,891 | \$ 416,198 | \$ 103,308 | 33.0% |
| 616102 | Temp Sal Non-Discretionary | General Operating Budget | \$ 604,966 | \$ 375,174 | \$ 214,200 | \$ (160,974) | -42.9% |
| | | State & Federal Grants | \$ 25,380 | \$ 26,634 | \$ 4,732 | \$ (21,901) | -82.2% |
| 616103 | Summer School Non-Cert | General Operating Budget | \$ 498 | \$ 19,459 | \$ - | \$ (19,459) | -100.0% |
| 621101 | Cert Retirement Contr | General Operating Budget | \$ 21,091,985 | \$ 21,084,403 | \$ 22,476,917 | \$ 1,392,513 | 6.6% |
| | | Local Grants | \$ 203,886 | \$ 160,363 | \$ 487,417 | \$ 327,054 | 203.9% |
| | | State & Federal Grants | \$ 2,238,668 | \$ 2,288,125 | \$ 2,459,205 | \$ 171,080 | 7.5% |
| 622101 | Non Cert Retirement Contrib | General Operating Budget | \$ 7,631,339 | \$ 6,807,303 | \$ 8,390,931 | \$ 1,583,628 | 23.3% |
| | | Local Grants | \$ 13,688 | \$ 28,955 | \$ 162,006 | \$ 133,051 | 459.5% |
| | | State & Federal Grants | \$ 1,034,996 | \$ 1,442,524 | \$ 916,702 | \$ (525,823) | -36.5% |
| | | Food Service | \$ 25,511 | \$ 30,260 | \$ 33,986 | \$ 3,726 | 12.3% |
| 623101 | Old Age, Surv and Disabil Ins | General Operating Budget | \$ 8,699,408 | \$ 8,423,754 | \$ 10,099,564 | \$ 1,675,811 | 19.9% |
| | | Local Grants | \$ 76,951 | \$ 59,656 | \$ 178,175 | \$ 118,519 | 198.7% |
| | | State & Federal Grants | \$ 1,020,002 | \$ 1,148,782 | \$ 986,090 | \$ (162,691) | -14.2% |
| | | Food Service | \$ 14,653 | \$ 13,856 | \$ 9,161 | \$ (4,694) | -33.9% |
| 623102 | O/A Surv Disabil-Discret | General Operating Budget | \$ 296 | \$ - | \$ - | \$ - | |
| | | Local Grants | \$ - | \$ - | \$ 1,287 | \$ 1,287 | |
| | | State & Federal Grants | \$ - | \$ (1) | \$ - | \$ 1 | -100.0% |
| 623201 | Medicare | General Operating Budget | \$ 2,036,607 | \$ 1,972,460 | \$ 2,378,093 | \$ 405,632 | 20.6% |
| | | Local Grants | \$ 17,997 | \$ 13,952 | \$ 42,133 | \$ 28,181 | 202.0% |
| | | State & Federal Grants | \$ 237,939 | \$ 268,633 | \$ 230,756 | \$ (37,877) | -14.1% |
| | | Food Service | \$ 3,427 | \$ 3,240 | \$ 2,143 | \$ (1,098) | -33.9% |
| 623202 | Medicare-Discretionary | General Operating Budget | \$ 69 | \$ - | \$ - | \$ - | |
| | | Local Grants | \$ - | \$ - | \$ 301 | \$ 301 | |
| | | State & Federal Grants | \$ - | \$ - | \$ 190 | \$ 190 | |
| 624101 | Group Med Insurance | General Operating Budget | \$ 25,792,800 | \$ 27,398,283 | \$ 22,710,756 | \$ (4,687,526) | -17.1% |
| | | Local Grants | \$ 165,500 | \$ 134,829 | \$ 697,858 | \$ 563,030 | 417.6% |
| | | State & Federal Grants | \$ 2,935,720 | \$ 3,630,683 | \$ 2,918,085 | \$ (712,598) | -19.6% |
| | | Food Service | \$ 17,487 | \$ 18,391 | \$ 17,798 | \$ (593) | -3.2% |

| Object Code | Object Description | Budget Category | FY2020 | FY2021 | FY2022 | Dollar Amount | |
|-------------|------------------------------|--------------------------|--------------|--------------|--------------|----------------|------------|
| | | | | | | Change | % Variance |
| 624102 | Group Dent Insurance | General Operating Budget | \$ 935,764 | \$ 953,962 | \$ 1,130,074 | \$ 176,111 | 18.5% |
| | | Local Grants | \$ 6,010 | \$ 4,604 | \$ 22,746 | \$ 18,142 | 394.0% |
| | | State & Federal Grants | \$ 106,920 | \$ 126,047 | \$ 101,264 | \$ (24,783) | -19.7% |
| | | Food Service | \$ 625 | \$ 628 | \$ 608 | \$ (20) | -3.2% |
| 624103 | Group Life Insurance | General Operating Budget | \$ 289,900 | \$ 300,406 | \$ 368,694 | \$ 68,288 | 22.7% |
| | | Local Grants | \$ 1,867 | \$ 1,570 | \$ 6,828 | \$ 5,258 | 334.9% |
| | | State & Federal Grants | \$ 34,119 | \$ 42,776 | \$ 33,934 | \$ (8,842) | -20.7% |
| | | Food Service | \$ 199 | \$ 213 | \$ 208 | \$ (5) | -2.5% |
| 624104 | Vision Insurance | General Operating Budget | \$ 55,254 | \$ 56,541 | \$ 81,378 | \$ 24,837 | 43.9% |
| | | Local Grants | \$ 354 | \$ 273 | \$ 1,346 | \$ 1,073 | 393.4% |
| | | State & Federal Grants | \$ 6,312 | \$ 7,467 | \$ 10,679 | \$ 3,212 | 43.0% |
| | | Food Service | \$ 37 | \$ 37 | \$ 36 | \$ (1) | -3.2% |
| 624105 | STD Insurance | General Operating Budget | \$ 553,890 | \$ 558,535 | \$ 842,270 | \$ 283,735 | 50.8% |
| | | Local Grants | \$ 3,791 | \$ 3,423 | \$ 18,144 | \$ 14,721 | 430.0% |
| | | State & Federal Grants | \$ 64,461 | \$ 78,304 | \$ 82,374 | \$ 4,071 | 5.2% |
| | | Food Service | \$ 502 | \$ 508 | \$ 504 | \$ (4) | -0.9% |
| 624106 | LTD Insurance | General Operating Budget | \$ 438,508 | \$ 494,540 | \$ 601,762 | \$ 107,221 | 21.7% |
| | | Local Grants | \$ 2,919 | \$ 2,981 | \$ 12,456 | \$ 9,475 | 317.9% |
| | | State & Federal Grants | \$ 51,185 | \$ 69,416 | \$ 62,575 | \$ (6,841) | -9.9% |
| | | Food Service | \$ 366 | \$ 392 | \$ 346 | \$ (46) | -11.7% |
| 626101 | W/C & Unemploy Comp - FTE | General Operating Budget | \$ 4,156,241 | \$ 4,047,845 | \$ 4,721,923 | \$ 674,079 | 16.7% |
| | | Local Grants | \$ 37,148 | \$ 28,090 | \$ 83,241 | \$ 55,151 | 196.3% |
| | | State & Federal Grants | \$ 488,030 | \$ 550,444 | \$ 444,086 | \$ (106,358) | -19.3% |
| | | Food Service | \$ 6,892 | \$ 4,134 | \$ 4,285 | \$ 151 | 3.6% |
| 626102 | Workers Comp-Discretionary | General Operating Budget | \$ 120 | \$ - | \$ - | \$ - | - |
| | | Local Grants | \$ - | \$ - | \$ 492 | \$ 492 | |
| | | State & Federal Grants | \$ - | \$ - | \$ 2,590 | \$ 2,590 | |
| 631101 | Purchased Instructional Serv | General Operating Budget | \$ 5,717,381 | \$ 5,885,781 | \$ 1,437,801 | \$ (4,447,980) | -75.6% |
| | | Local Grants | \$ 3,000 | \$ 77,579 | \$ 14,000 | \$ (63,579) | -82.0% |
| | | State & Federal Grants | \$ 1,569,138 | \$ 1,465,844 | \$ 5,349,935 | \$ 3,884,091 | 265.0% |
| 631201 | Instructional Prog Impr Srvc | General Operating Budget | \$ 47,025 | \$ 89,011 | \$ 70,850 | \$ (18,161) | -20.4% |
| | | Local Grants | \$ 212,851 | \$ 661,121 | \$ 408,200 | \$ (252,921) | -38.3% |
| | | State & Federal Grants | \$ 602,662 | \$ 360,675 | \$ 978,084 | \$ 617,409 | 171.2% |
| 631301 | Pupil Services | General Operating Budget | \$ 2,218,290 | \$ 1,898,286 | \$ 2,150,000 | \$ 251,714 | 13.3% |
| | | State & Federal Grants | \$ 3,433,119 | \$ 2,297,885 | \$ 3,499,228 | \$ 1,201,344 | 52.3% |

| Object Code | Object Description | Budget Category | FY2020 | FY2021 | FY2022 | Dollar Amount | |
|-------------|--------------------------------|--------------------------|---------------|---------------|---------------|----------------|------------|
| | | | | | | Change | % Variance |
| 631401 | Staff Services | General Operating Budget | \$ 158,895 | \$ 40,500 | \$ 45,000 | \$ 4,500 | 11.1% |
| 631501 | Audit & Account Svc | General Operating Budget | \$ 230,150 | \$ 198,000 | \$ 241,978 | \$ 43,978 | 22.2% |
| 631601 | Data Processing&Tech Services | General Operating Budget | \$ 2,435,818 | \$ 2,514,981 | \$ 4,398,450 | \$ 1,883,469 | 74.9% |
| | | State & Federal Grants | \$ - | \$ 146,618 | \$ 4,000 | \$ (142,618) | -97.3% |
| 631701 | Legal Services | General Operating Budget | \$ 1,715,578 | \$ 1,890,000 | \$ 1,800,000 | \$ (90,000) | -4.8% |
| 631801 | Election Services | General Operating Budget | \$ - | \$ 90,000 | \$ 250,000 | \$ 160,000 | 177.8% |
| 631902 | Other Prof & Tech | General Operating Budget | \$ 1,875,893 | \$ 1,680,277 | \$ 1,715,100 | \$ 34,823 | 2.1% |
| | | Local Grants | \$ 60,263 | \$ 250,511 | \$ 524,203 | \$ 273,691 | 109.3% |
| | | State & Federal Grants | \$ 577,304 | \$ 356,689 | \$ 905,500 | \$ 548,811 | 153.9% |
| | | Food Service | \$ - | \$ 200 | \$ - | \$ (200) | -100.0% |
| 633201 | Contracted Repairs | General Operating Budget | \$ 3,532,096 | \$ 3,609,238 | \$ 3,936,300 | \$ 327,062 | 9.1% |
| | | State & Federal Grants | \$ - | \$ 64,536 | \$ - | \$ (64,536) | -100.0% |
| 633202 | Repair Maintenance Other | General Operating Budget | \$ 975,708 | \$ 1,027,295 | \$ 953,250 | \$ (74,045) | -7.2% |
| | | Local Grants | \$ - | \$ - | \$ 11,223 | \$ 11,223 | |
| | | State & Federal Grants | \$ 2,754 | \$ 10,061 | \$ 5,732 | \$ (4,329) | -43.0% |
| | | Food Service | \$ - | \$ - | \$ 2,000 | \$ 2,000 | |
| 633301 | Rental Land & Building | General Operating Budget | \$ 5,984 | \$ 4,578 | \$ 4,500 | \$ (78) | -1.7% |
| | | State & Federal Grants | \$ - | \$ 250 | \$ 3,364 | \$ 3,114 | 1245.8% |
| 633401 | Rentals-Equipment | General Operating Budget | \$ 512,990 | \$ 510,749 | \$ 564,100 | \$ 53,351 | 10.4% |
| | | Local Grants | \$ - | \$ - | \$ 188 | \$ 188 | 0.0% |
| | | State & Federal Grants | \$ 480 | \$ 93,237 | \$ 1,200 | \$ (92,037) | -98.7% |
| 633501 | Water Service | General Operating Budget | \$ 296,779 | \$ 382,513 | \$ - | \$ (382,513) | -100.0% |
| | | State & Federal Grants | \$ - | \$ - | \$ 291,000 | \$ 291,000 | 0.0% |
| 633502 | Sewer Service | General Operating Budget | \$ 1,438,305 | \$ 1,424,220 | \$ - | \$ (1,424,220) | -100.0% |
| | | State & Federal Grants | \$ - | \$ - | \$ 1,435,699 | \$ 1,435,699 | 0.0% |
| 633601 | Trash | General Operating Budget | \$ 253,567 | \$ 255,200 | \$ 1,436,500 | \$ 1,181,300 | 462.9% |
| 633701 | Tech Repairs & Maint | General Operating Budget | \$ 10,516 | \$ 7,318 | \$ 5,300 | \$ (2,018) | -27.6% |
| | | State & Federal Grants | \$ - | \$ 9,630 | \$ 180 | \$ (9,450) | -98.1% |
| 633901 | Property Services | General Operating Budget | \$ 85,105 | \$ 308,660 | \$ 342,000 | \$ 33,340 | 10.8% |
| 634101 | Contract Trans To-From School | General Operating Budget | \$ 12,449,944 | \$ 11,960,755 | \$ 14,530,000 | \$ 2,569,245 | 21.5% |
| | | State & Federal Grants | \$ 60,766 | \$ 20,944 | \$ 243,523 | \$ 222,579 | 1062.7% |
| 634102 | Contracted Transportation-SPED | General Operating Budget | \$ 3,870,991 | \$ 4,050,000 | \$ 4,500,000 | \$ 450,000 | 11.1% |
| | | State & Federal Grants | \$ 14,167 | \$ - | \$ 15,000 | \$ 15,000 | 0.0% |
| 634103 | ECSE Transportation | State & Federal Grants | \$ 1,547,427 | \$ 431,531 | \$ 1,438,010 | \$ 1,006,479 | 233.2% |

| Object Code | Object Description | Budget Category | FY2020 | FY2021 | FY2022 | Dollar Amount | |
|-------------|--------------------------------|--------------------------|------------|------------|------------|---------------|------------|
| | | | | | | Change | % Variance |
| 634201 | Cntr Ppl Trnsp-Field Trip | General Operating Budget | \$ 340,798 | \$ 478,851 | \$ 455,380 | \$ (23,471) | -4.9% |
| | | Local Grants | \$ 2,090 | \$ - | \$ 300 | \$ 300 | 0.0% |
| | | State & Federal Grants | \$ 4,940 | \$ - | \$ 34,962 | \$ 34,962 | 0.0% |
| 634202 | Contr Transp Other | General Operating Budget | \$ 714 | \$ - | \$ - | \$ - | - |
| 634203 | Contracted Transp After School | General Operating Budget | \$ 904,169 | \$ 900,900 | \$ 901,000 | \$ 100 | 0.0% |
| | | State & Federal Grants | \$ 129,428 | \$ 101,820 | \$ 150,000 | \$ 48,180 | 47.3% |
| 634204 | Other Transp -Bus Passes | General Operating Budget | \$ 241,548 | \$ 397,170 | \$ 400,900 | \$ 3,730 | 0.9% |
| | | Local Grants | \$ 5,574 | \$ - | \$ 39,000 | \$ 39,000 | 0.0% |
| | | State & Federal Grants | \$ 5,800 | \$ - | \$ 7,022 | \$ 7,022 | 0.0% |
| 634301 | Out of Town Travel & Conf Exp | General Operating Budget | \$ 146,272 | \$ 139,717 | \$ 90,250 | \$ (49,467) | -35.4% |
| | | Local Grants | \$ 22,663 | \$ - | \$ 61,593 | \$ 61,593 | 0.0% |
| | | State & Federal Grants | \$ 290,751 | \$ 1,626 | \$ 133,807 | \$ 132,181 | 8131.2% |
| | | Food Service | \$ 720 | \$ - | \$ - | \$ - | 0.0% |
| 634302 | Meeting Expenses | General Operating Budget | \$ 225,113 | \$ 597,414 | \$ 609,222 | \$ 11,808 | 2.0% |
| | | Local Grants | \$ 17,735 | \$ 635 | \$ 38,617 | \$ 37,982 | 5979.5% |
| | | State & Federal Grants | \$ 29,643 | \$ 9,538 | \$ 98,105 | \$ 88,567 | 928.5% |
| 634304 | Mileage | General Operating Budget | \$ 44,316 | \$ 62,509 | \$ 59,400 | \$ (3,109) | -5.0% |
| | | Local Grants | \$ 137 | \$ - | \$ 944 | \$ 944 | 0.0% |
| | | State & Federal Grants | \$ 9,431 | \$ 888 | \$ 56,594 | \$ 55,706 | 6271.6% |
| | | Food Service | \$ - | \$ - | \$ 1,000 | \$ 1,000 | 0.0% |
| 634305 | In-Town Workshops | General Operating Budget | \$ 19,508 | \$ 42,317 | \$ 43,550 | \$ 1,233 | 2.9% |
| | | Local Grants | \$ 4,609 | \$ 2,400 | \$ 2,400 | \$ - | 0.0% |
| | | State & Federal Grants | \$ 39,105 | \$ - | \$ 18,350 | \$ 18,350 | 0.0% |
| 634306 | PHL Student & Coaches Travel | General Operating Budget | \$ 8,695 | \$ 16,560 | \$ - | \$ (16,560) | -100.0% |
| | | Local Grants | \$ 12,189 | \$ 9,659 | \$ 2,295 | \$ (7,365) | -76.2% |
| 634903 | Transportation NOC | Local Grants | \$ - | \$ - | \$ 3,173 | \$ 3,173 | 0.0% |
| 634904 | Field Trip Admission | General Operating Budget | \$ 385 | \$ 450 | \$ - | \$ (450) | -100.0% |
| | | State & Federal Grants | \$ 1,939 | \$ - | \$ - | \$ - | 0.0% |
| 634906 | Non Prof Development Travel | General Operating Budget | \$ 660 | \$ 810 | \$ 900 | \$ 90 | 11.1% |
| | | Local Grants | \$ - | \$ - | \$ 2,346 | \$ 2,346 | |
| 635101 | Property Incl Boiler Insur | General Operating Budget | \$ 706,310 | \$ 763,153 | \$ 840,000 | \$ 76,847 | 10.1% |
| 635102 | Vehicle Insurance | General Operating Budget | \$ 155,918 | \$ 183,689 | \$ 205,000 | \$ 21,311 | 11.6% |
| 635201 | Athletic Insurance | General Operating Budget | \$ 27,963 | \$ 29,613 | \$ 33,000 | \$ 3,387 | 11.4% |
| | | Local Grants | \$ - | \$ - | \$ 200 | \$ 200 | 0.0% |

| Object Code | Object Description | Budget Category | FY2020 | FY2021 | FY2022 | Dollar Amount | |
|-------------|-------------------------------|--------------------------|---------------|--------------|---------------|----------------|------------|
| | | | | | | Change | % Variance |
| 635202 | Employee Pers Liab Insurance | General Operating Budget | \$ 7,980 | \$ 12,422 | \$ 14,000 | \$ 1,578 | 12.7% |
| 635203 | Worker's Compensation Program | General Operating Budget | \$ 384,150 | \$ 493,488 | \$ 548,000 | \$ 54,512 | 11.0% |
| 635301 | Employee Fidelity Insurance | General Operating Budget | \$ 243,744 | \$ 244,492 | \$ 271,000 | \$ 26,508 | 10.8% |
| 635901 | Legal Settlements | General Operating Budget | \$ 322,525 | \$ 226,350 | \$ 250,000 | \$ 23,650 | 10.4% |
| 636101 | Communications | General Operating Budget | \$ 1,574,668 | \$ 1,683,455 | \$ 1,901,000 | \$ 217,545 | 12.9% |
| | | Local Grants | \$ 239,082 | \$ 228,441 | \$ 239,082 | \$ 10,641 | 4.7% |
| | | State & Federal Grants | \$ 497,899 | \$ 1,214,710 | \$ - | \$ (1,214,710) | -100.0% |
| 636102 | Postage | General Operating Budget | \$ 81,709 | \$ 74,402 | \$ 56,100 | \$ (18,302) | -24.6% |
| | | State & Federal Grants | \$ 1,817 | \$ 1,906 | \$ 8,100 | \$ 6,194 | 324.9% |
| 636201 | Advertising-Recr/Announce | General Operating Budget | \$ 286,559 | \$ 235,520 | \$ 273,000 | \$ 37,480 | 15.9% |
| | | Local Grants | \$ 9,934 | \$ - | \$ - | \$ - | |
| | | State & Federal Grants | \$ 4,594 | \$ 1,367 | \$ 28,500 | \$ 27,134 | 1985.6% |
| 636301 | Printing & Binding | General Operating Budget | \$ 5,060 | \$ 41,075 | \$ 35,300 | \$ (5,775) | |
| | | Local Grants | \$ 111 | \$ - | \$ 2,109 | \$ 2,109 | 0.0% |
| | | State & Federal Grants | \$ 994 | \$ 33,978 | \$ - | \$ (33,978) | |
| | | Food Service | \$ - | \$ - | \$ 1,300 | \$ 1,300 | 0.0% |
| 637101 | Memberships & Dues | General Operating Budget | \$ 241,124 | \$ 276,871 | \$ 285,450 | \$ 8,579 | 3.1% |
| | | Local Grants | \$ 200 | \$ 250 | \$ 750 | \$ 500 | 200.0% |
| | | State & Federal Grants | \$ 15,080 | \$ 11,304 | \$ 43,251 | \$ 31,947 | 282.6% |
| | | Food Service | \$ 238 | \$ 756 | \$ 600 | \$ (156) | -20.6% |
| 639101 | Licenses, Fees and Permits | General Operating Budget | \$ 90,080 | \$ 207,851 | \$ 211,560 | \$ 3,710 | |
| | | Local Grants | \$ 6,974 | \$ 3,137 | \$ 9,055 | \$ 5,918 | 188.7% |
| | | State & Federal Grants | \$ 18,175 | \$ 55,823 | \$ 100,882 | \$ 45,059 | 80.7% |
| | | Food Service | \$ 2,707 | \$ - | \$ 3,600 | \$ 3,600 | 0.0% |
| 639103 | Field Trip Admission | General Operating Budget | \$ 4,823 | \$ 7,186 | \$ - | \$ (7,186) | -100.0% |
| 639104 | Food Service Contractual | General Operating Budget | \$ 11,213 | \$ 26,100 | \$ 29,000 | \$ 2,900 | 11.1% |
| | | Local Grants | \$ - | \$ - | \$ 14,559 | \$ 14,559 | |
| | | Food Service | \$ 14,147,955 | \$ 8,491,597 | \$ 15,436,506 | \$ 6,944,909 | 81.8% |
| 639802 | Operating Supplement | General Operating Budget | \$ - | \$ 1,500,000 | \$ 498,628 | \$ (1,001,372) | -66.8% |
| | | Local Grants | \$ - | \$ - | \$ 323,818 | \$ 323,818 | 0.0% |
| | | State & Federal Grants | \$ 38 | \$ 1,184 | \$ 1,131,497 | \$ 1,130,313 | 95481.8% |
| | | Food Service | \$ - | \$ - | \$ 50,000 | \$ 50,000 | 0.0% |
| 641101 | General Supplies | General Operating Budget | \$ 1,220,246 | \$ 2,074,110 | \$ 2,423,719 | \$ 349,610 | 16.9% |
| | | Local Grants | \$ 114,662 | \$ 73,613 | \$ 937,900 | \$ 864,287 | 1174.1% |
| | | State & Federal Grants | \$ 1,104,656 | \$ 3,423,004 | \$ 7,418,285 | \$ 3,995,281 | 116.7% |
| | | Food Service | \$ 1,162 | \$ 234 | \$ 2,000 | \$ 1,766 | 755.0% |

| Object Code | Object Description | Budget Category | FY2020 | FY2021 | FY2022 | Dollar Amount | |
|-------------|--------------------------------|--------------------------|--------------|--------------|--------------|----------------|------------|
| | | | | | | Change | % Variance |
| 641102 | Standardized Tests | General Operating Budget | \$ 808,583 | \$ 878,254 | \$ 976,870 | \$ 98,616 | 11.2% |
| | | State & Federal Grants | \$ 33,133 | \$ 19,199 | \$ 32,410 | \$ 13,211 | 68.8% |
| 641103 | Operational Supplies-Job Cost | General Operating Budget | \$ 1,980,923 | \$ 2,086,537 | \$ 2,319,000 | \$ 232,463 | 11.1% |
| | | State & Federal Grants | \$ - | \$ 947 | \$ - | \$ (947) | -100.0% |
| 641104 | Trophies/Awards/Incentives | General Operating Budget | \$ 119,162 | \$ 218,799 | \$ 589,992 | \$ 371,194 | 169.7% |
| | | Local Grants | \$ 12,655 | \$ 3,967 | \$ 325,794 | \$ 321,827 | 8112.4% |
| | | State & Federal Grants | \$ 12,743 | \$ 22,758 | \$ 17,000 | \$ (5,758) | -25.3% |
| 641105 | Uniforms | General Operating Budget | \$ 212,698 | \$ 322,119 | \$ 211,300 | \$ (110,819) | -34.4% |
| | | Local Grants | \$ 10,049 | \$ 2,798 | \$ 7,834 | \$ 5,036 | 180.0% |
| | | State & Federal Grants | \$ 618 | \$ 278 | \$ 595 | \$ 317 | 114.1% |
| 641108 | Instructional Supplies | General Operating Budget | \$ 57,779 | \$ 504,725 | \$ 716,700 | \$ 211,975 | 42.0% |
| | | State & Federal Grants | \$ 17,099 | \$ 14,724 | \$ 17,882 | \$ 3,159 | 21.5% |
| 641109 | Furn. Under \$1,000 | General Operating Budget | \$ 68,308 | \$ 127,738 | \$ 32,600 | \$ (95,138) | -74.5% |
| | | Local Grants | \$ 18,724 | \$ 6,412 | \$ 5,182 | \$ (1,229) | -19.2% |
| | | State & Federal Grants | \$ 1,567 | \$ 254,253 | \$ 50,200 | \$ (204,053) | -80.3% |
| 641201 | Computers,laptops & iPads<\$1K | General Operating Budget | \$ 1,972,930 | \$ 193,184 | \$ 613,442 | \$ 420,259 | 217.5% |
| | | Local Grants | \$ 101,672 | \$ - | \$ 273,962 | \$ 273,962 | 0.0% |
| | | State & Federal Grants | \$ 3,989,680 | \$ 4,149,885 | \$ 1,560,433 | \$ (2,589,452) | |
| | | Food Service | \$ 1,038 | \$ 64,050 | \$ 1,000 | \$ (63,050) | -98.4% |
| 641202 | Technology Supplies | General Operating Budget | \$ 321,703 | \$ 368,072 | \$ 620,982 | \$ 252,910 | 68.7% |
| | | Local Grants | \$ 7,850 | \$ 29,792 | \$ 745,347 | \$ 715,556 | 2401.9% |
| | | State & Federal Grants | \$ 485,316 | \$ 1,695,375 | \$ 807,518 | \$ (887,857) | -52.4% |
| | | Food Service | \$ 233 | \$ 1,111 | \$ - | \$ (1,111) | -100.0% |
| 643101 | T/Books Direct Purchase | General Operating Budget | \$ 310,270 | \$ 419,420 | \$ 552,500 | \$ 133,080 | 31.7% |
| | | State & Federal Grants | \$ 11,643 | \$ 3,608 | \$ 26,500 | \$ 22,892 | 634.5% |
| 643102 | W/Book-Direct Purchase | General Operating Budget | \$ 381,982 | \$ 239,514 | \$ 150,000 | \$ (89,514) | -37.4% |
| 644101 | Library Books | General Operating Budget | \$ 136,849 | \$ 209,700 | \$ 152,500 | \$ (57,200) | -27.3% |
| | | State & Federal Grants | \$ - | \$ 78 | \$ 1,035 | \$ 957 | 1224.7% |
| 645101 | Periodicals | General Operating Budget | \$ 23,965 | \$ 53,292 | \$ 56,500 | \$ 3,208 | 6.0% |
| | | State & Federal Grants | \$ 1,643 | \$ 524 | \$ 3,980 | \$ 3,456 | 660.2% |
| 647112 | Fresh Fruits and Vegetables | Food Service | \$ 466,768 | \$ 626,080 | \$ 550,000 | \$ (76,080) | -12.2% |
| 648101 | Electric Service | General Operating Budget | \$ 6,304,105 | \$ 5,791,918 | \$ - | \$ (5,791,918) | -100.0% |
| | | State & Federal Grants | \$ - | \$ - | \$ 6,208,000 | \$ 6,208,000 | |
| 648201 | Natural Gas Service | General Operating Budget | \$ 1,683,291 | \$ 1,776,592 | \$ - | \$ (1,776,592) | -100.0% |
| | | State & Federal Grants | \$ - | \$ - | \$ 1,649,000 | \$ 1,649,000 | |

| Object Code | Object Description | Budget Category | FY2020 | FY2021 | FY2022 | Dollar Amount | |
|--------------------|---------------------------------|--------------------------|-----------------------|-----------------------|-----------------------|----------------------|-------------|
| | | | | | | Change | % Variance |
| 649106 | Operational Supplies | State & Federal Grants | \$ - | \$ 65,152 | \$ - | \$ (65,152) | -100.0% |
| 652102 | Land & Building Improvement | General Operating Budget | \$ 3,072,763 | \$ 900,000 | \$ 1,000,000 | \$ 100,000 | 11.1% |
| 653101 | Construction In Progress | Local Grants | \$ - | \$ - | \$ 552,500 | \$ 552,500 | |
| 654101 | Equipment > \$1,000 | General Operating Budget | \$ 959,823 | \$ 836,931 | \$ 900,590 | \$ 63,659 | |
| | | Local Grants | \$ - | \$ - | \$ 55,000 | \$ 55,000 | 0.0% |
| | | State & Federal Grants | \$ - | \$ 287,862 | \$ - | \$ (287,862) | |
| | | Food Service | \$ 1,694 | \$ - | \$ - | \$ - | 0.0% |
| 654102 | Furniture \$1,000+ | General Operating Budget | \$ 10,581 | \$ 38,525 | \$ 2,500 | \$ (36,025) | -93.5% |
| | | Local Grants | \$ - | \$ - | \$ 2,103 | \$ 2,103 | |
| | | State & Federal Grants | \$ - | \$ 1,653 | \$ - | \$ (1,653) | -100.0% |
| 654103 | Computers | General Operating Budget | \$ - | \$ - | \$ - | \$ - | |
| 654201 | Classroom Eqpt | General Operating Budget | \$ 6,152 | \$ 33,786 | \$ 9,310 | \$ (24,476) | -72.4% |
| | | Local Grants | \$ 4,745 | \$ - | \$ 62,526 | \$ 62,526 | |
| | | State & Federal Grants | \$ 6,313 | \$ 47,632 | \$ 42,687 | \$ (4,945) | -10.4% |
| 654301 | Technology Related - Hard \$1K+ | General Operating Budget | \$ 557,907 | \$ 352,548 | \$ 210,870 | \$ (141,678) | -40.2% |
| | | Local Grants | \$ 7,579 | \$ 23,190 | \$ 179,074 | \$ 155,884 | 672.2% |
| | | State & Federal Grants | \$ 927,148 | \$ 1,370,311 | \$ 910,663 | \$ (459,649) | -33.5% |
| 654401 | Computer Software \$5,000+ | General Operating Budget | \$ 2,289,536 | \$ 2,200,112 | \$ 2,697,500 | \$ 497,388 | 22.6% |
| | | State & Federal Grants | \$ 55,487 | \$ 157,292 | \$ 175,205 | \$ 17,913 | 11.4% |
| 661101 | Redeem Of Principal | Debt Service | \$ 23,470,000 | \$ 25,340,000 | \$ 18,299,695 | \$ (7,040,305) | -27.8% |
| 661102 | Payments To Refund Agent | Debt Service | \$ 25,000,000 | \$ - | \$ - | \$ - | |
| 662101 | Bond Interest | General Operating Budget | \$ - | \$ 45,000 | \$ 50,000 | \$ 5,000 | 11.1% |
| | | Debt Service | \$ 7,583,282 | \$ 5,388,016 | \$ 6,268,515 | \$ 880,499 | 16.3% |
| 663101 | Debt Services Agent Fee | Debt Service | \$ 3,932 | \$ 1,997 | \$ 5,000 | \$ 3,003 | 150.4% |
| 663202 | Indirect Cost | Local Grants | \$ 18,547 | \$ 5,737 | \$ 5,737 | \$ - | 0.0% |
| | | State & Federal Grants | \$ 699,291 | \$ 700,724 | \$ 635,000 | \$ (65,724) | -9.4% |
| 633801 | Rentals of Computers and Relat | General Operating Budget | \$ - | \$ - | \$ - | \$ - | |
| 639102 | Cash Pick-Up Services | General Operating Budget | \$ - | \$ - | \$ - | \$ - | |
| 648601 | Gas And Oil | General Operating Budget | \$ - | \$ 495 | \$ - | \$ (495) | -100.0% |
| 662301 | Building Lease Interest | General Operating Budget | \$ - | \$ - | \$ - | \$ - | |
| 633101 | Cleaning Services | State & Federal Grants | \$ - | \$ 64,627 | \$ - | \$ (64,627) | -100.0% |
| Grand Total | | | \$ 395,209,398 | \$ 373,711,684 | \$ 395,468,937 | \$ 21,757,253 | 5.8% |

EXPENDITURES BY LOCATION

| Location | Location Description | Budget Category | Dollar Amount | | | | | |
|----------|--------------------------------|--------------------------|---------------|--------------|--------------|----------------|------------|--|
| | | | FY2020 | FY2021 | FY2022 | Change | % Variance | |
| 1015 | Griscom Alternative High | General Operating Budget | \$ 577,017 | \$ 571,424 | \$ 604,317 | \$ 32,893 | 5.8% | |
| | | State & Federal Grants | \$ 80,275 | \$ 86,948 | \$ 68,511 | \$ (18,436) | -21.2% | |
| 1100 | Clyde Miller Career Academy Hi | General Operating Budget | \$ 4,691,006 | \$ 4,765,041 | \$ 4,721,394 | \$ (43,648) | -0.9% | |
| | | State & Federal Grants | \$ 214,597 | \$ 267,532 | \$ 237,933 | \$ (29,598) | -11.1% | |
| 1220 | Gateway STEM High | General Operating Budget | \$ 8,918,887 | \$ 8,945,745 | \$ 9,142,805 | \$ 197,060 | 2.2% | |
| | | Local Grants | \$ 80,178 | \$ 80,686 | \$ 73,684 | \$ (7,001) | -8.7% | |
| | | State & Federal Grants | \$ 489,907 | \$ 467,533 | \$ 534,579 | \$ 67,046 | 14.3% | |
| 1222 | Nottingham CAJT High | General Operating Budget | \$ 2,692,667 | \$ 2,499,723 | \$ 2,757,885 | \$ 258,161 | 10.3% | |
| | | Local Grants | \$ 8,241 | \$ 7,145 | \$ 24,225 | \$ 17,080 | 239.0% | |
| | | State & Federal Grants | \$ 147,235 | \$ 212,634 | \$ 158,214 | \$ (54,420) | -25.6% | |
| 1250 | Beaumont High | General Operating Budget | \$ 974,460 | \$ 922,583 | \$ 609,745 | \$ (312,838) | -33.9% | |
| | | State & Federal Grants | \$ 311,627 | \$ 598,432 | \$ 364,474 | \$ (233,958) | -39.1% | |
| 1380 | Washington Ed Elementary | General Operating Budget | \$ 35,703 | \$ - | \$ - | \$ - | 0.0% | |
| 1440 | Cleveland NJROTC High | General Operating Budget | \$ 2,170,245 | \$ 2,064,223 | \$ 314,085 | \$ (1,750,137) | -84.8% | |
| | | State & Federal Grants | \$ 152,722 | \$ 129,951 | \$ - | \$ (129,951) | -100.0% | |
| 1500 | Carnahan High | General Operating Budget | \$ 2,806,200 | \$ 2,872,794 | \$ 2,824,871 | \$ (47,923) | -1.7% | |
| | | State & Federal Grants | \$ 395,944 | \$ 551,521 | \$ 587,410 | \$ 35,890 | 6.5% | |
| 1510 | Coll Schl of Med | General Operating Budget | \$ 1,873,085 | \$ 2,143,164 | \$ 1,883,031 | \$ (260,134) | -12.1% | |
| | | Local Grants | \$ 82,938 | \$ 83,545 | \$ 86,676 | \$ 3,130 | 3.7% | |
| 1540 | N.W. Transport & Law High | General Operating Budget | \$ 2,992,422 | \$ 2,972,154 | \$ 119,582 | \$ (2,852,572) | -96.0% | |
| | | Local Grants | \$ 82,616 | \$ 83,171 | \$ - | \$ (83,171) | -100.0% | |
| | | State & Federal Grants | \$ 288,011 | \$ 379,470 | \$ - | \$ (379,470) | -100.0% | |
| 1550 | College Prep | General Operating Budget | \$ 70,547 | \$ - | \$ - | \$ - | 0.0% | |
| 1560 | Metro Academic Classic High | General Operating Budget | \$ 2,649,217 | \$ 2,824,311 | \$ 2,714,592 | \$ (109,719) | 0.0% | |
| | | Local Grants | \$ 7,043 | \$ - | \$ - | \$ - | 0.0% | |
| 1570 | McKinley CJA High | General Operating Budget | \$ 4,290,781 | \$ 4,479,985 | \$ 4,488,292 | \$ 8,307 | 0.2% | |
| | | Local Grants | \$ 80,761 | \$ 77,862 | \$ 4,095 | \$ (73,767) | -94.7% | |
| 1680 | Roosevelt High | General Operating Budget | \$ 4,246,342 | \$ 3,845,499 | \$ 4,053,028 | \$ 207,528 | 5.4% | |
| | | Local Grants | \$ 40,889 | \$ 35,648 | \$ 54,966 | \$ 19,319 | 54.2% | |
| | | State & Federal Grants | \$ 532,027 | \$ 659,399 | \$ 641,885 | \$ (17,514) | -2.7% | |
| 1730 | Soldan IS High | General Operating Budget | \$ 4,210,618 | \$ 4,310,445 | \$ 4,011,850 | \$ (298,595) | -6.9% | |
| | | Local Grants | \$ - | \$ 709 | \$ 7,500 | \$ 6,791 | 957.5% | |
| | | State & Federal Grants | \$ 251,739 | \$ 294,845 | \$ 255,461 | \$ (39,384) | -13.4% | |
| 1800 | Sumner High | General Operating Budget | \$ 2,362,488 | \$ 2,375,369 | \$ 2,362,169 | \$ (13,201) | -0.6% | |
| | | Local Grants | \$ 34,318 | \$ 32,053 | \$ 30,064 | \$ (1,989) | -6.2% | |
| | | State & Federal Grants | \$ 383,605 | \$ 439,389 | \$ 467,279 | \$ 27,889 | 6.3% | |
| 1830 | Vashon High | General Operating Budget | \$ 3,744,444 | \$ 4,138,696 | \$ 3,914,215 | \$ (224,481) | -5.4% | |
| | | Local Grants | \$ 36,298 | \$ 35,667 | \$ 29,970 | \$ (5,696) | -16.0% | |
| | | State & Federal Grants | \$ 445,104 | \$ 752,830 | \$ 793,757 | \$ 40,927 | 5.4% | |
| 1860 | Central VPA High | General Operating Budget | \$ 3,616,082 | \$ 3,483,002 | \$ 3,088,946 | \$ (394,056) | -11.3% | |
| | | Local Grants | \$ 85,233 | \$ 88,569 | \$ 93,014 | \$ 4,445 | 5.0% | |
| | | State & Federal Grants | \$ 152,577 | \$ 211,786 | \$ 177,015 | \$ (34,771) | -16.4% | |
| 2080 | Yeatman Middle | General Operating Budget | \$ 2,021,745 | \$ 2,131,399 | \$ 2,294,702 | \$ 163,304 | 7.7% | |
| | | State & Federal Grants | \$ 382,389 | \$ 668,157 | \$ 590,330 | \$ (77,827) | -11.6% | |
| 2770 | Temp Undistributed | General Operating Budget | \$ 479,321 | \$ 928,242 | \$ 5,814,664 | \$ 4,886,423 | 526.4% | |

| Location | Location Description | Budget Category | Dollar Amount | | | | | |
|----------|------------------------|--------------------------|---------------|--------------|--------------|----------------|------------|--|
| | | | FY2020 | FY2021 | FY2022 | Change | % Variance | |
| 2790 | Surplus Undistribute | General Operating Budget | \$ 383,158 | \$ 182,492 | \$ 9,183,948 | \$ 9,001,456 | 4932.5% | |
| 3020 | Blewett Middle | General Operating Budget | \$ 73,943 | \$ - | \$ - | \$ - | 0.0% | |
| 3040 | Blow Middle | General Operating Budget | \$ 117,285 | \$ - | \$ - | \$ - | 0.0% | |
| 3050 | Busch AAA Middle | General Operating Budget | \$ 2,841,535 | \$ 2,861,779 | \$ 2,990,657 | \$ 128,878 | 4.5% | |
| | | Local Grants | \$ - | \$ 1,498 | \$ 4,095 | \$ 2,597 | 173.3% | |
| | | State & Federal Grants | \$ 185,268 | \$ 324,978 | \$ 197,235 | \$ (127,743) | -39.3% | |
| 3070 | Carr Lane VPA Middle | General Operating Budget | \$ 3,442,806 | \$ 3,400,754 | \$ 3,532,246 | \$ 131,492 | 3.9% | |
| | | Local Grants | \$ 5,537 | \$ - | \$ - | \$ - | 0.0% | |
| | | State & Federal Grants | \$ 352,392 | \$ 824,074 | \$ 593,575 | \$ (230,499) | -28.0% | |
| 3110 | Bunche Middle | General Operating Budget | \$ 12,595 | \$ - | \$ - | \$ - | 0.0% | |
| 3130 | McKinley CJA Middle | General Operating Budget | \$ 15,315 | \$ 32,931 | \$ 55,890 | \$ 22,959 | 0.0% | |
| | | Local Grants | \$ - | \$ - | \$ 4,095 | \$ 4,095 | 0.0% | |
| 3140 | Fanning Middle | General Operating Budget | \$ 1,487,935 | \$ 1,492,101 | \$ 186,668 | \$ (1,305,433) | -87.5% | |
| | | State & Federal Grants | \$ 367,470 | \$ 391,607 | \$ - | \$ (391,607) | -100.0% | |
| 3230 | Gateway Middle | General Operating Budget | \$ 3,931,348 | \$ 3,875,005 | \$ 4,132,688 | \$ 257,683 | 6.6% | |
| | | Local Grants | \$ - | \$ - | \$ 1,800 | \$ 1,800 | 0.0% | |
| | | State & Federal Grants | \$ 303,367 | \$ 329,715 | \$ 283,891 | \$ (45,824) | -13.9% | |
| 3240 | Langston Middle | General Operating Budget | \$ 69,714 | \$ - | \$ - | \$ - | 0.0% | |
| 3250 | AESM Middle | General Operating Budget | \$ 2,415,300 | \$ 2,395,740 | \$ 2,381,396 | \$ (14,344) | -0.6% | |
| | | State & Federal Grants | \$ 119,576 | \$ 220,844 | \$ 199,539 | \$ (21,305) | -9.6% | |
| 3260 | Long Middle | General Operating Budget | \$ 2,080,644 | \$ 2,147,853 | \$ 2,148,028 | \$ 175 | 0.0% | |
| | | Local Grants | \$ - | \$ 950 | \$ - | \$ (950) | -100.0% | |
| | | State & Federal Grants | \$ 170,813 | \$ 172,351 | \$ 162,843 | \$ (9,508) | -5.5% | |
| 3280 | L'Ouverture Middle | General Operating Budget | \$ 85,403 | \$ - | \$ - | \$ - | 0.0% | |
| 3370 | Pruitt Military Middle | General Operating Budget | \$ 22,112 | \$ - | \$ - | \$ - | 0.0% | |
| 3390 | Compton Drew Middle | General Operating Budget | \$ 3,431,239 | \$ 3,594,258 | \$ 3,729,637 | \$ 135,378 | 3.8% | |
| | | State & Federal Grants | \$ 217,140 | \$ 242,036 | \$ 268,058 | \$ 26,021 | 10.8% | |
| 3400 | Stevens Middle | General Operating Budget | \$ 7,742 | \$ - | \$ - | \$ - | 0.0% | |
| 3420 | Stowe Middle | General Operating Budget | \$ 280 | \$ - | \$ - | \$ - | 0.0% | |
| 3440 | Turner Middle | General Operating Budget | \$ 3,564 | \$ - | \$ - | \$ - | 0.0% | |
| 3480 | Webster Middle | General Operating Budget | \$ 210 | \$ - | \$ - | \$ - | 0.0% | |
| 3500 | Williams Middle | General Operating Budget | \$ 210 | \$ - | \$ - | \$ - | 0.0% | |
| 3540 | S Broadway Middle | General Operating Budget | \$ 1,854 | \$ - | \$ - | \$ - | 0.0% | |
| 4000 | Adams Elementary | General Operating Budget | \$ 1,772,113 | \$ 1,780,542 | \$ 1,559,080 | \$ (221,462) | 0.0% | |
| | | Local Grants | \$ 13,135 | \$ - | \$ 125,185 | \$ 125,185 | 0.0% | |
| | | State & Federal Grants | \$ 488,278 | \$ 386,325 | \$ 267,849 | \$ (118,476) | 0.0% | |
| | | Food Service | \$ 3,225 | \$ - | \$ - | \$ - | 0.0% | |
| 4060 | Ashland Elementary | General Operating Budget | \$ 1,836,736 | \$ 1,836,701 | \$ 1,625,834 | \$ (210,867) | -11.5% | |
| | | Local Grants | \$ - | \$ 1,202 | \$ 139,863 | \$ 138,661 | 11531.9% | |
| | | State & Federal Grants | \$ 230,972 | \$ 354,481 | \$ 352,719 | \$ (1,762) | -0.5% | |
| 4100 | Banneker Elementary | General Operating Budget | \$ 1,170 | \$ - | \$ - | \$ - | 0.0% | |
| 4180 | Bryan Hill Elementary | General Operating Budget | \$ 1,483,015 | \$ 1,448,296 | \$ 1,355,766 | \$ (92,530) | 0.0% | |
| | | Local Grants | \$ - | \$ - | \$ 231,683 | \$ 231,683 | 0.0% | |
| | | State & Federal Grants | \$ 114,278 | \$ 194,730 | \$ 82,688 | \$ (112,042) | 0.0% | |
| | | Food Service | \$ 4,913 | \$ - | \$ - | \$ - | 0.0% | |
| 4200 | Buder Elementary | General Operating Budget | \$ 3,120,920 | \$ 3,292,666 | \$ 3,041,136 | \$ (251,530) | 0.0% | |

| Location | Location Description | Budget Category | Dollar Amount | | | | | |
|----------|------------------------------|--------------------------|---------------|--------------|--------------|----------------|------------|--|
| | | | FY2020 | FY2021 | FY2022 | Change | % Variance | |
| 4200 | Buder Elementary | Local Grants | \$ 26,103 | \$ 1,634 | \$ 263,978 | \$ 262,344 | 16054.0% | |
| | | State & Federal Grants | \$ 424,736 | \$ 465,883 | \$ 460,438 | \$ (5,445) | -1.2% | |
| | | Food Service | \$ 3,583 | | \$ - | \$ - | 0.0% | |
| 4250 | Ames VPA Elementary | General Operating Budget | \$ 2,217,088 | \$ 2,350,339 | \$ 2,336,147 | \$ (14,192) | 0.0% | |
| | | Local Grants | | \$ (0) | \$ 118,222 | \$ 118,222 | 0.0% | |
| | | State & Federal Grants | \$ 178,741 | \$ 153,495 | \$ 129,915 | \$ (23,579) | 0.0% | |
| | | Food Service | \$ 3,623 | | \$ - | \$ - | 0.0% | |
| 4280 | Carver Elementary | General Operating Budget | \$ 4,155 | \$ - | \$ - | \$ - | 0.0% | |
| 4320 | #N/A | General Operating Budget | \$ 55 | | \$ - | \$ - | 0.0% | |
| 4360 | Clay Elementary | General Operating Budget | \$ 1,390,412 | \$ 1,332,151 | \$ 154,301 | \$ (1,177,850) | -88.4% | |
| | | State & Federal Grants | \$ 301,905 | \$ 218,288 | | \$ (218,288) | -100.0% | |
| | | Food Service | \$ 1,518 | \$ 2 | | \$ (2) | -100.0% | |
| 4400 | Pamoja @ Cole Elementary | General Operating Budget | \$ 2,157,121 | \$ 2,355,331 | \$ 2,142,768 | \$ (212,563) | 0.0% | |
| | | Local Grants | | | \$ 114,661 | \$ 114,661 | 0.0% | |
| | | State & Federal Grants | \$ 418,263 | \$ 474,238 | \$ 425,022 | \$ (49,216) | 0.0% | |
| | | Food Service | \$ 770 | | \$ - | \$ - | 0.0% | |
| 4420 | Columbia Elementary | General Operating Budget | \$ 1,672,691 | \$ 1,604,739 | \$ 1,366,151 | \$ (238,588) | 0.0% | |
| | | State & Federal Grants | \$ 269,476 | \$ 288,600 | \$ 264,674 | \$ (23,926) | -8.3% | |
| | | Food Service | \$ 3,440 | | \$ - | \$ - | 0.0% | |
| 4440 | Cote Brilliante Elementary | General Operating Budget | \$ 27,374 | \$ - | \$ - | \$ - | 0.0% | |
| 4460 | Cupples Elementary | General Operating Budget | \$ 280 | \$ - | \$ - | \$ - | 0.0% | |
| 4470 | Dewey Int'L Study Elementary | General Operating Budget | \$ 3,002,182 | \$ 3,028,528 | \$ 2,846,957 | \$ (181,570) | 0.0% | |
| | | State & Federal Grants | \$ 346,314 | \$ 442,947 | \$ 308,988 | \$ (133,959) | -30.2% | |
| | | Food Service | \$ 1,570 | | \$ - | \$ - | 0.0% | |
| 4480 | Dunbar Elementary | General Operating Budget | \$ 1,132,540 | \$ 1,156,451 | \$ 128,146 | \$ (1,028,305) | 0.0% | |
| | | State & Federal Grants | \$ 417,108 | \$ 391,675 | | \$ (391,675) | -100.0% | |
| | | Food Service | \$ 3,062 | | \$ - | \$ - | 0.0% | |
| 4500 | Eliot Elementary | General Operating Budget | \$ 223 | \$ - | \$ - | \$ - | 0.0% | |
| 4510 | Kottemeyer Elementary | General Operating Budget | \$ 12,299 | \$ - | \$ - | \$ - | 0.0% | |
| 4580 | Farragut Elementary | General Operating Budget | \$ 1,232,795 | \$ 1,072,845 | \$ 276,110 | \$ (796,735) | 0.0% | |
| | | State & Federal Grants | \$ 383,947 | \$ 360,695 | | \$ (360,695) | -100.0% | |
| | | Food Service | \$ 3,403 | | \$ - | \$ - | 0.0% | |
| 4600 | Field Elementary | General Operating Budget | | \$ 0 | \$ - | \$ (0) | -100.0% | |
| 4630 | Ford Elementary | General Operating Budget | \$ 1,559,968 | \$ 1,355,013 | \$ 220,935 | \$ (1,134,077) | 0.0% | |
| | | State & Federal Grants | \$ 265,102 | \$ 206,684 | | \$ (206,684) | -100.0% | |
| | | Food Service | \$ 3,619 | | \$ - | \$ - | 0.0% | |
| 4660 | Froebel Elementary | General Operating Budget | \$ 1,466,035 | \$ 1,443,362 | \$ 1,290,120 | \$ (153,242) | 0.0% | |
| | | Local Grants | | \$ 52,822 | \$ 627,500 | \$ 574,678 | 1087.9% | |
| | | State & Federal Grants | \$ 215,003 | \$ 226,581 | \$ 212,185 | \$ (14,397) | -6.4% | |
| | | Food Service | \$ 3,695 | | \$ - | \$ - | 0.0% | |
| 4720 | Gallaudet HI | General Operating Budget | \$ 29,374 | \$ - | \$ - | \$ - | 0.0% | |
| 4730 | Gateway Elementary | General Operating Budget | \$ 3,415,529 | \$ 3,641,244 | \$ 3,324,248 | \$ (316,995) | 0.0% | |
| | | Local Grants | \$ 4,116 | | \$ 1,800 | \$ 1,800 | 0.0% | |
| | | State & Federal Grants | \$ 436,080 | \$ 541,271 | \$ 445,097 | \$ (96,173) | 0.0% | |
| | | Food Service | \$ 2,553 | | \$ - | \$ - | 0.0% | |
| 4760 | Gundlach Elementary | General Operating Budget | \$ 210 | \$ - | \$ - | \$ - | 0.0% | |

| Location | Location Description | Budget Category | FY2020 | FY2021 | FY2022 | Dollar Amount Change | % Variance |
|----------|--------------------------------|--------------------------|--------------|--------------|--------------|----------------------|------------|
| 4780 | Hamilton Elementary | General Operating Budget | \$ 1,962,874 | \$ 1,938,278 | \$ 1,941,953 | \$ 3,674 | 0.0% |
| | | Local Grants | | | \$ 115,317 | \$ 115,317 | 0.0% |
| | | State & Federal Grants | \$ 451,169 | \$ 463,902 | \$ 426,466 | \$ (37,436) | 0.0% |
| | | Food Service | \$ 2,159 | | \$ | \$ - | 0.0% |
| 4840 | Hempstead Elementary | General Operating Budget | \$ 222 | \$ - | \$ | \$ - | 0.0% |
| 4880 | Henry Elementary | General Operating Budget | \$ 2,104,838 | \$ 1,982,236 | \$ 1,973,302 | \$ (8,934) | 0.0% |
| | | Local Grants | \$ 17,917 | \$ 6,257 | \$ 136,699 | \$ 130,442 | 2084.8% |
| | | State & Federal Grants | \$ 275,089 | \$ 233,019 | \$ 257,707 | \$ 24,688 | 10.6% |
| | | Food Service | \$ 5,017 | | \$ | \$ - | 0.0% |
| 4890 | Hickey Elementary | General Operating Budget | \$ 1,458,674 | \$ 1,643,565 | \$ 1,512,242 | \$ (131,323) | 0.0% |
| | | Local Grants | | | \$ 1,800 | \$ 1,800 | 0.0% |
| | | State & Federal Grants | \$ 225,060 | \$ 267,511 | \$ 263,925 | \$ (3,586) | 0.0% |
| | | Food Service | \$ 1,661 | | \$ | \$ - | 0.0% |
| 4900 | Herzog Elementary | General Operating Budget | \$ 1,804,279 | \$ 2,025,467 | \$ 1,905,664 | \$ (119,803) | 0.0% |
| | | Local Grants | | | \$ 118,282 | \$ 118,282 | 0.0% |
| | | State & Federal Grants | \$ 309,262 | \$ 214,851 | \$ 269,863 | \$ 55,012 | 0.0% |
| | | Food Service | \$ 3,417 | | \$ | \$ - | 0.0% |
| 4920 | Hodgen Elementary | General Operating Budget | \$ 2,036,270 | \$ 2,080,605 | \$ 2,012,570 | \$ (68,035) | 0.0% |
| | | Local Grants | \$ 400 | | \$ 124,189 | \$ 124,189 | 0.0% |
| | | State & Federal Grants | \$ 347,383 | \$ 368,314 | \$ 359,878 | \$ (8,436) | 0.0% |
| | | Food Service | \$ 2,236 | | \$ | \$ - | 0.0% |
| 4960 | Humbolt Elementary | General Operating Budget | \$ 1,647,335 | \$ 1,760,775 | \$ 1,598,276 | \$ (162,500) | 0.0% |
| | | State & Federal Grants | \$ 112,356 | \$ 102,856 | \$ 98,784 | \$ (4,072) | -4.0% |
| | | Food Service | \$ 1,758 | | \$ | \$ - | 0.0% |
| 4970 | New American Prep Elementary | General Operating Budget | \$ 2,180,614 | \$ 2,002,518 | \$ 2,073,800 | \$ 71,282 | 0.0% |
| | | State & Federal Grants | \$ 145,797 | \$ 216,608 | \$ 118,540 | \$ (98,067) | -45.3% |
| | | Food Service | \$ 3,000 | | \$ | \$ - | 0.0% |
| 4990 | AESM @ Carver Elementary | General Operating Budget | \$ 1,389,992 | \$ 1,229,082 | \$ 1,189,377 | \$ (39,705) | 0.0% |
| | | Local Grants | | | \$ 220,499 | \$ 220,499 | 0.0% |
| | | State & Federal Grants | \$ 239,196 | \$ 310,884 | \$ 277,676 | \$ (33,208) | 0.0% |
| | | Food Service | \$ 5,200 | | \$ | \$ - | 0.0% |
| 5000 | Jackson Elementary | General Operating Budget | \$ 865 | \$ - | \$ | \$ - | 0.0% |
| 5020 | Jefferson Elementary | General Operating Budget | \$ 1,307,786 | \$ 1,103,424 | \$ 1,327,974 | \$ 224,550 | 20.4% |
| | | Local Grants | | | \$ 140,767 | \$ 140,767 | 0.0% |
| | | State & Federal Grants | \$ 253,093 | \$ 241,396 | \$ 227,980 | \$ (13,416) | -5.6% |
| 5030 | Kennard Elementary | General Operating Budget | \$ 2,508,702 | \$ 2,547,617 | \$ 2,487,172 | \$ (60,445) | 0.0% |
| | | Food Service | \$ 3,019 | | \$ | \$ - | 0.0% |
| 5060 | Laclede Elementary | General Operating Budget | \$ 1,488,340 | \$ 1,283,603 | \$ 1,419,128 | \$ 135,526 | 0.0% |
| | | Local Grants | \$ 1,877 | \$ 19,874 | \$ 149,453 | \$ 129,579 | 652.0% |
| | | State & Federal Grants | \$ 192,711 | \$ 208,617 | \$ 216,121 | \$ 7,504 | 3.6% |
| | | Food Service | \$ 1,754 | | \$ | \$ - | 0.0% |
| 5100 | Lexington Elementary | General Operating Budget | \$ 2,090,954 | \$ 2,028,692 | \$ 1,999,986 | \$ (28,706) | 0.0% |
| | | Local Grants | | | \$ 136,677 | \$ 136,677 | 0.0% |
| | | State & Federal Grants | \$ 451,147 | \$ 506,629 | \$ 415,485 | \$ (91,145) | 0.0% |
| | | Food Service | \$ 3,343 | | \$ | \$ - | 0.0% |
| 5180 | Lyon Acad Basic Inst @ Blow El | General Operating Budget | \$ 2,222,657 | \$ 2,338,378 | \$ 2,344,276 | \$ 5,898 | 0.0% |

| Location | Location Description | Budget Category | Dollar Amount | | | | |
|----------|--------------------------------|--------------------------|---------------|--------------|--------------|--------------|------------|
| | | | FY2020 | FY2021 | FY2022 | Change | % Variance |
| 5180 | Lyon Acad Basic Inst @ Blow EI | Local Grants | \$ 13,793 | | | \$ - | 0.0% |
| | | State & Federal Grants | \$ 303,383 | \$ 368,785 | \$ 297,756 | \$ (71,029) | 0.0% |
| | | Food Service | \$ 3,479 | | | \$ - | 0.0% |
| 5240 | Mallinckrodt Elementary | General Operating Budget | \$ 1,961,277 | \$ 2,092,579 | \$ 2,068,717 | \$ (23,862) | 0.0% |
| | | Local Grants | | \$ 1,859 | \$ 2,000 | \$ 141 | 7.6% |
| | | State & Federal Grants | | \$ 84,615 | | \$ (84,615) | -100.0% |
| | | Food Service | \$ 3,273 | | | \$ - | 0.0% |
| 5260 | Mann Elementary | General Operating Budget | \$ 2,357,770 | \$ 2,601,581 | \$ 2,549,247 | \$ (52,333) | 0.0% |
| | | State & Federal Grants | \$ 263,714 | \$ 257,721 | \$ 164,639 | \$ (93,081) | -36.1% |
| | | Food Service | \$ 3,569 | | | \$ - | 0.0% |
| 5320 | Marshall Elementary | General Operating Budget | \$ 494 | \$ - | \$ - | \$ - | 0.0% |
| 5340 | Mason Elementary | General Operating Budget | \$ 3,399,033 | \$ 3,186,331 | \$ 3,310,264 | \$ 123,933 | 0.0% |
| | | Local Grants | \$ 51,575 | \$ (0) | \$ 125,778 | \$ 125,778 | 0.0% |
| | | State & Federal Grants | \$ 448,836 | \$ 784,733 | \$ 470,647 | \$ (314,086) | 0.0% |
| | | Food Service | \$ 1,050 | | | \$ - | 0.0% |
| 5500 | Meramec Elementary | General Operating Budget | \$ 1,568,837 | \$ 1,607,395 | \$ 1,590,769 | \$ (16,626) | 0.0% |
| | | Local Grants | \$ 1,843 | \$ 1,206 | | \$ (1,206) | -100.0% |
| | | State & Federal Grants | \$ 414,455 | \$ 498,095 | \$ 479,498 | \$ (18,597) | -3.7% |
| | | Food Service | \$ 3,131 | | | \$ - | 0.0% |
| 5520 | Gateway Michael Elementary | General Operating Budget | \$ 1,345,160 | \$ 1,326,914 | \$ 1,402,723 | \$ 75,809 | 5.7% |
| | | Local Grants | \$ 17,540 | \$ 12,394 | \$ 22,725 | \$ 10,331 | 83.3% |
| | | State & Federal Grants | \$ 404,673 | \$ 496,117 | \$ 469,993 | \$ (26,124) | -5.3% |
| 5560 | Monroe Elementary | General Operating Budget | \$ 1,918,902 | \$ 1,990,212 | \$ 1,882,550 | \$ (107,662) | 0.0% |
| | | Local Grants | | | \$ 162,704 | \$ 162,704 | 0.0% |
| | | State & Federal Grants | \$ 447,979 | \$ 349,757 | \$ 125,126 | \$ (224,631) | 0.0% |
| | | Food Service | \$ 654 | | | \$ - | 0.0% |
| 5590 | Mullanphy Elementary | General Operating Budget | \$ 4,146,133 | \$ 4,506,893 | \$ 4,249,055 | \$ (257,838) | 0.0% |
| | | Local Grants | \$ 4,348 | | \$ 115,219 | \$ 115,219 | 0.0% |
| | | State & Federal Grants | \$ 558,220 | \$ 578,892 | \$ 479,332 | \$ (99,560) | 0.0% |
| | | Food Service | \$ 265 | | | \$ - | 0.0% |
| 5600 | Oak Hill Elementary | General Operating Budget | \$ 1,736,576 | \$ 1,989,163 | \$ 1,903,969 | \$ (85,194) | 0.0% |
| | | Local Grants | \$ 5,343 | | \$ 132,595 | \$ 132,595 | 0.0% |
| | | State & Federal Grants | \$ 244,159 | \$ 251,412 | \$ 117,942 | \$ (133,470) | 0.0% |
| | | Food Service | \$ 1,647 | | | \$ - | 0.0% |
| 5610 | Earl Nance Sr Elementary | General Operating Budget | \$ 1,778,077 | \$ 1,951,838 | \$ 1,888,587 | \$ (63,251) | 0.0% |
| | | State & Federal Grants | \$ 763,692 | \$ 887,646 | \$ 860,659 | \$ (26,987) | -3.0% |
| | | Food Service | \$ 1,777 | | | \$ - | 0.0% |
| 5620 | Peabody Elementary | General Operating Budget | \$ 1,572,760 | \$ 1,670,435 | \$ 1,606,193 | \$ (64,242) | 0.0% |
| | | Local Grants | | | \$ 142,421 | \$ 142,421 | 0.0% |
| | | State & Federal Grants | \$ 639,195 | \$ 722,030 | \$ 705,802 | \$ (16,228) | 0.0% |
| | | Food Service | \$ 2,574 | | | \$ - | 0.0% |
| 5720 | Roe Elementary | General Operating Budget | \$ 9,457 | \$ - | \$ - | \$ - | 0.0% |
| 5780 | Shaw VPA Elementary | General Operating Budget | \$ 2,883,560 | \$ 2,866,104 | \$ 2,867,888 | \$ 1,785 | 0.0% |
| | | State & Federal Grants | \$ 383,550 | \$ 280,162 | \$ 298,114 | \$ 17,952 | 6.4% |
| | | Food Service | \$ 3,712 | | | \$ - | 0.0% |
| 5800 | Shenandoah Elementary | General Operating Budget | \$ 1,458,742 | \$ 1,333,444 | \$ 1,329,019 | \$ (4,425) | 0.0% |

| Location | Location Description | Budget Category | Dollar Amount | | | | | |
|----------|--------------------------------|--------------------------|---------------|--------------|--------------|--------------|-------------|--|
| | | | FY2020 | FY2021 | FY2022 | Change | % Variance | |
| 5800 | Shenandoah Elementary | Local Grants | | | \$ 114,102 | \$ 114,102 | 0.0% | |
| | | State & Federal Grants | \$ 280,861 | \$ 359,136 | \$ 379,144 | \$ 20,007 | 0.0% | |
| | | Food Service | \$ 3,255 | | | \$ - | 0.0% | |
| 5860 | Sigel Elementary | General Operating Budget | \$ 1,717,715 | \$ 1,873,072 | \$ 1,824,899 | \$ (48,173) | -2.6% | |
| | | Local Grants | | \$ (4) | \$ 114,102 | \$ 114,106 | -3083949.6% | |
| | | State & Federal Grants | \$ 346,261 | \$ 244,700 | \$ 225,117 | \$ (19,583) | -8.0% | |
| 5880 | Simmons Elementary | General Operating Budget | \$ 1,041 | \$ - | \$ - | \$ - | 0.0% | |
| 5920 | Capital Projects - 1 | General Operating Budget | \$ 4,125 | \$ - | \$ - | \$ - | 0.0% | |
| 5930 | Stix Early Childhood | General Operating Budget | \$ 3,775,819 | \$ 3,667,390 | \$ 3,750,068 | \$ 82,679 | 0.0% | |
| | | Local Grants | \$ 76,746 | \$ 50,462 | \$ 395,473 | \$ 345,010 | 683.7% | |
| | | State & Federal Grants | \$ 435,427 | \$ 611,324 | \$ 484,722 | \$ (126,602) | -20.7% | |
| | | Food Service | \$ 1,438 | | | \$ - | 0.0% | |
| 5960 | Walbridge Elementary | General Operating Budget | \$ 1,530,309 | \$ 1,596,141 | \$ 1,533,759 | \$ (62,382) | 0.0% | |
| | | Local Grants | | | \$ 105,506 | \$ 105,506 | 0.0% | |
| | | State & Federal Grants | \$ 109,920 | \$ 103,440 | \$ 108,961 | \$ 5,522 | 0.0% | |
| | | Food Service | \$ 3,369 | | | \$ - | 0.0% | |
| 5970 | Woerner Elementary | General Operating Budget | \$ 3,516,243 | \$ 3,702,091 | \$ 3,575,972 | \$ (126,119) | -3.4% | |
| | | Local Grants | \$ 8,004 | | | \$ - | 0.0% | |
| | | State & Federal Grants | \$ 227,733 | \$ 325,746 | \$ 212,705 | \$ (113,041) | -34.7% | |
| 6010 | Wash Montessori Elementary | General Operating Budget | \$ 2,418,221 | \$ 2,214,443 | \$ 2,114,267 | \$ (100,176) | 0.0% | |
| | | Local Grants | \$ 15,511 | | | \$ - | 0.0% | |
| | | State & Federal Grants | \$ 361,774 | \$ 378,528 | \$ 383,826 | \$ 5,299 | 0.0% | |
| | | Food Service | \$ 4,150 | | | \$ - | 0.0% | |
| 6030 | Wilkinson Early Childhood | General Operating Budget | \$ 2,615,975 | \$ 2,678,160 | \$ 2,653,228 | \$ (24,932) | -0.9% | |
| | | Local Grants | | \$ 2,134 | \$ 6,095 | \$ 3,961 | 185.6% | |
| | | State & Federal Grants | \$ 224,497 | \$ 363,880 | \$ 250,460 | \$ (113,420) | -31.2% | |
| | | Food Service | \$ 136 | \$ (0) | | \$ 0 | -100.0% | |
| 6120 | Woodward Elementary | General Operating Budget | \$ 2,218,631 | \$ 2,252,701 | \$ 2,219,667 | \$ (33,034) | 0.0% | |
| | | State & Federal Grants | \$ 292,881 | \$ 270,380 | \$ 147,876 | \$ (122,504) | -45.3% | |
| | | Food Service | \$ 2,148 | | | \$ - | 0.0% | |
| 6140 | Wyman Elementary | General Operating Budget | \$ 20,268 | \$ - | \$ - | \$ - | 0.0% | |
| 6340 | #N/A | General Operating Budget | \$ 12,258 | | | \$ - | 0.0% | |
| 6710 | Multi-Path @ Stevens | General Operating Budget | \$ 55,511 | \$ - | \$ - | \$ - | 0.0% | |
| 6780 | Des Peres Ms | General Operating Budget | \$ 1,674 | \$ - | \$ - | \$ - | 0.0% | |
| 6790 | Innovative Concept Alternative | General Operating Budget | \$ 1,200,620 | \$ 1,165,469 | \$ 1,236,766 | \$ 71,297 | 0.0% | |
| | | State & Federal Grants | \$ (40) | | | \$ - | 0.0% | |
| 6920 | NCNAA @ Roosevelt Alternative | General Operating Budget | \$ 1,014,027 | \$ 1,119,912 | \$ 1,077,829 | \$ (42,083) | -3.8% | |
| 6970 | Big Picture @ Des Peres | General Operating Budget | \$ 19,790 | \$ - | \$ - | \$ - | 0.0% | |
| 6980 | Fresh Start Alternative | General Operating Budget | \$ 594,125 | \$ 601,126 | \$ 548,663 | \$ (52,463) | -8.7% | |
| 6990 | Therapeutic School Alternative | General Operating Budget | \$ 1,488,819 | \$ 1,522,867 | \$ 1,435,014 | \$ (87,854) | -5.8% | |
| | | Local Grants | | | \$ 20,000 | \$ 20,000 | 0.0% | |
| | | State & Federal Grants | \$ 744,015 | \$ 738,276 | \$ 815,583 | \$ 77,307 | 10.5% | |
| 7000 | Bishop Dubourg High | State & Federal Grants | \$ 18,592 | \$ 133,432 | \$ 33,892 | \$ (99,540) | -74.6% | |
| 7010 | Cardinal Ritter Prep | State & Federal Grants | | \$ 108,339 | | \$ (108,339) | -100.0% | |
| 7020 | City Academy | State & Federal Grants | \$ 1,650 | \$ 40,222 | \$ 18,598 | \$ (21,624) | -53.8% | |
| 7040 | Loyola Academy | State & Federal Grants | \$ 7,396 | \$ 9,100 | \$ 7,487 | \$ (1,612) | -17.7% | |

| Location | Location Description | Budget Category | Dollar Amount | | | % Variance | |
|----------|-----------------------------|--------------------------|---------------|--------------|----------------|----------------|---------|
| | | | FY2020 | FY2021 | FY2022 | | Change |
| 7070 | Marian Middle School | State & Federal Grants | \$ 7,440 | \$ 29,346 | \$ 9,093 | \$ (20,253) | -69.0% |
| 7080 | Most Holy Trinity | State & Federal Grants | \$ 1,942 | \$ | \$ 14,009 | \$ 14,009 | 0.0% |
| 7090 | New City School | State & Federal Grants | \$ 35,387 | \$ 121,139 | \$ 26,368 | \$ (94,771) | -78.2% |
| 7110 | River Roads Lutheran | State & Federal Grants | \$ 1,807 | \$ 29,180 | \$ 8,091 | \$ (21,089) | -72.3% |
| 7120 | Rosati Kain High | State & Federal Grants | \$ 17,255 | \$ 107,890 | \$ 33,775 | \$ (74,115) | -68.7% |
| 7130 | Sacred Heart Village | State & Federal Grants | \$ 2,835 | \$ 3,267 | \$ 1,208 | \$ (2,059) | -63.0% |
| 7140 | South City Community | State & Federal Grants | \$ 10,944 | \$ 59,771 | \$ 15,216 | \$ (44,554) | -74.5% |
| 7150 | St. Ambrose School | State & Federal Grants | \$ 5,977 | \$ 103,952 | \$ 27,535 | \$ (76,418) | -73.5% |
| 7160 | St. Cecilia School | State & Federal Grants | \$ 44,004 | \$ 89,184 | \$ 28,142 | \$ (61,041) | -68.4% |
| 7170 | St. Gabriel School | State & Federal Grants | \$ 92,947 | \$ 132,597 | \$ 47,566 | \$ (85,031) | -64.1% |
| 7190 | South City Catholic Academy | State & Federal Grants | \$ 16,999 | \$ 92,352 | \$ 24,937 | \$ (67,415) | -73.0% |
| 7200 | St. Louis Catholic | State & Federal Grants | \$ 3,990 | \$ 33,089 | \$ 5,555 | \$ (27,533) | -83.2% |
| 7220 | St. Louis Univ. High | State & Federal Grants | \$ 85,855 | \$ 487,863 | \$ 76,688 | \$ (411,175) | -84.3% |
| 7230 | St Margaret's School | State & Federal Grants | \$ 35,410 | \$ 181,216 | \$ 47,303 | \$ (133,913) | -73.9% |
| 7240 | St. Mary's High Schl | State & Federal Grants | \$ 24,333 | \$ 112,785 | \$ 36,185 | \$ (76,600) | -67.9% |
| 7260 | St Raphael Archangel | State & Federal Grants | \$ 19,676 | \$ 36,031 | \$ 21,290 | \$ (14,741) | -40.9% |
| 7270 | St. Roch School | State & Federal Grants | \$ 7,009 | \$ 44,884 | \$ 18,115 | \$ (26,769) | -59.6% |
| 7280 | St. Stephen School | State & Federal Grants | \$ 2,585 | \$ 62,327 | \$ 25,602 | \$ (36,725) | -58.9% |
| 7290 | St. Francis Cabrini | State & Federal Grants | \$ 21,467 | \$ 67,746 | \$ 32,292 | \$ (35,455) | -52.3% |
| 7320 | Tower Grove School | State & Federal Grants | \$ 3,595 | \$ 60,232 | \$ 31,100 | \$ (29,132) | -48.4% |
| 7330 | Word Of Life School | State & Federal Grants | \$ 30,375 | \$ 50,699 | \$ 18,842 | \$ (31,858) | -62.8% |
| 7350 | Forsyth School | State & Federal Grants | \$ | \$ 204,221 | \$ | \$ (204,221) | -100.0% |
| 8000 | Board Of Education | General Operating Budget | \$ 2,310,947 | \$ 2,521,919 | \$ 2,672,945 | \$ 151,026 | 6.0% |
| 8010 | #N/A | General Operating Budget | \$ 71 | \$ | \$ | \$ - | 0.0% |
| 8020 | Chief Academic Offc | General Operating Budget | \$ 2,758,591 | \$ 3,476,676 | \$ 3,203,494 | \$ (273,182) | -7.9% |
| | | Local Grants | \$ | \$ 10,000 | \$ | \$ (10,000) | -100.0% |
| | | State & Federal Grants | \$ 75,842 | \$ 59,045 | \$ 100,000 | \$ 40,955 | 69.4% |
| 8030 | Dept Supt Operations | General Operating Budget | \$ 355,652 | \$ 417,661 | \$ 474,037 | \$ 56,375 | 13.5% |
| 8100 | Superint. Of Schools | General Operating Budget | \$ 818,994 | \$ 776,159 | \$ 957,875 | \$ 181,716 | 23.4% |
| 8110 | Deputy Superint. | General Operating Budget | \$ 174,322 | \$ 176,666 | \$ 154,856 | \$ (21,811) | -12.3% |
| 8120 | Pub Info & Comm Out | General Operating Budget | \$ 843,181 | \$ 835,346 | \$ 899,409 | \$ 64,063 | 7.7% |
| 8140 | State & Federal Prg | State & Federal Grants | \$ 236,372 | \$ 213,424 | \$ 236,936 | \$ 23,512 | 11.0% |
| 8150 | Elementary Schools | General Operating Budget | \$ 833 | \$ 2,939 | \$ | \$ (2,939) | -100.0% |
| 8160 | Education Officer-Hs | General Operating Budget | \$ 246,723 | \$ 314,467 | \$ 319,000 | \$ 4,533 | 1.4% |
| 8190 | Innovative Studies | General Operating Budget | \$ | \$ 2,426 | \$ | \$ (2,426) | -100.0% |
| | | State & Federal Grants | \$ 673,035 | \$ 483,888 | \$ | \$ (483,888) | -100.0% |
| 8200 | Central Budget | General Operating Budget | \$ | \$ 3,096,310 | \$ (3,019,735) | \$ (6,116,045) | -197.5% |
| 8220 | Assoc Super-Ms/Sec | General Operating Budget | \$ 261,945 | \$ 302,591 | \$ 253,006 | \$ (49,584) | -16.4% |
| | | State & Federal Grants | \$ 201,935 | \$ 323,452 | \$ 539,696 | \$ 216,244 | 66.9% |
| 8240 | Professional Development | General Operating Budget | \$ 394,571 | \$ 127,086 | \$ 85,828 | \$ (41,259) | -32.5% |
| | | Local Grants | \$ 214,451 | \$ 587,699 | \$ 278,500 | \$ (309,199) | -52.6% |
| | | State & Federal Grants | \$ 362,567 | \$ 375,096 | \$ 400,101 | \$ 25,004 | 6.7% |
| 8250 | Leadership Office | General Operating Budget | \$ 116,493 | \$ 60,420 | \$ | \$ (60,420) | -100.0% |
| 8260 | Vocat/Tech Educ. | General Operating Budget | \$ 166,381 | \$ 342,810 | \$ 542,165 | \$ 199,355 | 58.2% |
| | | Local Grants | \$ 4,079 | \$ | \$ 855 | \$ 855 | 0.0% |
| | | State & Federal Grants | \$ 1,110,584 | \$ 659,262 | \$ 1,328,159 | \$ 668,897 | 101.5% |

| Location | Location Description | Budget Category | Dollar Amount | | | | | |
|----------|----------------------|--------------------------|---------------|---------------|---------------|----------------|------------|--|
| | | | FY2020 | FY2021 | FY2022 | Change | % Variance | |
| 8270 | Community Education | General Operating Budget | \$ 328,785 | \$ 337,921 | \$ 396,318 | \$ 58,396 | 17.3% | |
| | | Local Grants | \$ 728 | | \$ - | \$ - | 0.0% | |
| | | State & Federal Grants | \$ 217,034 | \$ 164,396 | \$ - | \$ (164,396) | -100.0% | |
| 8280 | Special Education | General Operating Budget | \$ 10,757,179 | \$ 11,204,597 | \$ 6,188,877 | \$ (5,015,721) | -44.8% | |
| | | Local Grants | \$ (304) | \$ 30,981 | \$ 399,000 | \$ 368,019 | 1187.9% | |
| | | State & Federal Grants | \$ 7,146,698 | \$ 5,068,182 | \$ 7,514,005 | \$ 2,445,823 | 48.3% | |
| 8290 | Special Services | General Operating Budget | \$ 6,412,021 | \$ 5,564,774 | \$ 6,942,003 | \$ 1,377,229 | 24.7% | |
| 8310 | Adult Ed Distr | General Operating Budget | \$ 413,630 | \$ 394,561 | \$ 410,344 | \$ 15,783 | 4.0% | |
| 8330 | Athletics Coord | General Operating Budget | \$ 1,367,152 | \$ 1,143,180 | \$ 1,661,978 | \$ 518,798 | 45.4% | |
| | | Local Grants | \$ 24,234 | \$ 10,158 | \$ 160,213 | \$ 150,055 | 1477.2% | |
| 8350 | Career Education | General Operating Budget | \$ 857,009 | \$ 745,986 | \$ 799,297 | \$ 53,311 | 7.1% | |
| | | Local Grants | \$ 117,716 | \$ 178,753 | \$ 216,325 | \$ 37,572 | 21.0% | |
| | | State & Federal Grants | \$ 78,520 | \$ 65,102 | \$ - | \$ (65,102) | -100.0% | |
| 8370 | Role Model Exp | General Operating Budget | \$ 57,291 | \$ 93,870 | \$ 104,300 | \$ 10,430 | 11.1% | |
| 8380 | Bilingual/Esl Prg | General Operating Budget | \$ 1,281,051 | \$ 1,311,705 | \$ 1,753,281 | \$ 441,576 | 33.7% | |
| | | Local Grants | \$ 3,805 | | \$ - | \$ - | 0.0% | |
| | | State & Federal Grants | \$ 422,333 | \$ 396,824 | \$ 267,402 | \$ (129,422) | -32.6% | |
| 8400 | Early Child Ed | General Operating Budget | \$ 937,556 | \$ 636,216 | \$ 912,512 | \$ 276,296 | 43.4% | |
| | | Local Grants | \$ 12,509 | \$ 890 | \$ 14,598 | \$ 13,708 | 1540.7% | |
| | | State & Federal Grants | \$ 8,192 | \$ 6,518 | \$ 57,000 | \$ 50,482 | 774.5% | |
| 8430 | Accountabilityoffice | General Operating Budget | \$ 973,562 | \$ 1,005,455 | \$ 1,256,218 | \$ 250,763 | 24.9% | |
| 8440 | Library Services | General Operating Budget | \$ 162,877 | \$ 299,250 | \$ 250,000 | \$ (49,250) | -16.5% | |
| 8460 | Parent Infant Inter | General Operating Budget | \$ 337,633 | \$ 291,696 | \$ 395,415 | \$ 103,720 | 35.6% | |
| 8470 | Teach / Learn Supp | General Operating Budget | \$ 2,079,217 | \$ 2,327,796 | \$ 2,977,099 | \$ 649,303 | 27.9% | |
| | | Local Grants | \$ 169,686 | \$ 131,347 | \$ 186,305 | \$ 54,958 | 41.8% | |
| 8490 | Recruit/Counsel Ctr | General Operating Budget | \$ 286,789 | \$ 348,141 | \$ 400,709 | \$ 52,569 | 15.1% | |
| 8510 | Springboard To Lear | General Operating Budget | \$ 117,888 | \$ 56,286 | \$ 33,121 | \$ (23,165) | -41.2% | |
| 8800 | Std Support Svr | General Operating Budget | \$ 1,603,437 | \$ 1,745,286 | \$ 2,159,479 | \$ 414,194 | 23.7% | |
| | | Local Grants | \$ 116,245 | \$ 120,348 | \$ 9,053 | \$ (111,295) | -92.5% | |
| | | State & Federal Grants | \$ 1,223,791 | \$ 955,924 | \$ 856,626 | \$ (99,298) | -10.4% | |
| 9050 | Building Comm | General Operating Budget | \$ 25,184,170 | \$ 24,179,578 | \$ 26,218,532 | \$ 2,038,954 | 0.0% | |
| | | State & Federal Grants | | | \$ 9,583,699 | \$ 9,583,699 | 0.0% | |
| 9060 | Food & Nutr Serv | General Operating Budget | \$ 80 | | \$ - | \$ - | 0.0% | |
| | | Food Service | \$ 14,821,331 | \$ 9,398,234 | \$ 16,255,026 | \$ 6,856,792 | 0.0% | |
| 9070 | Centr Food Facility | General Operating Budget | \$ 16,010 | \$ - | \$ - | \$ - | 0.0% | |
| 9140 | Student Record | General Operating Budget | \$ 271,959 | \$ 264,913 | \$ 332,003 | \$ 67,090 | 25.3% | |
| | | Local Grants | | \$ 5,750 | \$ 72,326 | \$ 66,576 | 1157.8% | |
| 9150 | Material Management | General Operating Budget | \$ 384,187 | \$ 389,255 | \$ 395,101 | \$ 5,847 | 1.5% | |
| 9170 | Warehouse & Distr | General Operating Budget | \$ 56,606 | \$ - | \$ - | \$ - | 0.0% | |
| 9180 | Transportation Sup | General Operating Budget | \$ 18,482,775 | \$ 18,414,121 | \$ 21,504,451 | \$ 3,090,330 | 16.8% | |
| | | State & Federal Grants | \$ 1,693,142 | \$ 533,351 | \$ 1,622,972 | \$ 1,089,621 | 204.3% | |
| 9190 | Garage | General Operating Budget | \$ 88,662 | \$ 320,507 | \$ 295,000 | \$ (25,507) | -8.0% | |
| 9270 | Transport Taxi | General Operating Budget | \$ 39,483 | \$ 117,000 | \$ 130,000 | \$ 13,000 | 11.1% | |
| 9320 | Carpenter Mill | General Operating Budget | \$ 4,747 | \$ - | \$ - | \$ - | 0.0% | |
| 9370 | Building Dept Shops | General Operating Budget | \$ 750 | \$ - | \$ - | \$ - | 0.0% | |
| 9540 | Power House | General Operating Budget | \$ 5,435 | \$ - | \$ - | \$ - | 0.0% | |

| Location | Location Description | Budget Category | Dollar Amount | | | | |
|--------------------|------------------------------|--------------------------|-----------------------|-----------------------|-----------------------|----------------------|-------------|
| | | | FY2020 | FY2021 | FY2022 | Change | % Variance |
| 9660 | Admin Building | General Operating Budget | \$ 251,049 | \$ - | \$ - | \$ - | 0.0% |
| 9700 | Treasurer | General Operating Budget | \$ 269,131 | \$ 374,518 | \$ 410,908 | \$ 36,390 | 9.7% |
| | | Local Grants | \$ 56,541 | \$ 96,942 | \$ 252,774 | \$ 155,832 | 160.7% |
| 9720 | Grants Management | General Operating Budget | \$ 2,791,870 | \$ 2,507,702 | \$ 3,458,954 | \$ 951,252 | 37.9% |
| | | Local Grants | \$ 43,316 | \$ 9,004 | \$ 352,112 | \$ 343,108 | 3810.6% |
| | | State & Federal Grants | \$ 3,219,278 | \$ 6,510,584 | \$ 13,285,537 | \$ 6,774,953 | 104.1% |
| 9730 | Development Officer | General Operating Budget | \$ 443,620 | \$ 461,455 | \$ 482,543 | \$ 21,088 | 4.6% |
| | | Local Grants | \$ 3,228 | \$ 22,116 | \$ 19,837 | \$ (2,279) | -10.3% |
| 9750 | Treasurer | Debt Service | \$ 31,057,214 | \$ 30,730,013 | \$ 24,573,210 | \$ (6,156,803) | -20.0% |
| 9760 | Budget,Planning,Dev | General Operating Budget | \$ 382,567 | \$ 1,687,131 | \$ 361,323 | \$ (1,325,808) | -78.6% |
| 9770 | Fiscal Cont Office | General Operating Budget | \$ 2,447,453 | \$ 2,609,116 | \$ 2,948,347 | \$ 339,231 | 0.0% |
| | | State & Federal Grants | \$ 34,587 | \$ - | \$ - | \$ - | 0.0% |
| 9780 | Fiscal Cont Officer | General Operating Budget | \$ 733,807 | \$ 807,299 | \$ 883,493 | \$ 76,194 | 9.4% |
| 9790 | Payroll | General Operating Budget | \$ 476,245 | \$ 418,117 | \$ 581,542 | \$ 163,425 | 39.1% |
| 9810 | Technology Serv Mis | General Operating Budget | \$ 10,105,143 | \$ 7,703,518 | \$ 10,432,666 | \$ 2,729,147 | 35.4% |
| | | Local Grants | \$ 313,647 | \$ 250,515 | \$ 1,254,085 | \$ 1,003,570 | 400.6% |
| | | State & Federal Grants | \$ 1,690,107 | \$ 3,119,154 | \$ 137,000 | \$ (2,982,154) | -95.6% |
| 9840 | Research, Eval, Ass | General Operating Budget | \$ 1,056,440 | \$ 1,139,947 | \$ 1,350,371 | \$ 210,424 | 18.5% |
| 9900 | Human Resources | General Operating Budget | \$ 3,197,394 | \$ 3,514,555 | \$ 4,071,338 | \$ 556,784 | 15.8% |
| | | Local Grants | \$ 13,995 | \$ 331,842 | \$ 331,842 | \$ - | 0.0% |
| | | State & Federal Grants | \$ 5,726 | \$ 3,929 | \$ 25,000 | \$ 21,071 | 536.3% |
| 9910 | St. Louis Plan | General Operating Budget | \$ 1,029,896 | \$ 940,706 | \$ 1,825,737 | \$ 885,031 | 94.1% |
| | | Local Grants | \$ 694,918 | \$ 329,886 | \$ 770,000 | \$ 440,114 | 133.4% |
| | | State & Federal Grants | \$ 34,469 | \$ 47,752 | \$ 65,790 | \$ 18,038 | 37.8% |
| 0420 | CEC Walbridge | General Operating Budget | \$ 18,772 | \$ 26,610 | \$ - | \$ (26,610) | -100.0% |
| 0260 | Adult Basic Ed & Literacy | General Operating Budget | \$ 10,940 | \$ 15,101 | \$ - | \$ (15,101) | -100.0% |
| | | State & Federal Grants | \$ 1,044,235 | \$ 969,366 | \$ 1,300,000 | \$ 330,634 | 34.1% |
| 0280 | Oak Hill FSC | General Operating Budget | \$ 17,354 | \$ 12,079 | \$ - | \$ (12,079) | -100.0% |
| 0220 | Adult Education | Local Grants | \$ 7,699 | \$ 13,077 | \$ 648,661 | \$ 635,584 | 4860.5% |
| 0230 | Adult Education - Apprentice | Local Grants | \$ 158,229 | \$ 55,608 | \$ 164,038 | \$ 108,430 | 195.0% |
| 0450 | CEC Yeatman | General Operating Budget | \$ 7,305 | \$ 20,061 | \$ - | \$ (20,061) | -100.0% |
| 0490 | CEC Vashon | General Operating Budget | \$ 16,648 | \$ 19,061 | \$ - | \$ (19,061) | -100.0% |
| 0 | #N/A | General Operating Budget | \$ 12,934 | \$ 5,212 | \$ - | \$ (5,212) | -100.0% |
| Grand Total | | | \$ 370,209,398 | \$ 373,711,684 | \$ 395,468,937 | \$ 21,757,253 | 5.8% |

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2021 – 2022 BUDGET BOOK

July 1, 2021 – June 30, 2022